

# FINANCIAL TIMES

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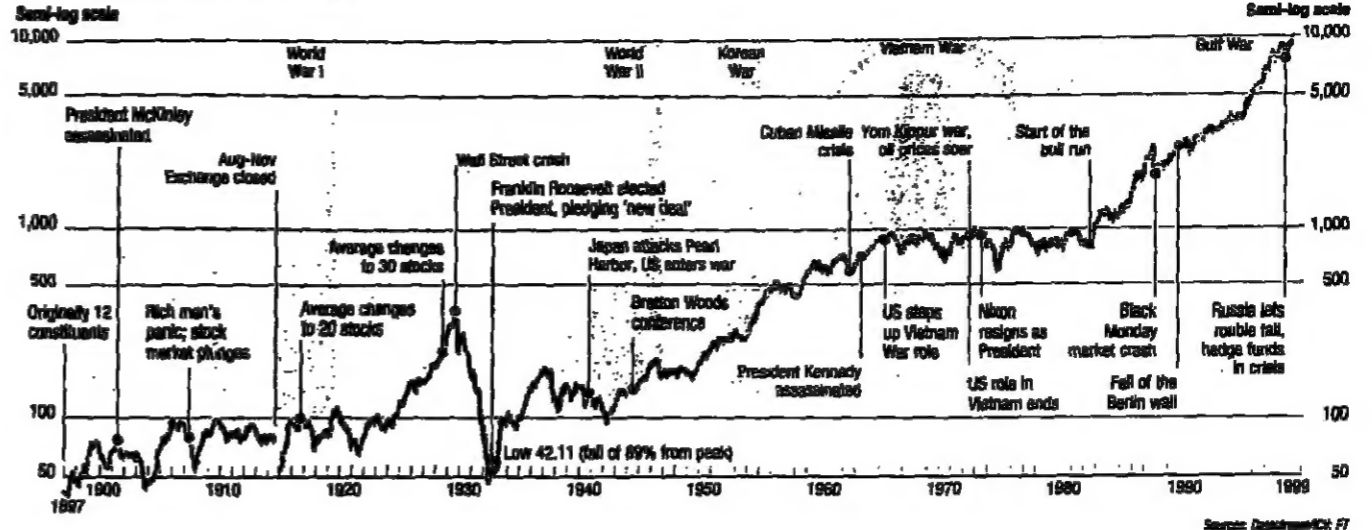


MILESTONE GREETED BY MUTED CHEERS ON WALL STREET • LATEST RISE EXPECTED TO DRIVE SHARE PRICES HIGHER

## Dow Jones breaks 10,000 mark

By Richard Waters, John Labate and Andrew Edgecliffe-Johnson in New York

### Dow Jones Industrial Average



To muted cheering on the floor of the New York Exchange, the US stock market passed an historic milestone yesterday - and many traders and investors said the rise was set to continue.

The Dow Jones Industrial Average, the most widely followed measure of US share prices, rose briefly above 10,000 during morning trading in New York. It had taken 96 years to get from 100 to 1,000. After the breathless media anticipation that had accompanied the Dow's rise towards the latest landmark, the breakthrough into five digits came as something of an anti-climax on the trading floor.

"It's just a number," said Theodore Weisberg, a white-haired trader who took a moment off to bask in the unseasonal sunshine bathing the sidewalk outside the NYSE's Manhattan home.

"When I started, I remember the Dow at 580; breaking through 1,000 was a big deal," said Mr Weisberg. Despite the subdued mood among traders, the event was generally expected to prompt further buying of US shares, particularly from the millions of ordinary Americans whose investments in mutual funds or directly in stocks has accounted for much of the market's rise in the 1990s.

"There is probably enough exuberance and cash to drive

another spike [in share prices]," said Bill Meenan, chief market analyst at stockbrokers Cantor Fitzgerald.

Others warned that any euphoria following the Dow's latest milestone might fuel what many observers fear are unsustainably high share prices. "If anything, it might create a false sense of security, like the tail wagging the dog," said Mr Weisberg. The stock market's latest rise suggests that many investors have shaken off the concerns of the past 18 months that accompanied Asia's economic crisis, Russia's unexpected financial implosion and Brazil's currency collapse. These events have

served, if anything, to boost share prices further, since they have exerted a drag on the US economy's headline growth and so reduced the threat of higher interest rates.

Meanwhile, at least some on Wall Street were happy to bask in the attention that the soaring stock market has brought - among them Ralph Acampora, chief technical analyst at Prudential Securities and one of the first to predict, in the mid-1990s, that the market could reach 10,000 before the end of the decade. Proclaiming the rise in share prices since last autumn to signal "a new bull market", Mr Acampora said the US could be at the

beginning of a 12-15 year "mega-market", similar to the booms that followed the first and second world wars.

For others, though, the attention that a Dow 10,000 has attracted had already been overdone. The media attention has been "like Monica Lewinsky - maybe now it will go away," said Larry Wachtel at Prudential Securities.

The latest jump in share prices has been aided by an easing of fears that the Federal Reserve would soon be forced to raise interest rates to prevent an overheating of the US economy. Long-term bond yields fell back below 5.5 per cent yesterday,

after a bout of concern that a consumer boom was lifting the economic growth rate to an unsustainable level.

By early afternoon in New York, the Dow had fallen back to 8,964.04, a rise of 5.27 on the day. The Standard & Poor's 500 was also at a record high, rising 1.03 to 1,244.96, while the Nasdaq composite, which has recorded the biggest gains during the bull market, stood at 2,433.12, about 90 points from a record.

Editorial Comment, Page 13  
10,000: a stock odyssey, Page 12  
Lex, Page 14  
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World stock markets, Page 36

### WORLD NEWS

#### FBI to evaluate inquiry into N Ireland murder

The US Federal Bureau of Investigation was called in to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson. Some nationalists have charged that there was official collusion in the murder. Britain, Page 8

Serbia peace demands rejected. International mediators rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

N Korea agrees to nuclear probe. North Korea has agreed to give UN inspectors access to a suspected nuclear weapons site. US Secretary of State Madeleine Albright approved the New York agreement, which will permit several inspections. Asia, Page 6

Virtue threat to Turk government. Turkey's Islamist Virtue party threatened to topple the government and throw the country into political turmoil unless secularist parties helped it lift a ban on its former leader before elections. Europe, Page 4

Three Gorges dam faces shortfall. China's Three Gorges dam - the world's largest civil engineering project - faces a Rmb25bn (\$3bn) shortfall for the crucial second phase of construction. Page 14; Zhu's popularity tested, Page 6

Japan urged to deal with Y2K. Western banks are urging the Japanese government to slow financial market reforms this year to give banks and brokers more time to deal with millennium bomb problems. Page 14

Israel pledges to hold Jerusalem. Israeli foreign minister Ariel Sharon said a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void" and that the city "will stay forever the capital of the Jewish people." International, Page 7

US and Israel in defence ventures. The US and Israel agreed to invest in joint high technology ventures, which would include the development of defence technology for civilian purposes. World trade, Page 4

WTO urged to start fishing talks. Environmental groups called on the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate talks on eliminating environmentally harmful fishing subsidies. World trade, Page 4

Forbes joins presidency race. Publisher Steve Forbes made a high-tech entry into the Republican race for the US presidency, launching his candidacy on the internet. US, Page 5

### BUSINESS NEWS

#### Goldman Sachs' partners to own half new company

Goldman Sachs' 221 partners will own nearly half the company following the investment bank's initial public offering, which is due in the next three months. Stakes will range from around \$20m to around \$200m. Companies and Markets, Page 15; Lex, Page 14; Lucky timing, Page 18

Hoechst, the German pharmaceuticals group, brought forward its merger with France's Rhône-Poulenc in an effort to secure the backing of Kuwait Petroleum Corporation, its largest shareholder. The planned merger would create a life sciences company with \$20bn in sales and 95,000 employees. Companies and Markets, Page 15

Deutsche Telekom chairman Ron Sommer highlighted his determination to expand the group's international activities, hinting at possible acquisitions in the UK. European companies, Page 16

The Czech competition authorities approved the merger of the country's two biggest brewers, Pilsensky Prazdroj and Radegast, in a decision that paves the way for the creation of central Europe's biggest brewer. European companies, Page 17

France's stock market regulator, the Conseil des Marchés Financiers, was meeting to rule on whether Banque Nationale de Paris's unprecedented bids for its rivals, Paribas and Société Générale, are acceptable. European companies, Page 17

Denso, Japanese car components maker, has spent £134.3m, to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with Fiat. Asia-Pacific, Page 20

Vodafone, the UK mobile phone company, secured a \$13bn syndicated loan as part of its \$22bn takeover of Airtouch, the US company, in one of the largest debt packages ever agreed by a European company. Companies and Markets, Page 15

Sold bullion fell 3.5 per cent to \$263 per ounce after US president Bill Clinton joined calls for the IMF to sell gold to help developing countries. Commodities, Page 26

Swiss life science company Novartis warned of a difficult year ahead in spite of reporting pre-tax profits up 18 per cent to \$4.12bn. European companies, Page 16

**Euro Prices**  
A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. Page 23

### WORLD MARKETS

STOCK MARKET INDICES		GOLD	
New York S&P 500	8,964.04 (+5.27)	New York Comex	293.2 (988.9)
Dow Jones Ind Av	2,433.12 (+1.03)	(Mar)	293.2 (988.9)
NASDAQ Composite	1,244.96 (+1.03)	London:	292.75 (989.05)
Europe and Far East		DOLLAR	
CAC40	4,186.35 (+1.23)	New York S&P 500	1.3245 (1.6233)
DAX	5,094.03 (+0.99)	£	0.9114
FTSE 100	5,201.8 (+1.43)	¥	1.4843
FTSE Europe 300	1,255.95 (+0.54)	SFr	117.615
Nikkei	16,072.82 (+253.22)	London:	1.6243 (1.6217)
US LUNDSHIRE RATES		£	0.9187 (0.9197)
Federal Funds	4.75%	€	1.4982 (1.4982)
3-month Treas Bill Yld	4.57%	SFr	117.615 (118.098)
Long Bond	5.62%	Tokyo close:	¥ 117.615
Yield	5.45%	EURO (London)	1.0000 (1.0044)
OTHER RATES		£	0.9748 (0.9748)
UK 3-mo Interbank	5.5%	¥	1.4843 (1.4843)
UK 10 yr gilt	110.74 (110.78)	SFr	128.579 (128.21)
3-month Euro	1.0004 (1.0004)	€	1.2854 (1.2854)
Euro Euro	98.18 (98.18)	SFr	1.5984 (1.6011)
Germany 10 yr Bund	98.18 (98.18)	£	1.2854 (1.2854)
Japan 10 yr JGB	100.47 (100.47)	¥	1.5984 (1.6011)
NORTH SEA OIL (Argus Brent Close)	\$12.47 (12.42)	€	1.2854 (1.2854)

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## Santer under pressure to step down soon

By Michael Smith, Peter Norman and Emma Tucker in Brussels

Defiant European Commission chief attacks damning report

European Commission president Jacques Santer is under growing pressure to step down quickly after he and his 19 colleagues in the EU executive resigned in response to a damning critique of their administration.

"The president should leave as soon as reasonably and practically possible and a new president should take his place," said Tony Blair, UK prime minister.

But Germany, the holder of the EU's rotating presidency, said later that the commissioners would stay in office until replacements were found. José María

Gil-Robles, president of the European Parliament which ordered the report, said the commissioners should be replaced by May. "They must leave now and not in nine months time," he said. "No one would expect a government that lost confidence to stay in office that long."

He was speaking after a day of heavy drama, in which a defiant Mr Santer attacked the report by five independent experts which led to the commission's mass resignation early yesterday and the biggest constitutional crisis in the EU's leadership in its 42-year

history. Mr Santer said the conclusions of the report were "shocking" and "distorted" as they tarnished the entire commission based on just six cases of "irregularities".

The report accused the commissioners of losing control of the administration they were "supposedly running" and failing to take responsibility for their actions. Edith Cresson, French commissioner in charge of research and finance, was singled out for particular criticism for appointing a friend to a lucrative EU post. Further damaging dis-

closures are expected from a second committee report thought to focus on malpractice below commissioner level.

Gerhard Schröder, the German chancellor, said the commission's resignation added urgency to the need to complete at a Berlin summit next week a package of budget reforms aimed at allowing the EU to enlarge into eastern Europe.

"It is now more important that Europe makes clear it can act decisively," he said. Mr Schröder has been warning for months that inability to reach a deal in

the so-called Agenda 2000 negotiations could affect the euro.

France also called for a stronger executive, with fewer commissioners, and insisted EU enlargement should be delayed until reforms were agreed.

Speculation on a successor to Mr Santer centred on Javier Solana, secretary-general of Nato, and Romano Prodi, former Italian prime minister. Another possibility is that one of Mr Santer's commissioner colleagues be put forward for an interim presidency lasting until January.

Further reports, Pages 2 and 3  
Europe in deadlock and Editorial Comment, Page 13

## Renault seeks 35% stake in Nissan

By David Owen in Paris and Alexandre Hamay in Tokyo

Renault, the French carmaker, said last night it was prepared to start exclusive negotiations with Nissan Motor on an alliance that would see it take a 35 per cent stake in the Japanese group's capital.

In a brief press release, the partly state-owned group said it was "now convinced of the merits of a strategic alliance" between the two groups, in what would be the latest example of consolidation in the sector.

It was offering "without delay" to start exclusive negotiations with the Japanese company on the conditions of an alliance. These included "in particular the acquisition by Renault of an equity stake in the capital of Nissan representing an interest of approximately 35 per cent". Nissan immediately said it was accepting Renault's offer of exclusive negotiations. "The announcement gave no indication of the cost to Renault should a deal be consummated, although trade union sources said the figure was estimated at FF272bn (€4.9bn, \$5.3bn).

It would likely be the largest single investment by an overseas company in a Japanese car-

maker. A decision on whether the deal is to proceed is expected by the end of the month.

A 35 per cent stake should be big enough to give Renault considerable management control and small enough to avoid consolidating the Japanese group's heavy debt load. Under Japanese corporate law, a 33.4 per cent holding gives a shareholder veto power on the board of directors.

Nissan has been under pressure to find new sources of funding to reduce its debt load. Talks between the Japanese company and DaimlerChrysler collapsed last week.

For Renault, a tie-up would mark a giant step in attempts to make the group more international. Last year, only 330,000 of its record 2.13m cars and light commercial vehicle sales came outside western Europe. People familiar with the plans said a deal would include a direct investment by Renault in Nissan Diesel, Nissan's 39.8 per cent-owned truck and engine unit, but that this would account for a "very limited amount of money". Nissan is being advised by Salomon Smith Barney and Renault by Merrill Lynch.

Renault prepares to carry Nissan's heavy debt, Page 17

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Geneva	FF1400 (€2.19)
London	£120.00
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WORLD NEWS EUROPE

EUROPEAN COMMISSION HUNT IS ON TO FIND REPLACEMENT FOR JACQUES SANTER AFTER FRAUD REPORT FORCES MASS RESIGNATION

President maintains he is 'whiter than white'

By Michael Smith in Brussels and Quentin Pool in London

Jacques Santer, European Commission president, yesterday declared himself 'whiter than white', dismissing the conclusions of the report on fraud in the EU executive that had forced him to resign.

In an extraordinary performance before the press, Mr Santer said neither he nor his 19 fellow commissioners who run the European Union executive could accept responsibility for the

fraud, irregularities and mismanagement described in the report.

He called the "tone" of the report "wholly unjustified", adding: "I do not accept that four years of work, during which the Commission has achieved its full policy programme, can be reduced to six cases of irregularity".

But Mr Santer's defiance is likely to do little to abate pressure on him to go quickly and for good. Members of the European Parliament, who commissioned the report by five independent

experts, made clear yesterday that although they may accept the re-appointment of some commissioners, they would resist the return of Mr Santer.

Parliamentary leaders also said they expected his successor to serve initially until January, after which they would consider his or her re-appointment for a further term of office.

Speculation over who should succeed Mr Santer switched into overdrive yesterday. Romano Prodi, the former Italian prime minister,

and Javier Solana, the secretary-general of Nato, are widely seen as joint favourites for the job. Both come from the left, and both from the south of the EU, two qualifications seen as necessary in the current political climate.

However, the EU heads of government must first decide if they want to appoint an interim president to bridge the gap until a new permanent Commission can be installed at the end of the year. If they choose that option, then the possibilities

are to choose an unscathed member of the present Commission, such as Sir Leon Brittan, the British vice-president, or Mario Monti, the senior Italian commissioner; to recall a former top-level commissioner, such as Peter Sutherland, of Ireland, Etienne Davignon, of Belgium, or even Jacques Delors, the last president; or to go right outside the ranks of Brussels and choose a distinguished judge, or an elder statesman such as Helmut Kohl, the former German chancellor.

By choosing a permanent president now, the heads of government would be providing long-term stability, and avoid having to take two difficult decisions in one year. Mr Prodi has long been seen as a front-runner, and is strongly supported by Massimo D'Alema, the Italian prime minister, not least to distance a potential rival in domestic politics.

Mr Solana has earned wide praise for his term as Nato secretary-general for his diplomatic and administrative skills. He has pre-

sided over the enlargement process to the east, as he would have to at the European Commission. Although he is a Socialist, the conservative Spanish government would support his candidacy. Other possible contenders include Antonio Guterres, the Portuguese prime minister, and Giuliano Amato, another former Italian premier.

All the candidates for interim president suffer disadvantages. Sir Leon suffers from hostility in Paris for his free trade views and joint

responsibility for the lax management criticised in the independent experts' report.

Speaking yesterday, Mr Santer noted with considerable satisfaction that the report's comments about him personally gave him the necessary dignity and credit-ability to continue his job until a new Commission was appointed. He would not be drawn on whether he would be a candidate.

Editorial comment and feature, Page 13

Concern over EU and US trade ties

By Guy de Jongh

The mass resignation of commissioners has left the bridge deserted just when skilful political helmsmanship is needed in Brussels to avoid a serious deterioration in trade relations between the European Union and the US.

The two sides are on the brink of a trade war over banana imports and appear headed for conflicts over the EU's ban on hormone-treated beef and proposed rules for reducing aircraft noise.

Unless these disputes are settled in the next few weeks, they risk inflicting lasting damage on US-EU ties and undermining their efforts to exercise joint leadership in the run-up to a global trade liberalisation round.

In public, US and EU officials insisted yesterday the upheavals in Brussels would not distract from the search for solutions.

But in private, some were less sanguine.

"These problems cannot be settled by regular negotiations," said one EU official. "They require high-level political agreement, which will be much harder to find if there is paralysis in Brussels for any length of time."

Another warned that a power vacuum could allow advocates of a hard EU line towards the US to gain the upper hand, making compromise still more difficult to achieve.

The banana dispute, in particular, could become very tricky very fast," he said.

Some US officials drew consolation from the expectation that Sir Leon Brittan would be reappointed as EU trade commissioner. Although not universally popular in Washington, Sir Leon is respected as an astute deal-maker and a safe pair of hands.

But Dan Tarullo, a former senior White House adviser on international economic policy, said hopes of solving the disputes would hinge on the Commission's ability to rapidly re-establish authority as an institution.

"Whatever deals can be struck will probably be less than satisfactory to all parties concerned. The task for the negotiators would be to make them stick by selling them to influential constituencies at home.

"If I were still a US government official, I would be sceptical about whether a weakened European Commission could do that," he said.

EXECUTIVE REACTION NONE OF THE 20 STRONG COLLEGE DEMURRED WHEN IT BECAME CLEAR THE CONSENSUS WAS TO STAND DOWN

Commissioners resigned to their fate

By Emma Tucker in Brussels

There was something unfamiliar about the European Commission's Brussels headquarters late on Monday night. From top to bottom its windows were ablaze. Commission officials, famous for their long lunches and civilised working hours, were burning the midnight oil.

Up on the building's 12th floor, the most tumultuous event in the 40 year history of the EU's executive was unfolding.

Seated around their large oval table, the 20-man and woman "college" of commissioners were going through the routine - so familiar to those who work in Europe's bureaucracy - of a *tour de table*. Each person took his or her turn to give their views on what should be done.

Just hours earlier, the commissioners had been presented with the merciless conclusions of a report into fraud, mismanagement and nepotism within the ranks of the Commission. Its conclusions were unequivocal and



Jacques Santer: called the tone of the report 'wholly unjustified'

much worse than expected, so bad, in fact, that not one of the 20 demurred from that evening's conclusion - mass resignation.

Earlier each commissioner had seen President Jacques Santer, said to be reeling from the strength of the

report's conclusions, which had not been revealed to him on Sunday when he was given an advance copy of the report itself.

Sir Leon Brittan, vice-president of the Commission, was first in to the room, followed by Erkki Liikanen,

Hans Van Den Broek, Neil Kinnock and the rest, allowing Mr Santer to test the water. He also spent time on the telephone with Jacques Chirac, the French president and Lionel Jospin, the French prime minister.

Mr Van Den Broek, barely mentioned in the report, left his title a *titre* for the pizza-ria opposite the Commission, where the frantic Italian owner was cursing customers for not having alerted him to the night's dramatic events. There was a run on pizzas and he had run out.

AGENDA 2000 BONN CONFIDENT OF DEAL

Reform plan 'still on course'

By Heig Simonian in Bonn

The German government yesterday shrugged off the surprise resignation of the Commission and said the EU's ambitious Agenda 2000 reform programme remained on course.

Josef Fischer, foreign minister, said the resignation would not derail the chances of agreement at next week's Berlin summit, called to discuss the Agenda 2000 blueprint for reforming the EU's finances, agriculture and regional policies.

He argued the Commission's preparatory role had been largely fulfilled and the outstanding issues for Berlin were now mainly political.

"It's up to the heads of state or government now. At the present time, I believe Agenda 2000 can be resolved." He said there was already "light at the end of the tunnel" on farm prices and regional aid.

Although consensus was still missing on revising EU contributions "a feasible compromise is now in sight", Mr Fischer argued the Commission's move had intensified the need for agreement in Berlin to minimise the risk of a public backlash against European integration or EU institutions.

RELIEF AND PRIDE IN ITALY LITTLE SYMPATHY IN PARIS FOR CRESSON

France puts on a brave face while Madrid counts the cost

By Robert Graham in Paris, David White in Madrid and James Hiltz in Rome

France yesterday put a brave face on embarrassment caused by the conclusions of Monday's EU fraud report and called for reform of the institutional structure of Brussels.

At the same time Paris urged its EU partners to reach quick agreement on how best to ensure the continuity of the Commission following Monday's mass resignation of the commissioners along with its president, Jacques Santer.

With the report's strongest direct criticism levelled at Edith Cresson, the French commissioner for education and research and a former Socialist prime minister the French authorities avoided any direct comment on her behaviour. Instead the government sought to deflect the debate from personalities in the EU Commission and towards French proposals for making the Commission work better and more transparently.

"The conclusions and recommendations in the wise men's report highlight the need to reform Europe's institutions which France has consistently demanded," a French foreign ministry spokesman said, adding that he hoped French proposals for reform would be discussed at the EU summit in Cologne in June.

A similar line was taken by Lionel Jospin, prime minister, during question time in parliament. Mr Jospin said the mass resignation was a necessary response to the experts' report.

Both he and President Jacques Chirac spoke by telephone with Mr Santer on Monday before the Commission met. They are understood to have made clear that as the Commission was a "collegial body" it would be unacceptable if Mrs Cresson were made a scapegoat.

Since the scandal broke the French government has steered a neutral path. There has been little sympathy for Mrs Cresson, who is linked to the discredited final years of the Mitterrand era.

Both Mr Chirac and Mr Jospin, however, have been anxious to prevent her plight being turned into a witch-hunt against the long dominant French influence in Brussels. This consideration became all the more important on Monday after the report also took to task Jacques Delors, the former EU Commission head, for failing to impose adequate controls on the EU bureaucracy.

In Madrid, meanwhile, the European Commission's resignation dealt a heavy blow to the Spanish government, which was counting on the executive body as its main ally in its battle to preserve Spain's claims on EU grants in the midst of the "Agenda 2000" negotiations on overhauling EU finances before enlargement to the east.

The government said it was in Spain's interest that the Santer team should stay in place in a caretaker capacity as long as possible.

At the same time, the government found itself on the defensive after surprise criticism in the independent

experts' report against Abel Matutes, Spanish foreign minister and former commissioner.

The report largely cleared Mr Manuel Marin, Spanish vice-president of the Commission, over irregularities in EU's Med programme for countries of the southern Mediterranean. But it said: "The commissioner previously in charge seems to bear much more clear-cut and much greater responsibility." This was Mr Matutes, who handed over the portfolio to Mr Marin at the end of 1992.

In Italy, there was relief that the country's two commissioners - Mario Monti and Emma Bonino - had been cleared of any wrongdoing after years in which domestic corruption scandals have put the Roman political establishment in a bad light.

Massimo D'Alema, prime minister, went out of his way to congratulate both commissioners on the news that the report had given their work in Brussels a clean bill of health.

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New role of president-breaker

By Michael Smith in Brussels

The European Parliament was yesterday basking in its unaccustomed role of president-breaker, and in the knowledge that the European Commission and the governments of the European Union's 15-member states are going to have to get used to sharing more power with it.

Pauline Green, leader of the European socialist group, the largest in parliament, said the events of the last few days represented a "real shift" in the balance of power in the EU.

Others spoke in terms of "victory", while Pat Cox, leader of the European Liberals, said: "Parliament has asserted a consciousness about being an equal among equals and is no longer willing to accept the status of junior partner."

This is, in part, due to the sudden publicity the parliament has drawn in its long, and now successful, struggle with the Commission of Jacques Santer, the president. But parliament's new confidence also has more solid, legal foundations.

After May, when the 1997 Amsterdam Treaty is likely to come into force, parliament will have acquired greater authority over legislation and the legal power to veto the appointment of a Commission president. Yesterday, France was the last country to ratify the treaty by a vote of 271 to 41.

Parliamentary leaders made clear yesterday that, although they wanted a new, temporary president and Commission in place quickly they would expect to be able to reject candidates who failed to match their expectations.

This week's events should also spark to elections for a new parliament set for June. In at least some countries, Euro-parliamentary elections have attracted limited attention, but this time candidates will be able to claim the polls can make a difference to how the EU is run. However, there could yet be a downside for parliamentarians in their removal of the Commission in shining such a bright light on the EU executive's shortcomings, they may well attract some unwelcome attention to themselves.

Some European lawmakers (MEPs) are concerned the media will now focus on issues such as an alleged "gray train" expenses system that has for years allowed members to claim more travel costs than they spend. Parliament has suggested a reform of this, but the proposed system is subject to approval by member states. Some MEPs also

want to tighten rules on standards in European public life. The 50-strong group of British MEPs yesterday called for an ombudsman to investigate claims of irregularities in all three European institutions. "An independent watchdog would give us a mechanism to fight fraud," said Alan Donnelly, the group's socialist leader.

Yesterday, however, was a day for MEPs to celebrate their pivotal role in exposing malpractices at the Commission and the arrival of their institution as a power to rival member states governments, acting collectively, and the Commission.

"The [resignation] decision is a victory for the critical voices in the European parliament which opens the way for true and thorough reform of the Commission and its administration," said Magda Aelvoet, president of the Green group.

Blair urges deep reforms

By Robert Poston, Political Editor

Tony Blair, the UK prime minister, yesterday called for "root and branch reform of Europe" and pushed the longstanding British case for radical overhaul of the Brussels bureaucratic machine.

In an emergency statement to the House of Commons, the British parliament, the prime minister said a permanent replacement for Jacques Santer as Commission president should be found as "soon as reasonably and practically possible".

Mr Blair also called for a five-pronged reconstruction of the Commission's operating structure, which would include tighter auditing procedures; a new financial management system, more efficient procedures for awarding contracts, a less ambiguous disciplinary procedure and an improved system of accountability.

There was a requirement for the appointment of an "independent fraud investigation office which has full access to documents and officials", he said.

These proposals for Commission reform were contained in a paper prepared by the UK Cabinet Office for discussion by Mr Blair in his meeting yesterday afternoon with the German premier, Gerhard Schröder. An official said it was a coincidence that the paper had been completed at the time of the Brussels crisis.

Mr Blair sees the debacle as providing an opportunity to build up support for the UK's programme of broad political and economic reform. "This is the moment at which we decide whether to leave Europe as it is, or make the real reforms necessary for the future," he said.

But the prime minister who took the UK into the EU, Sir Edward Heath, sounded a note of warning. "He should be aware of the danger of giving the impression that Britain wants to run everything," said Sir Edward. The Foreign Office was also concerned that the prime minister should not be seen to be too aggressive in exploiting the turmoil to push through the UK's economic agenda, fearing it could backfire.

Mr Blair's spokesman said it was possible the appointment of a permanent replacement for Mr Santer could be made at next week's European Union summit in Berlin, but it depended on how quickly an outstanding candidate emerged.

He would not be drawn on whether Mr Blair had an individual in mind, but said that "some people who had ruled themselves out may now become available".

Earlier this year, Mr Blair signalled enthusiasm for Wim Kok, Dutch prime minister, and Antonio Guterres, the Portuguese prime minister, as possible candidates, but was disappointed when they ruled themselves out of the running. He has also made public statements giving strong support for the candidacy of Romano Prodi, the former Italian premier.

Mr Blair said that "merit and merit alone should decide" who was given senior European jobs, but he also rejected any dilution in his personal power of patronage over the appointment of the UK's two commissioners.

The UK's existing commissioners, Sir Leon Brittan and Neil Kinnock, had "played a key role in bringing this crisis to a head", he said, and should serve out their terms.

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CURRENCY MARKETS



EUROPEAN COMMISSION INTRIGUING INSIGHTS INTO ITS WORKINGS

# The experts' report pulls few punches

By Emma Tucker in Brussels

The Report on Allegations Regarding Fraud, Mismanagement and Nepotism in the European Commission, published late on Monday night is a good read. Its 144 pages are packed with intriguing insights into how the Commission is run, and contain some staggering revelations.

Many of the most shocking facts come in chapter 8 examining the Commission's security office, which falls under the direct responsibility of the president of the Commission and is headed by a director who reports directly to the president's chief de cabinet.

The report accuses Mr Santer, and by implication his predecessor Jacques Delors, of allowing the security office to develop into a "state within a state" with unsurprising consequences.

Confidential Commission notes submitted to the five experts that wrote the report revealed the following features of this "regulation-free

zone" where "existing laws and regulations were regarded as cumbersome barriers to various forms of arbitrary action rather than as limitations to be respected".

The power to offer "small favours" to colleagues in the Commission such as cancelling police fines for parking offences or drink-driving. The security services allegedly performed these favours for directors general of the Commission (its most senior bureaucrats) and members of Commissioners' private offices, or cabinets.

The establishment of the security office as a private club for former police officers from Brussels, for whom special recruitment "competitions" were arranged. This included an ex-colonel from the Belgian police who had to be moved to another post in the Commission after he failed to carry out his duties.

The dubious nature of the security office, contracted out to IMS Group 4/Securitas, did not go unnoticed.

The report says that when he visited the Seville World Exhibition in 1992 Jacques Delors, then president of the Commission, "noted the presence of 10 Commission security officials, even though security on the spot was provided by Spanish security services. Moreover, their behaviour [feet on the table, heavy drinking etc] was considered intolerable".

Not long afterwards, a member of staff reported to a member of Mr Delors' private office "dubious incidents at the Security Office such as the disappearance of office equipment and furniture".

As early as 1993 an internal Commission audit revealed worrying weaknesses in the way the security office was being run by Group 4. But according to the report no further serious action was taken until 1997 when press reports began to break. Uclaf, the Commission's fraud-busting unit, made its own inquiries and concluded that among other failings, the tender for the

security contract had not been conducted fairly.

Such complacency, heavily criticised by the independent experts, emerges again in section 2 of the report, devoted to corruption and fraud in the Commission's tourism unit. By the beginning of this year, 76 bodies or individuals had become subjects of criminal proceedings probes lasting 10 years into allegations of financial irregularities.

But the report reveals staggering indifference by officials who knew about the fraud. In June 1992, (three years after the European Parliament had started asking questions about the tourism unit) the chairman of the European Committee on Tourism wrote to the Commission alleging the unit's head had favoured selection of "an extremely dubious firm" called Demeter for a Commission contract.

The director general and the director concerned... took the view that the approach was designed to discredit a competitor and



Jacques Delors, left, with Anita Gradin, Monika Wulf-Mathies, Manuel Marin and João de Deus Pinheiro, four of the six commissioners named. By implication Delors, the previous Commission president, is accused of allowing the development of a 'state within a state'

decided to disregard the letter. Two years later, when evidence of fraud against the official had amassed, he was dismissed "without reduction or abolition of pension rights". A temporary staff member, also accused of irregularities, such as accepting airline tickets for his partner from a body with which he was working, received a sum when his contract was terminated - even after disciplinary proceedings had begun against him.

Edith Cresson, the French commissioner for education and research, is also heavily criticised for presiding over fraud at the Commission's

Leonardo youth training programme. The contract to run the €620m (\$875.8m) programme was awarded to Agenor, a French company (the report questions the tender process that led to Agenor winning the contract). Internal audits uncovered dubious practices, for example, all printing contracts were awarded to the same company, which beat competitors for the tender via inside information on prices. Agenor also awarded irregular expenses to a contract employee.

The programme also paid "unacceptably high daily fee rates of Ecu2677" to a professor from Exeter University

who "apparently did not produce any scientific services which could justify the considerable fee".

The head of administration of the Leonardo programme, given the authority to sign payments of up to BFR100,000 (€3,479, \$2,712) "started to write cheques to herself for amounts between BFR50,000 and BFR100,000".

The report delves into the disappearance of funds from the Commission's humanitarian aid office, Echo. "The first hint of suspicion" about fictitious contracts involving aid to Rwanda and the former Yugoslavia only emerged four years after they were signed and then

only because a whistleblower intervened.

Only two commissioners are criticised for bending staff rules to employ acquaintances - Mrs Cresson, for employing her dentist friend as a "visiting scientist" and Monika Wulf-Mathies, the German commissioner who rustled up a temporary contract for a legal expert married to an old friend.

Manuel Marin (whose wife works at the Commission) and João de Deus Pinheiro, (whose brother-in-law and wife are both employed in the executive) are let off the hook, having followed the necessary procedures.

## JACQUES DELORS

# Over half the cases date back to 'golden era'

By Emma Tucker

In a bitter aside, Jacques Santer, president of the European Commission, yesterday told journalists to "ask my predecessor" about the allegations of fraud and mismanagement levelled at the Commission in the wise persons' report.

That comment reflected a fact easily overlooked - more than half the cases probed in the document date back to the era of Jacques Delors, the former Commission president, feted as having presided over a golden era in the European Union executive's 42 years.

Praised for his strong leadership by member states and EU bureaucrats alike, the report nevertheless shows that the culture of mismanagement and refusal to accept responsibility was firmly entrenched even under Mr Delors. It specifically criticises him for not following up an audit that revealed the petty gangster-like tendencies of the Commission's security office.

Mr Delors is not the only figure from the past to find his way on to the pages of wise men's devastating critique. Abel Matutes, Spain's foreign minister who was formerly commissioner in charge of the "Med" co-operation programme with Mediterranean countries, is strongly criticised.

The report says he "seems to bear much more clear-cut and much greater responsibility" than his successor, Manuel Marin, for the shoddy structures at Med, which allowed for "irregularities, conflicts of interest, and a lack of control".

Successive commissioners are named in the context of fraud related to the EU's tourism programmes, including Antonio Cardoso e Cunha, the former Portuguese commissioner, Raniero Vanni d'Archirafi, one of the last Commission's Italian representatives, and Christos Papoutsis, the current Greek commissioner. They "bear joint responsibility for formulating and attempting to implement a policy for which resources were not available and over which it was exceedingly difficult to exert effective control," says the report.

By implication, even though they are not mentioned by name, the report questions the effectiveness of the Commission's most senior officials in the secretariat, legal services and the 25 directorates that have presided over the Commission's "culture of complacency".

"Each individual must feel accountable for the measures he or she manages," says the report. "It is becoming difficult to find anyone who has even the slightest sense of responsibility."

## CURRENCY MARKETS

# Euro shakes off Asia worries

By Alan Beattie in London

The euro executed an abrupt about-turn yesterday as traders in the Asian and European time zones took strongly different views of the likely effect of the European Commission resignations.

The euro dived early in the Asian trading session when the resignations were announced, falling 1.5 cents to \$1.081, within sight of its record low of \$1.078. It remained under pressure for the remainder of Asian trading.

But analysts and traders in London took a much more relaxed view of the likely implications of the news and drove the euro back up.

"The immediate reaction to the news was that it was the end of the world and there was now no one ruling Europe," said Chris Furness, senior currency strategist at the economic consultancy 4Cast in London. "But the reaction when the London and European markets opened was to buy it all back again." The euro regained its pre-announcement levels in the first few hours of European trading and by the end of the European session was around \$1.08.

The new currency started its trading life in the new year around \$1.17, since when it has declined steadily. Market participants have frequently cited policy conflict and uncertainty in the euro-zone as a main reason for the euro's fall. But in Europe, at least, they appear to have understood that the Commission has little or no role in the running of the euro.

"The markets in Europe had a clear grasp of the idea that the executive functions of the Commission resignees will not affect the currency," Mr Furness said. "The commissioners have no effect on monetary or fiscal policy in the near term."

Some market participants said the resignation of the commissioners may have made the European Central Bank less likely to cut interest rates when the ECB governing council meets tomorrow, a factor which could support the euro.

"With the departure of [German finance minister] Lafontaine last week and the European commissioners this week, to cut interest rates at the first opportunity might seem like dancing on their graves," one analyst said.



A few million years ago, in a cave lit by dim sunlight, man first marked his presence in the world. Announcing his ambition using flesh and earth. Several hundred thousand generations later, man's desire remains steadfast. But the tools have got better. Smarter. Faster. Together they have created businesses that have changed the world. And in the process, they have left their own mark. A poetic circle: computers created by man, used by man, changing mankind.

hp HEWLETT PACKARD



EUROPE

TURMOIL WARNING CALL TO SECULARISTS

Virtue party threatens to topple Ecevit

By Leyla Boulton in Ankara

Turkey's Islamist Virtue party yesterday threatened to topple the government and throw the country into political turmoil, unless secularist parties helped it lift a ban on its former leader one month before elections set for April 18.

It said it would support a no-confidence vote in Ecevit, the caretaker prime minister, unless parliament passed legislation allowing Necmettin Erbakan, banned leader of Virtue's outlawed predecessor party, Welfare, to run for parliament.

The threat came as Turkey grappled with a worsening bombing campaign inspired by the Kurdish PKK guerrilla group, which wants the release of Abdullah Ocalan, its captured leader who is awaiting trial on treason charges.

Erol Cakir, governor of Istanbul, said yesterday that some 300 attacks, which he attributed to the PKK, had hit the city, Turkey's biggest, in the latest wave of violence.

"We strongly believe in the possibility that terrorist actions will continue from now on," he said.

He ordered private operators to tighten security at cinemas, sports stadiums, theatres, mosques, churches, shopping centres, hotels, bars and cafes. Turkish police have mounted a nationwide security crackdown with road blocks, random searches and hundreds of arrests.

The warning given by the PKK every year for tourists to stay away from Turkey has this year been taken more seriously by foreign governments. Some including Britain, have advised their nationals to avoid travelling to the country.

Together with the bombings, the parliamentary

action increases prospects of renewed political instability, when Turkey and its financial markets had come to count on a smooth election campaign to produce a strong secularist government.

Mr Ocalan's capture had given a strong boost to the chances of Mr Ecevit's Democratic Left party.

But the unexpected reconvening of parliament at the weekend by an unlikely alliance of Islamists and cross-party MPs upset at being struck off party leaders' lists of parliamentary candidates has altered the political picture in Turkey.

The tabling of a censure motion on Monday allows parliament to stay in session for another two weeks to discuss the possibility of postponing the elections.

Regardless of whether the polls are delayed, the protracted debate will distract campaigning and detract public attention from the achievements the government wants to focus on.

Mr Ecevit said that the political confusion, which triggered a further 3.41 per cent drop in the stock market yesterday, was already affecting the economy.

"We had been economic improvement. Now it has started to regress. I hope this chaos will end as soon as possible," he added.

A parliamentary committee meets today to try to finalise an agenda for the session. But it is already clear that the rebels are deeply divided.

Virtue party members say they will support the elections if they get their way on reinstating their former leader.

But most secularist rebels want to postpone the elections to rebuild their chances in time to run in 2000, the deadline for elections to be held.

Serbia bid to change peace deal rejected

By David Buchan in London and Gay Diamond in Belgrade

International mediators yesterday rejected Serbia's bid to make big political changes to the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

Hubert Vedrine, French foreign minister and co-chairman of the Paris peace talks, accused the Serbs of backtracking on aspects of the political agreement they had accepted at the first round of talks in Rambouillet last month.

In addition, the Serbs "still totally refuse civil and above all military guarantees on the ground", Mr Vedrine told the French national assembly yesterday. "The last word has not yet been spoken, but the moment of truth is not far away," he said.

The team of international mediators rejected what they claimed was a Serbian "rewrite" of the political power-sharing arrangements discussed at Rambouillet, although they said "some of the minor technical changes" proposed by the Serbs could perhaps be renegotiated with the Albanians, who on Monday said they would sign up to the overall peace deal.

Milan Milutinovic, Serbian president, said in Paris his delegation was ready to accept the political text on autonomy for Kosovo, but on the condition that Belgrade's amendments were adopted. He did not elaborate, but Serbian state television said one of the main objections was to the removal of jurisdiction of Serbian courts over Kosovo.

Politika, the leading pro-government daily, complained yesterday that "a trap is being laid for Serbia" by the west, which was "trying to create a good excuse for aggression against a sovereign state". Nato has threatened to bomb Yugoslavia's military network if it judges Belgrade to have obstructed peace.

Mr Milutinovic reiterated that Serbia would not accept foreign troops in Kosovo. Belgrade diplomats said Slobodan Milosevic, the Yugoslav president, wanted

to drag out the talks to sow divisions among the US and its European allies as well as within the Kosovo Albanian delegation.

Those close to the Kosovo Albanian delegation said the fragile unity between its political and military representatives was showing signs of fragmenting. Mem-

bers of the delegation had been arguing among themselves over how to divide up powers in the future autonomous government envisaged for Kosovo.

While the talks go on, foreign observers report that Serbia has reinforced its troops in Kosovo in breach of the agreement Mr Milosevic made with Nato last October. Villages were burning in the Cicavica hills of northern Kosovo as Serbian security forces attempted to push back KLA units. The United Nations High Commission for Refugees (UNHCR) estimated that 9,000 people had fled their homes in the past two days.



Yugoslav soldiers yesterday watch a house burning in the village of Ostjane, south-west of Pristina. AP

Primakov gains Start-2 victory

By John Thornhill in Moscow

Yevgeny Primakov, Russia's prime minister, won a symbolic victory yesterday when the Duma (the lower house of parliament), agreed to resume discussion of the Start-2 arms reduction treaty.

The treaty, which envisages slashing the number of nuclear warheads by two-thirds, is viewed by the US administration as a crucial test of Russia's willingness to co-operate in the international arena.

The Duma has previously refused to adopt the treaty despite its ratification by the US Senate.

Mr Primakov is due to make an all-important visit to Washington on March 23 in an attempt to persuade the International Monetary Fund to release fresh credits to Russia.

The Russian government believes further progress on arms reduction talks could help win fresh financial support from Washington.

But some Russian strategists argue that US proposals to amend the 1972 Anti-Ballistic Missile treaty could undermine the chances of the Duma approving the Start-2 treaty.

A group of US senators held talks with their Russian counterparts yesterday to convince them that a proposed new missile defence system was solely designed to protect the US from rogue nuclear states.

"I think there's concern that America may be trying to negate the ABM treaty," said Curt Weldon, a Republican congressman. "We assured the Duma that that was not something we were trying to do."

Mr Primakov may face a tougher challenge in persuading parliament to adopt some revenue-raising measures requested by the IMF.

Gennady Zyuganov, leader of the Communist party, the biggest parliamentary faction, said some of the IMF's demands were unacceptable.

ACCORD ON TRANSPORT OF CRUDE OIL PROJECT 'WOULD CONTRIBUTE TO REGIONAL SECURITY'

Greece, Macedonia in pipeline deal

By Kerin Hope in Athens

Greece and Macedonia have agreed to build a pipeline to carry crude oil from the northern Greek port of Thessaloniki to a refinery near Skopje, the capital of the landlocked former Yugoslav republic.

The agreement marks a breakthrough after years of strained relations over Greece's refusal to recognise Macedonia under that name.

An interim accord on the dispute was signed in 1985, allowing trade to resume, but Greece still insists the name should be altered to avoid implying a claim on the northern Greek region of Macedonia.

"The project would provide security of oil supplies in a landlocked country and would contribute to regional stability," said Eleftherios Tzellas, chief executive of Hellenic Petroleum (HP), Greece's state oil-refining company.

The Greek side would finance construction of the 220km pipeline, to be built by a joint venture between

HP and Meton, a private Greek construction company. HP and Meton would also buy a majority stake in Okta, Macedonia's state-owned oil refinery, and invest in its modernisation.

Macedonia imports about 1m tonnes of oil and petroleum products per year by truck and train from Thessaloniki, and exports small amounts of refined products to Albania and Serbia.

The deal opens the way for HP to penetrate the regional energy market. Mr Tzellas said. The oil pipeline would

later be extended to Belgrade, the Yugoslav capital. HP and Meton would also offer to refurbish a power station in southern Macedonia to supply electricity to the south Balkan grid.

The \$150m pipeline project would be the biggest investment in Macedonia since it broke away from the collapsing Yugoslav federation in 1991. One of eastern Europe's poorest countries, Macedonia has attracted little investment because of concerns about its political stability.

The centre-right government last month reached agreement in principle with Taiwan for a \$1bn investment package in return for opening diplomatic ties.

As a result China broke off relations with Macedonia and vetoed renewal by the UN Security Council of the mandate for a 1,000-strong UN peacekeeping force based in Skopje, which monitored Macedonia's borders with Serbia, Serbia's Albanian-populated province of Kosovo and Albania itself.

WORLD TRADE

AIRCRAFT MANUFACTURING CHIEF-EXECUTIVE INSISTS CONSORTIUM AS A WHOLE IS PROFITABLE AND LOSS INCURRED ONLY BY ADMINISTRATIVE WING

Cost of Boeing price war pushes Airbus into red

By Michael Shipinker in Toulouse

Airbus Industrie made a loss of about £125m (\$204m) last year because it had to make provisions of £200m to pay for a price war during the mid-1990s against Boeing of the US. Noel Forgeard, chief executive, said yesterday.

Mr Forgeard, who became head of the European aircraft-making consortium last year, said smaller provisions would be necessary over the

next few years to account for the price war from 1996-7. This would result in a loss for Airbus again this year.

Mr Forgeard said the provisions followed a decision by Boeing to initiate a price war against Airbus's single aisle A320 family. "They said: 'Let's kill Airbus.' They dumped prices," he said. Jean Pierson, his predecessor, had no alternative but to react.

However, Mr Forgeard said the loss was incurred

only by Airbus's central administration and marketing wing and that the consortium as a whole was profitable.

Airbus's central administration is a *Groupement d'Interet Economique* (GIE), a French legal entity. To get a full view of Airbus's profitability, manufacturing facilities owned by the four Airbus partners - Aerospaciale of France, DaimlerChrysler Aerospace (Dasa) of Germany, British Aerospace and

Casa of Spain - also needed to be taken into account. Mr Forgeard declined to put a figure on the overall profitability of Airbus and its partners' factories.

Industry observers have suggested Airbus as a whole, including the partners' factories, made a profit of about \$450m last year.

The scale of the Airbus GIE's loss during 1998 became apparent earlier this year when British Aerospace revealed its share of the loss

was £25m. British Aerospace has a 20 per cent stake in Airbus. However, the size of the provisions which caused the loss were previously unknown.

Observers believe that without the price war provisions, the Airbus GIE would have made a profit of about \$40m last year, after taking into account other provisions caused by the financial problems at Philippine Airlines, an Airbus customer.

Mr Forgeard said all Airbus's aircraft sales during 1998 were profitable, including an order from British Airways won against fierce competition from Boeing.

The Airbus partners had approached their governments to ask for refundable investment in the A3XX "super jumbo" aircraft. The four governments are being asked to provide a third of the \$10bn development cost. Mr Forgeard said the aircraft

would go into service in 2005 if there was sufficient demand.

The delay in transforming Airbus into a limited company could damage the consortium. The change should have taken place this year, but the partners delayed the transformation during abortive merger talks between British Aerospace and Dasa.

"The biggest risk Airbus runs is one of complacency," Mr Forgeard said.

Contract for Black Sea oil port awarded

By Robert Corzine

The long-delayed Caspian Pipeline Consortium (CPC) took another step forward yesterday with the award of a \$300m contract to build a new Black Sea oil export terminal at the Russian port of Novorossiysk.

The contract was awarded to a consortium of Bouygues, the French construction group, and Bouygues Offshore, Two Russian companies - Kubaneftegasstroi and Stavropoltruboprovodstroi - will also be involved in the construction.

The \$2.2bn, 1,500km-long CPC pipeline is one of the key pieces of infrastructure needed for Kazakhstan to realise its oil export potential. It will link petroleum reserves in northern Kazakhstan, such as the Tengiz and Karachaganak fields, with a new marine oil export terminal at Novorossiysk.

CPC officials estimate that the total contribution of the pipeline project and Tengiz to the Kazakh and Russian economies over the 25 to 30-year life of the two projects will be about \$150bn. Of the \$2.2bn investment, about half will be spent in Russia and Kazakhstan, with the former receiving the lion's share, as most of the new

pipeline will be in Russia. The contract covers the construction of a new marine terminal located about 20km from the congested existing oil export facilities in Novorossiysk.

Jacques Leost, chief operating officer of Bouygues Offshore, said yesterday the project was technically straightforward, but had a demanding schedule. The first oil shipment is due in July 2001, with the mechanical completion of the terminal scheduled for December 31, 2001. Mr Leost said technicians had already arrived on site.

The CPC project is one of the biggest direct foreign investments to win approval in Russia since the onset of the economic crisis last year. It is an equity funded development, with the cash coming mostly from the main western partners, such as Chevron and Mobil of the US.

The acceleration of work on the CPC will give a big psychological boost to oil companies operating in the Caspian Sea region. Over the past year a combination of low oil prices, poor exploration results and high transportation costs for oil exports has undermined confidence in the region.

US COMPUTER EXPORTS MOOD OF SUSPICION IN WASHINGTON OVER SENSITIVE TECHNOLOGY

High-tech fears threaten sales to China

By James Kyng in Beijing

The exports of top US computer companies to China, one of the world's fastest growing markets, are likely to be hit this year by export controls and a mood of suspicion in Washington over transfers of high technology to China.

Industry executives in Beijing said recent technological advances had put some consumer computer products above the threshold for which US Commerce Department permission is required for exports to "Tier 3" countries, including China and Russia.

The "Tier 3" rule was designed to keep sensitive supercomputer technology

out of the hands of rivals of the US.

Under normal trade relations, the Commerce Department might have been expected to grant exemptions for exports or raise the technological ceiling.

But controversy in Washington over alleged Chinese spying activities and unauthorised US technology transfers to Beijing may thwart hopes for relaxation of US controls.

"The current environment in Washington is not conducive to a rapid resolution of this problem," said Mark Mechem, deputy director of the United States Information Technology Office (USITO) in Beijing.

He added that a significant

number of US computer exports to China, which last year totalled \$75m, would be affected by the problem.

One of the worst hit consumers is expected to be Intel, the computer chip maker. Also affected would IBM, Sun, Compaq and others, executives said.

Jim Jarret, president of Intel China, said that sales of multi-processor units for use in servers would be particularly at risk.

China's server market has begun a period of rapid growth, spurred in part by huge expansion in internet use, Mr Jarret said.

The two recently launched versions of Intel's Pentium III processor fall below the 2,000 MTOPS (millions of

theoretical operations per second) limit imposed by the US Commerce Department.

But the Pentium III is often exported in multi-processor units, the combined power of which is above 2,000 MTOPS.

Exports of these would be curtailed under the current Commerce Department rules, said Mr Jarret. Another Pentium III product, the Xeon, due to be launched before July, would exceed 2,000 MTOPS and so would also be kept out of China unless special export licences were granted.

Asked if the anti-China mood in US Congress would eliminate the hope for such licences, Mr Jarret said: "It certainly can't help."

The sheer number of licences that would have to be granted (a new one is required for each shipment) could cause a bureaucratic logjam in the Commerce Department.

Industry executives in Beijing said that the rapid evolution of technology has meant that the 2,000 MTOPS limit could be much higher and still not allow for the transfer of supercomputer equipment applicable for military use.

A US Congressional report has raised alarm that rival militaries could construct powerful supercomputers by combining several smaller computers together in "clusters".

WTO urged to make environment checks

By Frances Williams in Geneva

Environmental groups yesterday called on members of the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate talks on eliminating environmentally harmful fishing subsidies.

They said these areas seemed to be the most promising for immediate future work in the WTO, in the light of discussions at a two-day WTO symposium on

the links between trade and environment.

The symposium brought together for the first time more than 800 representatives of trade and environment ministries, business, academia, non-governmental organisations and other international bodies.

On Monday the US joined the European Union and Canada in committing itself to carrying out an environmental assessment of trade negotiations due to be launched in Seattle in the

US late this year.

However, WWF International, the conservation organisation, said yesterday that the WTO in collaboration with the United Nations should also start work on a comprehensive multilateral framework for such assessments.

These could also help to identify more "win, win, win" options along the lines of cuts in fishing subsidies in which trade liberalisation would bring benefits for environment and develop-

ment, according to WWF's Charlie Arden-Clarke.

During the meeting, Argentina expressed support for the call by the US, Australia, Iceland, New Zealand and the Philippines to initiate WTO talks to abolish harmful fishing subsidies, and Canada and Japan were also sympathetic.

On other issues, however, there was less agreement, notably on whether and how WTO rules should be amended to fit in better with international environmental

agreements and accommodate other environmental concerns.

The European Union, in particular, supports rule changes in this direction but developing countries remain suspicious that it could open the door to "green protectionism".

Renato Ruggiero, WTO director-general, said there had been support for greater co-operation between the WTO, the UN environment programme and other agencies.

Vertical advertisements on the right edge of the page, including 'Lie de', 'Investors', 'Would', 'Forbes e', and 'Because it's...'. The text is partially cut off and includes promotional messages about communication and knowledge.



# Lie detectors brought in to boost arms lab security

By Tony Walker in Washington

The US has further heightened security procedures at its weapons laboratories following the outcry over the alleged leakage of nuclear weapons technology to China.

Bill Richardson, energy secretary, told the Senate armed services committee yesterday that lie detector tests were being applied to all employees at national laboratories with access to sensitive information.

Further security breaches and restrictions were being tightened on access to classified facilities by visiting scientists from "sensitive countries", Mr Richardson said.

The issue threatens to sour Sino-US ties on the eve of a visit by the Chinese premier.

Washington in early April. But Mr Richardson rejected calls for now to suspend scientific visits to US weapons laboratories, arguing such a step would be counter-productive.

Richard Shelby, chairman of the Senate intelligence committee, called on Monday for a moratorium on scientific exchanges until the government had completed its investigation of the leakage of nuclear secrets to China.

Mr Shelby's call coincided with the appointment by the CIA of David Jeremiah, a retired admiral, to conduct an independent review of CIA investigations into China-related security breaches.

growing sensitivity in Washington about the need for tighter export controls. Bill Enzi, the chairman of the Senate international trade and finance sub-committee, has urged stronger coordination among western countries to monitor the sale of "dual use" technology for civilian and military purposes.

## Investors say fears of crisis 'bail-ins' would only mean getting out sooner

Proposals designed to compel private sector lenders to participate in rescue packages are meeting with strong resistance, write Richard Lapper and Stephen Fidler

Proposals to force private lenders to play a part in rescue packages for countries hit by financial crisis are running into strong resistance from banks and investors.



Enrique Iglesias, president of the IADB, addresses the development bank's annual general assembly in Paris this week. It was attended by 6,000 people, mostly from its 48 member countries.

The proposals emerged from western governments worried that official finance from international institutions and governments was being used to pay off private lenders whose mistakes were at the root of the recent financial crises.

After a battle over whether foreign banks should be compelled to back the recently renegotiated International Monetary Fund package for Brazil, a "voluntary" agreement emerged.

pean governments who are not capital market friendly." Mr Charles Dellara, managing director of the Institute of International Finance, the Washington-based body which reflects the interests of international financial institutions, says three recent developments in particular have worried the financial community:

that are running up arrears with private sector debtors. "I do think that the official sector has to be careful," said Mr Dellara.

## Brazil's private sector 'well placed to cope with devaluation'

Officials from the International Monetary Fund yesterday said the private sector in Brazil appeared in better financial condition than its counterparts in the crisis-torn countries of Asia.

The assessment suggests private banks and companies in Brazil are in better shape to help recovery from recession. However, this improved position came at the significant cost to the government, which, in the months leading up to the devaluation in January, assumed significant foreign exchange risks.

devaluation," said Teresa Ter-Minassian, the IMF official who led the negotiations of Brazil's IMF programme. Because Brazilian banks had greater foreign assets than liabilities, "the banks probably profited from the devaluation", she said.

## Forbes enters presidency race with full wallet

By Deborah McGregor in Washington

Wealthy publisher Steve Forbes made a high-tech entry into the Republican race for the presidency yesterday, but his strategy for winning will rely on old-fashioned conservative values and that most time-honoured of political traditions: barrels of money.

great ideas and enduring values". In an effort to establish himself as the leading candidate of the Republican right wing, Mr Forbes draped himself in the mantle of Ronald Reagan and pledged to abolish the tax code, restore Social Security and protect the lives of the unborn.

With no limits on what he can spend, since he does not rely on public matching funds, it is expected Mr Forbes could easily top \$55m this time.

improving his warmth and personal appeal. With his permanent grin and staring eyes, he continues to present an awkward public persona.

brouhaha about abortion". Since then, Mr Forbes has worked non-stop to woo social conservatives.

Mexico yesterday said it had received foreign investment pledges just exceeding \$10bn for 1999, higher than last year and a sign that confidence remains strong in the run-up to presidential elections next year.

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### NEWS DIGEST

#### US CONSTRUCTION SECTOR

##### Single-family housing starts at 20-year high

Single-family housing starts hit their highest rate in more than 20 years last month, the US Commerce Department announced yesterday.

#### JAILED DISSIDENTS

##### Cuba's trade allies protest

Cuba has jailed four well-known political dissidents accused of sedition, drawing condemnation from the US and criticism from leading trade and investment partners Canada and Spain.

#### CONFIDENCE IN MEXICO

##### Investment pledges over \$10bn

Mexico yesterday said it had received foreign investment pledges just exceeding \$10bn for 1999, higher than last year and a sign that confidence remains strong in the run-up to presidential elections next year.

Blair urges deep reforms

ker



ASIA-PACIFIC

# Bank of Japan chief rejects expansion policy

By Gillian Tett in Tokyo

Masaru Hayami, governor of the Bank of Japan, yesterday damped hopes that the central bank was about to implement new expansionary policies to stave off the country's economic downturn.

Speaking in Tokyo after the markets closed, he insisted that the central bank was "in no hurry" to change its monetary policy framework to endorse even more radical measures, as

some politicians and foreign financial officials are urging. "There is no need to hurry [in changing our policy]... The most important thing for a central bank is to avoid sowing the seeds of future inflation," he said.

The hawkish comments are likely to disappoint many foreign investors, who have recently bought large volumes of Japanese stocks on hopes that Japan was moving towards an even more expansionary monetary policy. The Nikkei 225,

the main stock market indicator, closed above 16,000 for the first time for eight months yesterday, before Mr Hayami's comments.

Mr Hayami's caution may also disappoint some members of the ruling Liberal Democratic party who have also been urging him to take more radical action. This pressure has risen since the release of data last Friday showing that the economy shrank by 0.3 per cent between the third and fourth quarters of 1998, its fifth consecutive quarter of decline.

Some senior bank officials are also urging its policy board to consider additional measures in the coming weeks.

The bank will publish today the minutes of the policy board meeting on February 12, which decided to reduce the call money market rate - or the overnight market rate - from 0.25 per cent towards zero. Although this stance was agreed by majority vote, the minutes are likely to show that at

least one member was also urging more radical action, such as the adoption of an inflation target.

Since this meeting, the bank has pushed the overnight call rate to almost zero. Some economists suspect that this may not be sufficient to ward off fully the inflationary pressures in the economy.

However, it would be technically difficult for the bank to create negative interest rates and if it wanted to loosen monetary policy further,

it would need to abandon its traditional policy of guiding overnight interest rates, and seek to take other measures such as:

- Focus on a specific target for the growth in the money supply, and achieve this by pumping more liquidity into the markets or purchasing government bonds.
- Focus on the three month money markets, and seek to bring interest rates towards zero in this market as well.
- Adopt an inflation target of the sort used by central

banks in the UK, in order to create inflationary expectations in the economy.

● Seek to monetise the debt by buying Japanese government bonds, either directly from the Ministry of Finance, or the markets.

The policy board is strongly opposed to any suggestion that it should monetise the debt. However, some bank officials have discussed moving to a monetary target or reducing the three-month interest rate in recent weeks.

## US and N Korea agree to nuclear probe

By Richard Wolfe in Washington and John Burton in Seoul

The US and North Korea have reached agreement on inspections of a suspected nuclear facility in North Korea, the State Department said yesterday.

Madeleine Albright, the secretary of state, said in a statement that the agreement would allow an unlimited number of visits by US teams to the site at Kimsongri, near North Korea's main nuclear site, with the first visit to take place in May.

The US could not accept a North Korean demand for compensation but would resume what were described as pilot agricultural projects and supply a previously pledged 500,000 tons of food aid.

Differences remained up to the last minute on the wording of the agreement. North Korea was demanding that the accord include a promise of US food aid.

The inspection accord is likely to be criticised in the Republican-controlled US Congress if it appears that the US is yielding to North Korea's demand for food aid in return for access to the suspected nuclear site.

The large underground facility has raised US suspicions that North Korea might be preparing to resume its nuclear weapons programme despite a 1994 agreement under which Pyongyang promised to shut down reactors capable of producing weapons-grade plutonium in exchange for fuel and safer nuclear plants.

The US Congress has threatened to cut off funds to finance the supply of fuel promised under the 1994 accord unless the US gains access to the underground site, which is still under construction.

The discovery of the underground site and North Korea's firing of a three-stage missile over Japan last August led to criticism of the Clinton administration's policy of engagement and forced the US president to appoint William Perry, a former US defence secretary, to conduct a review of US policy on North Korea.

Mr Perry is expected to deliver his report within the next few weeks. An agreement on inspections would strengthen the administration's case for a policy of engagement rather than one based solely on military deterrence.

It would also ease fears in South Korea, which is pursuing a "sunshine" policy of economic co-operation with the North, that the US is preparing to adopt a more hard-line stance towards Pyongyang.

## Companies to increase pay despite profits squeeze

By Michiko Nakamoto in Tokyo

Leading Japanese companies are expected to agree today to moderate wage increases in spite of the country's prolonged economic slump.

Toyota, Japan's largest vehicle manufacturer, is likely to agree to an average monthly increase of ¥7,800 (82¢), representing 2.31 per cent of the average basic salary. Toyota's decision will be

closely followed since it sets the tone not only for the industry but for other sectors as well.

Large electrical manufacturers, such as Matsushita and Hitachi, are also expected to agree increases of between ¥6,500 and ¥7,000, about 2 per cent of basic salaries. Hitachi's wage increase comes in spite of the company's fall into loss this year.

However, this year's spring labour offensive, as the annual wage negotiations are known, is likely to result in the lowest pay increases seen in recent years, highlighting the difficulties Japanese companies face. Toyota's expected increase is the lowest since 1982 while that at Hitachi will be the lowest since 1970.

Nevertheless, average pay in Japan has risen each year

since 1990, when the burst of the Japanese asset bubble triggered a long downward slide of the economy, according to figures released by the Ministry of Labour.

Labour costs have risen steadily at Toyota in spite of a sharp fall in domestic output, the company points out. The ratio of labour costs to sales rose from 7.5 per cent in 1990 to 8.5 per cent at the end of last March while pro-

duction has fallen 24 per cent from 4.2m vehicles to 3.2m.

The continued rise in wages contrasts with the sharp cuts in capital spending among Japanese companies. Private sector spending is expected to fall for the second year running, after falling an estimated 4.2 per cent last year.

However, cracks are beginning to appear in the prac-

tice of annual pay increases as more companies come under pressure to reduce costs amid falling prices and sharp declines in revenues.

"It is very difficult to cut wages because it affects employee morale and livelihoods. But from now on the introduction of consolidated accounting and international accounting standards will increase pressure on companies to cut labour costs,"

notes Katsujiro Oyanagi, director of the labour relations and wages division of the Japan Federation of Employers Associations.

This year, the management at Mitsui Shipbuilding and Engineering is negotiating a 10 per cent cut in wages, while Yokohama Rubber, Industrial Bank of Japan and All Nippon Airways are also expected to press for pay cuts.

NEWS DIGEST

REFORM OF STATE MONOPOLY

### India may limit foreign insurance investment

An Indian parliamentary committee yesterday pressed for changes in a draft bill to liberalise the state monopoly insurance sector, advising in particular restriction of foreign investment in eventual private insurance companies.

It recommended that foreign insurers be allowed to hold only up to 26 per cent in any joint venture with an Indian partner. But it suggested removing a clause in the draft bill permitting an additional 14 per cent stake in such entities by "non-resident Indians", foreign institutional investors and "overseas corporate bodies" - companies owned by non-resident Indians.

Parliament is expected to vote as soon as this week on the controversial bill, which would open insurance to private and foreign investment for the first time since the sector's full nationalisation in the 1970s.

A stake of 26 per cent in Indian law grants important powers to a minority shareholder, including the right to call extraordinary board meetings. The figure is considered a minimum by foreign insurers, many of which have long-standing joint ventures with Indian partners in expectation of the sector's liberalisation. Mark Nicholson, New Delhi

MALAYSIAN PROJECT

### Super Corridor goes 'smoothly'

Malaysia's Multimedia Super Corridor, an ambitious project to turn the country into an information technology producer, is proceeding smoothly, its chairman said yesterday, although the economic crisis had affected local companies' ability to raise funds.

Othman Yeop Abdullah, executive chairman of Multimedia Development Corporation, denied a report in Business Week, the US magazine, that investments pledged by multinationals are only a quarter of the M\$4bn (US\$1.1bn) targeted. He said the project had been successful in attracting 29 international companies, 17 of which have their regional headquarters in the MSC.

Dr Othman said investment in the MSC, a 15km by 50km zone south of Kuala Lumpur and launched in 1996 as a future engine of growth, had risen from M\$1.1bn in 1997 to M\$1.2bn. He was speaking at a press conference attended by representatives of Sun Microsystems, Microsoft and Intel of the US, India's NIIT and other companies investing in the MSC.

Mahatir Mohamad, the Malaysian prime minister, has promised that internet users would not be subject to censorship and has ordered that regulations requiring internet users to cybercafes to register themselves be rescinded. T.J. Tan, Kuala Lumpur

PHILIPPINE TRADE

### Glimmer of economic hope

Trade data for the Philippines for January have highlighted the continued weakness of the country's economy but also revealed some glimmers of an upturn. The balance of trade in goods was in surplus for the eighth consecutive month at \$186m. Export receipts rose by 22 per cent to \$2.58bn from \$2.11bn while import payments fell by 15.6 per cent to \$2.39bn from \$2.83bn.

Joey Cuyegon, economist with ING Barings, said while the year-on-year fall in imports indicated economic weakness, there had been a 16 per cent month-on-month increase in import payments from December. He said if this continued in February, it could indicate the economy had bottomed out. Tony Tassell, Manila

CORRECTION

### Malaysia and IFC

Malaysia will rejoin the IFC regional and composite indices in November, not immediately as the FT reported on March 11.

## Zhu's popularity tested by Chinese suffering

James Kynge finds the premier may need more than his refreshing humility to pursue reforms

It was a mea culpa of the sort seldom heard from China's communist elite: "What I am dissatisfied with is that I have not done a good job," said Zhu Rongji, the premier, at an annual news conference broadcast live to hundreds of millions of Chinese this week.

Rather than portraying any sense of creeping inadequacy, however, Mr Zhu's humility - enormously popular with many in Beijing who heard it - seemed to indicate the confidence of China's most dynamic leader.

It is true that 1998 was a painful year for vast numbers of Chinese. Unemployment ballooned, the losses of state enterprises piled up, corruption ran wild and the country failed, albeit by a narrow margin, to attain the 8 per cent growth target that Mr Zhu had "guaranteed" at the same news conference in March last year. China grew at an official 7.8 per cent, but many economists believe this overstates reality by several percentage points.

Nevertheless, one year after he was appointed premier, Mr Zhu's standing remains high. He seems to be genuinely popular with large numbers of ordinary people enamoured of his humour, inclusiveness and determination. Some, of course, rail against the policies that have thrown them out of work and on to the poverty line.

### Bid to be 'true commercial bank'

The State Development Bank, China's largest "policy bank", yesterday launched a 20-branch nationwide network to improve supervision and support for the infrastructure projects that represent the core of its lending business, writes James Harding.

The branches in leading cities were acquired in the State Development Bank's takeover of the China Investment Bank in December and will form a

foundation for the policy bank to become a "true commercial bank", Chen Yuan, its president, said.

The bank, which is just five years old and has assets of more than RMB500bn (\$60bn), focuses on government-directed lending to infrastructure projects. But the SDB is seen to be moving towards developing its investment banking business, notably after the acquisition of the China Investment Bank.



Zhu: China's most dynamic insider

know what is happening, it is safest just to save."

Given that consumer spending accounts for around 50 per cent of gross domestic product, China's saving spree is a serious problem. But economists said that unless Mr Zhu's reforms are halted, and socialist-era welfare benefits restored, the growing psychological aversion toward spending may deepen.

In the past, said Mr She, most of the cost of education, medical care and housing for state workers was borne by the state. Now, the burden is being shifted to the individual, sapping consumer spending power.

"We know that we will have to pay for more and more of what the state pays for now, but we don't know when and we don't know how much," said Yang Longde, a public servant in Beijing. "When you don't

could be most at risk.

At the end of his speech, the premier's voice rose to exhort NPC deputies to "vigorous reforms" but other senior officials avoided using this phrase. They chose safer slogans - advocating unity and hard work.

There are already street demonstrations, riots and other signs of social unrest, but so far they appear to be localised and relatively minor. Foreign diplomats and other observers said, however, that a serious outbreak of internal strife cannot be ruled out if economic growth continues to slow.

The risk for Mr Zhu is that there could be a day when his meek smiles may not be so voluntarily offered.

## Active role for HK share body

By Louise Lucas in Hong Kong

The body set up the Hong Kong government to manage its share portfolio may exercise its vote on corporate proposals such as mergers and acquisitions involving companies whose shares it holds.

The move, announced yesterday, indicates that ERI - Exchange Fund Investment Ltd - could play a more active role as shareholder, potentially giving rise to conflicts of interest.

However, the planned disposal of part of the government share portfolio, now worth an estimated HK\$175bn (US\$23.6bn), has also moved forward. ERI said

yesterday it would be sold through a variety of methods, possibly including share placements and corporate buybacks.

The government's unprecedented intervention in the stock market last August, designed to prop up prices and frustrate speculators, was aimed at restoring stability to volatile financial markets.

But it also sparked fears that Hong Kong was abandoning free market principles, and that it could find itself mired in conflicts of interest as both regulator and owner of a slice of blue chip corporate Hong Kong.

These fears were partially allayed by the government's

commitment to disposing of the bulk of its share portfolio and its insistence that it would be a largely passive investor. About one-third of the shares are to be retained.

Yesterday ERI said it would consider and advise on voting on proposals such as takeovers, mergers and acquisitions and connected party transactions on a case by case basis. It would still advise against seeking board representation, and against voting on mundane or routine matters, such as the adoption of audited accounts.

Three investment banks have been targeted by ERI as potential financial advisers for the disposal plan. Their

names will not be released until next month but the nine-strong shortlist is understood to include Goldman Sachs, Morgan Stanley, Jardine Fleming, CSEB and Warburg Dillon Read.

The investment banking arm of HSBC, the banking giant in which the government has a 3.8 per cent stake, was also understood to be on the shortlist.

ERI is pursuing a combination of methods of disposal, including exchangeable bonds, share placements, corporate share buybacks and unitisation. Unitisation involves pooling the portfolio and splitting it into units which could then be sold to retail investors.

## Jakarta to push debt repayments

By Sander Thomas in Senggigi, Lombok

Indonesia yesterday promised to start pushing for the repayment of loans to state banks by launching bankruptcy procedures and speeding debt talks that have so far failed to produce any restructuring deals.

In a letter of intent with the International Monetary Fund, needed for a new loan disbursement, Indonesia said the Indonesian Banking Restructuring Agency and the seven state banks would initiate bankruptcy suits against 30 big corporate

debtors by the end of April.

Indonesia failed to meet a pledge to launch bankruptcy procedures last year, despite adopting a bankruptcy law and creating a court to press debtors.

Indonesian enterprises owe \$80m in off-shore debt, little of which is being paid, with large amounts owed to domestic banks.

Nearly all the Rp300,000bn (\$32.6bn) in government bonds to be issued before late April will be used to recapitalise state banks, and private banks taken over by the government.

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## Israel's religious students on welfare place heavy burden on economy

The rate of non-participation in the country's workforce is the highest in developed world, writes **Avi Machlis**

Smiling behind his red beard, Yishayahu is rushing to class at one of the countless *yeshivas*, or religious seminaries, scattered along the winding alleys of Jerusalem's ultra-Orthodox Me'a She'arim neighbourhood.

Like many religious students, 24-year-old Yishayahu has never worked, and is quick to defend his lifestyle, despite growing criticism of secular Israelis. Yet Yishayahu's staunch defence masks an ignorance of a looming economic crisis that may soon come crashing down on the serenity of a communal way of life devoted to endless Talmudic studies.

"Making money in this world just isn't important to us," says Yishayahu. "It's the world to come that really counts."

Economists say the number of non-working *yeshiva*

students has driven up the rate of non-participation in the workforce in Israel to the highest in the developed world. Non-participants are excluded from unemployment data.

In addition, the ultra-Orthodox - known as the *haredim* ("God-fearing") are more dependent on government funding and philanthropy than ever before. And with soaring birthrates, their community, which makes up about 7 per cent of Israel's 6m population, is rapidly sinking into poverty and impeding government efforts to revive economic growth.

Ruth Klinov, economics professor at Hebrew University of Jerusalem, and Eli Berman, an economist from Boston University in the US, have extensively studied trends of the ultra-Orthodox.

In a 1997 study, they

showed that Israel's workforce participation rate for men aged 25-54 fell from 93.5 per cent in 1970 to 85.7 per cent in 1993. In western Europe and the US the rate was about 94 per cent in the early 1990s.

"About one-third of the decline can be attributed to the *yeshivas*," says Ms Klinov. "The problem is that ultra-Orthodox non-participation is not cyclical. It is permanent and increasing at a geometric rate."

Indeed, the number of *yeshiva* students has doubled from 35,980 in 1990 to more than 72,000 in 1997, or 1.2 per cent of the population. The proportion of ultra-Orthodox men not working has climbed from 41 per cent in 1980 to more than 60 per cent today.

These trends, along with high birthrates, have sent the average *yeshiva* student's family below Israel's poverty line. *Haredi* women have 7.6 children on average, and often work, too. But monthly income for these



Ultra-Orthodox Jews demonstrating against a supreme court ruling last month. 'Making money in this world isn't important,' say students.

families is less than half that of all Israeli families.

The *haredi* population is growing so fast, it will double every 17 years. By 2010, say the researchers, 10 per cent of Israeli children will have a non-participant father studying in a *yeshiva*.

"At current levels of transfers and taxes, the ultra-Orthodox growth rate will make Israel's welfare system insolvent and bankrupt municipalities with large ultra-Orthodox populations,"

argues Mr Berman in a working paper.

Meanwhile, these trends complicate efforts to jumpstart Israel's stagnant economy. Growth has fallen from about 6 per cent per year in the mid-1990s to 2 per cent in 1998.

Not only is the government deprived of badly needed tax revenues, but it is spending more on this non-productive sector. Ultra-Orthodox parties, who hold the balance of power in government, have squeezed

more and more funds out of the state budget for *yeshivas*, while the population explosion demands more welfare payments.

Meanwhile, a frustrated business community is waiting for more infrastructure investment to boost growth. "Funding the *haredim* is a wasteful investment that gives returns in the next world, but not in this one," says Ms Klinov.

But what keeps the *haredim* in *yeshiva*? Mr Berman, who has tried to find eco-

nomic explanations, argues that it is not simply religious dictates or faith, since in ultra-Orthodox communities abroad, most men leave *yeshiva* to work by the age of 25.

Deferments from military service are the biggest problem. This issue has been at the heart of religious-secular tensions throughout Israel's history, and the deferments were recently ruled illegal by the Supreme Court.

*Yeshiva* students are granted deferments through

to the age of 35, provided they are not working. Yet even after receiving full, unconditional exemptions, most stay in school. Unlike their diaspora counterparts, explains Mr Berman, Israeli *haredim* stay on to prove their commitment to the community by demonstrating that they were not just studying to stay out of the army.

If this system does not change and rabbis do not start sanctioning employment, the community and Israel could face a serious crisis.

"If the population doubles every 17 years, the funding sources must also double to maintain the impressive mutual insurance network that currently prevents *haredi* families from falling into destitution," says Mr Berman. "It's essential that the *haredi* leadership understand that economic bankruptcy is imminent."

But Rabbi Avraham Ravitz, an ultra-Orthodox MP and Knesset finance committee chairman, is not particularly worried. He says the rabbis should allow students to work, but does not support active encouragement or strategic planning.

"There's no need to be sophisticated and plan for a scenario that will take place 17 years from now," he says. "This country is living with miracles."

## Sharon says Jerusalem will never be divided

By **Judy Dempsey** in Jerusalem

Ariel Sharon, Israeli foreign minister, said yesterday a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void".

Speaking to foreign ambassadors, Mr Sharon insisted "the government led by Mr [Benjamin] Netanyahu will never agree that Jerusalem will be divided any more and Jerusalem will stay forever the capital of the Jewish people and the capital of the state of Israel".

His remarks, said diplomats, put paid to any notion that Israel was prepared to leave the future status of Jerusalem until final settlement negotiations with the Palestinians. The Palestinians hope to make east Jerusalem the capital of their future state.

"Not only has the Netanyahu government made Jerusalem an election issue," said a senior EU diplomat. "It has shown it disregards previous UN resolutions as much as the Oslo accords in which Israel and the Palestinians together agreed to leave the city's final status until later."

Mr Sharon's remarks came in the wake of a sharp correspondence with the European Union, with Israel demanding diplomats stop visiting Orient House, headquarters of Faisal Husseini, who is in charge of Jerusalem affairs for the Palestine

Liberation Organisation.

On the one hand, EU and US diplomats argued, Israel was insisting that any Palestinian-Authority related issues be carried out only in areas under the PA's control, pending the outcome of a final settlement for Jerusalem. On the other hand, Israel's stance on Jerusalem - including settlement building in the eastern part of the city - was pre-empting an outcome since it was prejudicing any negotiations.

The request to stay away from Orient House provoked a tough response from Theodor Wallat, German ambassador to Israel representing the EU as Germany chairs the union's rotating presidency. He recalled the language of UN resolution 181 which in 1947 stated Jerusalem was a *corpus separatum*, to be placed under a special international regime.

EU diplomats said they responded in this harsh tone, tired, said one, of the Netanyahu government's "arrogant" stance on Jerusalem and its attitude towards consular officials based in east Jerusalem. They particularly resented how in another letter, the foreign ministry referred to "the intelligence gathering activities of the consul generals and their representatives in the territories".

This was a reference to the EU's "settlement watch", its regular report on settlement activities in east Jerusalem and the West Bank.

## Nigerian gas plant to expand

By **William Walls**

The prospect of significant investment revitalising Nigeria's energy sector came a step closer yesterday when shareholders in Nigerian Liquefied Natural Gas approved a \$1.8bn expansion to a vast gas plant being built in the oil-producing Niger Delta.

Royal Dutch Shell confirmed that the agreement cleared the way in principle for its proposed \$8.5bn (£5.3bn) integrated oil and gas investment strategy in Nigeria.

They said, however, that individual components of the plan, announced last month, would be approved separately according to their place in the development schedule, while formal approval for production sharing contracts is still awaited.

Shell produces about half of Nigeria's output of 2m barrels a day. Its proposed investment programme would see Nigerian oil output increase by almost a third, or 600,000 barrels a day, over the next 10 years,

as well as establishing Nigeria as a global player in the liquefied natural gas market.

The project to expand the plant - a vital component of Shell's own plans - will increase its capacity by 50 per cent, doubling the 3.7m cubic metres of gas expected from the first two production trains due to start up by the end of the year.

The extension to the plant will enable the processing of gas produced in association with oil, most of which is now being flared with disastrous consequences to the environment.

About \$600m towards the construction costs are being provided by NLNG's shareholders, the Nigerian National Petroleum Corporation, Shell Gas, Elf and Agip International.

The remainder will come from revenues and surpluses from the first train of production.

NLNG said yesterday that Spain's Enagas was committed to buying 70 per cent of the gas produced from the expansion of the plant over a period of 21 years.

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BRITAIN

NORTHERN IRELAND AMID NATIONALIST CLAIMS OF COLLUSION, POLICE TAKE STEPS TO ESTABLISH INDEPENDENCE OF INVESTIGATION

FBI is asked to evaluate murder probe

FT Reporters in Belfast, London and Washington

The US Federal Bureau of Investigation was called in yesterday to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson.



Police yesterday carry out a fingertip search near the home of Rosemary Nelson, who died after a bomb blew up her car

Sir Ronnie Flanagan, the chief constable [Northern Ireland police chief], said he was bringing in "an external independent element" to ensure the "diligence and professionalism" of his officers should not be undermined by such allegations.

with the FBI representative will meet today "to determine the exact detail as to how the investigation should be conducted, supervised and overseen".

He said allegations of collusion "have been expressed on an international front and I have to be sensitive to that. That is why I have introduced, in an unpre-

cedented way really, an international dimension to this investigation."

Mo Mowlam, chief Northern Ireland minister in the UK government, said in Washington that an FBI presence would help "to address some of the concerns that have been expressed".

The future of the Northern Ireland police force is being considered as part of the 1998 peace agreement under a commission headed by Chris Patten, the former Hong Kong governor.

The murder looks set to harden republican resistance to any early Irish Republican Army move to decommission its arms, dashing hopes that today's St Patrick's Day reception hosted by President Bill Clinton at the White House might produce a breakthrough.

Last year, Mrs Nelson testified to Congress that she had received death threats from police in Northern

Ireland. Her claims are the subject of a separate investigation by London's Metropolitan Police, which has been submitted to the UK public prosecutions service.

Mrs Nelson had been due to discuss the findings before the Northern Ireland Police Complaints Commission on March 30.

The future of the Northern Ireland police force is being considered as part of the 1998 peace agreement under a commission headed by Chris Patten, the former Hong Kong governor.

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NEWS DIGEST

BRITISH OVERSEAS TERRITORIES

Citizenship offer to follow review of colonial status

The government is today to propose granting UK citizenship to 150,000 people in all Britain's remaining overseas territories. The announcement comes at the end of a year-long review of how to turn Britain's colonial relationship with its 10 dependant territories into a more modern partnership, while also ensuring that they match British standards on financial regulation and human rights.

Inhabitants of two of the territories - Gibraltar and the Falkland Islands - already have British passports, partly as security against Spain and Argentina which claim the territories. Those now to be issued with British passports are St Helena in the south Atlantic, Pitcairn in the Pacific, Bermuda, and the five Caribbean islands of British Virgin Islands, Anguilla, Cayman Islands, Turks and Caicos, and Montserrat. David Buchan, London

PUBLIC FINANCES

Government amasses surplus

Bucyant public finances are likely to end the financial year in better shape than predicted by Gordon Brown, chancellor of the exchequer, providing him with room to manoeuvre should his forecasts for economic growth be proved wrong. With less than a month to the financial year end, the government has amassed a public sector cash surplus of £15.1bn (\$24.3bn), up from a cumulative surplus of £6.1bn a year earlier, according to official figures.

Strong flows of income tax receipts, boosted in part by the introduction of tax self-assessment, and restrained government spending have contributed to the healthy cash surplus. The government received £1.5bn more in taxes than it spent in February, the Office for National Statistics said yesterday. "Even if one doubts the chancellor's assumption of a soft landing for the economy, there are few fiscal clouds on the horizon," said Richard Iley, of ABN Amro. Christopher Adams, London

SECURE ELECTRONIC COMMERCE

Royal Mail launches system

The Royal Mail offshoot of the Post Office yesterday entered the world of electronic commerce with the launch of a secure electronic mail system. ViaCode is the organisation's attempt to break into the rapidly-growing e-commerce market and the first time it has offered a communications service not involving the traditional letter. Royal Mail said it believed ViaCode was the first public secure e-mail service in the world. Richard Dykes, managing director of Royal Mail, estimated that the UK market for secure e-commerce services will be worth £400m (\$644m) within the next few years, while in Europe the figure would be about £2bn. Christopher Price, London

POPULATION TRENDS

Married 'will be in minority'

Married couples will be a minority of the UK adult population within a decade, according to the latest issue of Population Trends, the government publication. The trend, which moves from a position in 1981 when 65 per cent of all adults were married, reflects falling numbers of marriages, past high rates of divorce and marked shifts in conceptions. Almost half of those now take place outside marriage against only a third as recently as 1985.

In 1997, there were 3 per cent fewer marriages than in 1996, but 23 per cent fewer than in 1981. First marriages are falling most quickly, many more couples are cohabiting, and while the divorce rate is stable it remains high by international standards. A projection by the Office for National Statistics says that, while the adult population will rise by 10 per cent between 1996 and 2021, the total number of single and divorced people will both increase by about 50 per cent. Nicholas Timmins, London

JOINT SONY VENTURE

Ex-Warner chief's new label

Rob Dickins, former chairman of Warner Music UK, has formed a joint venture with Sony Music to launch a record label. The flamboyant and often outspoken Mr Dickins, who chairs the British Phonographic Industry (BPI), the record industry's trade body, has been hotly courted by most of the multinational music groups since his ousting from Warner last year. Releases on Mr Dickins' new label, to be called Instant Karma, will be distributed by The Entertainment Network in the UK, and by Sony Music's distributors in other countries. Alice Rawsthorn, London

Employers urge EU to calm euro fears

By Kevin Brown, Industry Editor

Adair Turner, director general of the Confederation of British Industry, the principal employers' organisation, will today call for a European Union constitution to assuage fears that participation in the euro would lead inexorably to further transfers of sovereignty to Brussels.

In a speech to German businessmen in Königswinter, Mr Turner will say there is no rational basis for claims that the single currency requires greater political, economic or fiscal harmonisation than exists already.

His comments challenge the shared view of British eurosceptics and some supporters of the euro in other European countries that further integration is inevitable if the single currency is to work in the long term.

The speech also marks a further rise in pro-euro rhetoric by business leaders following the launch on Monday of Britain in Europe, a business-led campaign for UK participation.

The CBI favours UK membership in the right economic conditions, but is consulting on whether to campaign more positively. Sir Clive Thompson, CBI president, has called on the government to set a target date for entry.

In his speech, Mr Turner will urge Europe's political leaders to put an end to fears about a limitless transfer of sovereignty to Brussels by setting out clearly what powers should be retained permanently at the state level.

Mr Turner will say the outcome of a constitutional review could be to entrench the existing distribution of powers. Or it might return to national governments some of the powers already transferred.

Dismissal assertions that greater harmonisation is inevitable, he will say that: ● A bigger EU budget is unnecessary because studies suggest only 0.3 per cent of EU gross domestic product needs to be available for fiscal transfers.

The existing EU budget could cope with this if agricultural spending was cut. ● There is no need for economic policy co-ordination beyond a flow of information between finance ministers and the European Central Bank, which already exists.

German proposals for exchange rate management are unnecessary because the zone has reduced the proportion of external trade to US levels. ● Some "mild" fiscal harmonisation may be needed to cope with cross-border tax avoidance on personal savings, but French and German campaigns against lower taxes in other member states are motivated by the need to explain unemployment generated by domestic labour market policies.

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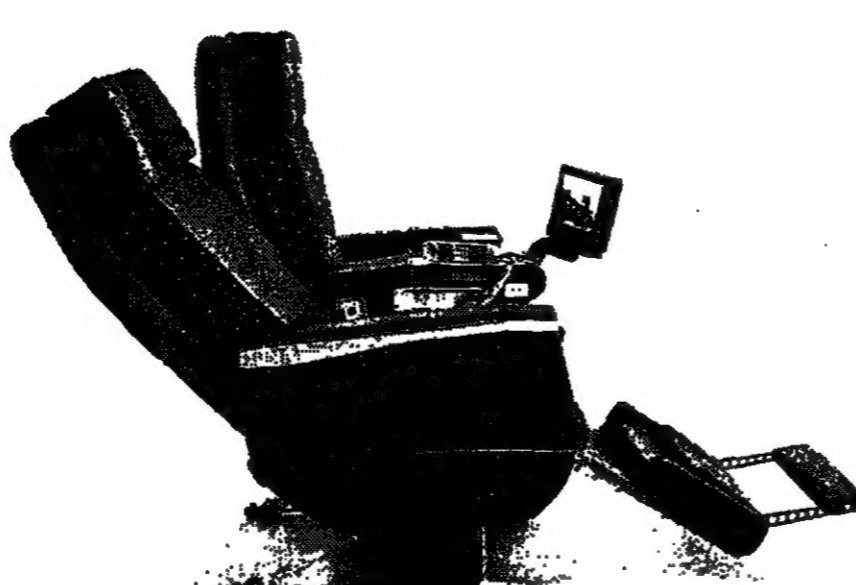
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Alone at last.



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PROPOSED FIFTH TERMINAL FINAL DECISION STILL YEARS AHEAD

Heathrow expansion inquiry will end today

By Sathnam Sanghera and Michael Skapinker in London

The long public inquiry into an application for permission to build a fifth terminal at London Heathrow airport will end today. The inquiry has cost £80m (£129m), most of which has been spent on 33 advocates.

It heard evidence from 734 witnesses and received more than 27,500 individual letters and cards. 95 per cent of them opposing the proposed terminal because it would severely disrupt the lives of neighbouring communities.

The inquiry, required under planning law because of the size of the project and its impact on the surrounding area, has been the longest of its kind. BAA, the airport operator, and British Airways submitted petitions from 35,000 people supporting Terminal 5 on the grounds that it was vital to preserve the UK's leading role in international aviation.

The Putney Society, representing residents of an inner London suburb, sent in a petition from 5,000 more people opposing it.

And while the hearings at the Renaissance Hotel at

Heathrow are now over, the planning process still has several years to run. Roy Vandermeer, the government-appointed inspector who has chaired the inquiry, will now take two years to consider his recommendations to the government, which could take another year thinking about it. If Terminal 5 is approved, it will not open before 2006 - 11 years after the hearings started.

"Can this possibly be right?" asks Des Wilson, communications director of BAA. While Mr Vandermeer considers his recommendation, inquiry officials will be drawing up their own report on the lessons to be learned, including whether the planning process can be streamlined.

Not everyone involved believes it should be, even though many of the public sessions were attended by only a handful of spectators. Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, says: "It has gone on for a very long time. But it's very hard to devise another system that doesn't destroy the democratic process."

All sides agree the length of the hearings has had one positive effect: no one can complain that their views were not heard. "We will accept it if it goes against us," says Mr Cox. "The reality is we have no chance of overturning it. We don't have the lobbying power."

Few of the weary lawyers, consultants, government officials and managers who leave the Renaissance Hotel today would want to contemplate further proceedings.

Anna Mathias, a lawyer who has been a part of the Highway Agency's legal team, is equally exhausted. "They spent a day discussing whether dried sewage smells or not," she says with exasperation. "We are all very tired and ill. I don't regret doing it, but I am exhausted."

It seems that the only person who will miss the inquiry without qualification is Heinz Volland, the general manager of the Renaissance Hotel, which has made millions of pounds from hosting the inquiry.

"They have been like a family to us," says Mr Volland. "We will miss them all a great deal."

Vertical advertisement on the right edge of the page. It features the text 'Vision on th' at the top, followed by 'Some tr' and other partially visible text. There is a small portrait of a man and some illegible text below it.

Handwritten signature or mark at the bottom center of the page.



INTERVIEW BILL GATES

# Visionary's Window on the web world

On the eve of the FT's four-part serialisation of his new book, Microsoft's chairman tells Louise Kehoe how the digital era will change work, home - and his company

Bill Gates still has the boyish looks and geeky style that were his trademarks 20 years ago. In the early days of the personal computer industry, yet the combative young man who would dismiss any opinion other than his own as ill-informed is mellowing in middle age. Today, thanks perhaps to recent fatherhood, there is even a hint of self-deprecating humour.

This is a little surprising, in the light of recent events. Over the past 10 months, Mr Gates has had to put up with grueling legal attacks, since the US Justice Department and 20 states filed an anti-trust lawsuit against Microsoft. The trial has not gone well and he has been demonised and ridiculed in the courtroom and in the press.

At first, he lashed out angrily against government officials and industry critics. Then, he seemed for a while to be weighed down by the constant attacks.

Yet this month Mr Gates was upbeat and relaxed. He has resigned himself to letting the legal process take its course, says a close associate. "He believes that justice will be done eventually." (Mr Gates referred questions about the case to his lawyers.)

Although the Washington trial cannot be far from his mind, Mr Gates has refocused much of his energies on overseeing Microsoft's software development. Eight months ago he handed over most of the responsibility for running Microsoft's operations to Steve Ballmer, his college friend and closest colleague, who became president of the company.

The change has freed Mr Gates to spend more time doing what he likes best: working closely with Microsoft's product groups, thinking about future directions of technology, writing "visionary" memos that set company goals, and working on his new book, *Business @ the Speed of Thought*.

The title predicts an era in which all businesses will use technology to accelerate the flow of information, making data instantly accessible and enabling knowledge workers to reach decisions and act as fast as they can think.

For many companies, this is the future. But for high-tech companies like Microsoft, it is already here. In the inebriated parlance of the industry, Microsoft and other high-tech leaders such

as Cisco Systems and Intel "eat their own dogfood". These companies have adopted what Mr Gates calls the "web workstyle", built on the use of networked personal computers and the internet.

In the web workstyle, "you take it for granted that you can look at every interaction with the customer, every document... you can work together on a spreadsheet with somebody on another continent," from your desktop PC, he says.

At Microsoft, "the sales results are in digital form, so anytime I want to I can look by country, by product, exactly how sales compare to budget, how they compare to other groups". But Microsoft's information systems are not for the exclusive use of Mr Gates and his lieutenants.

"When people first started talking about

**'We have to show people what is possible, to set higher expectations'**

this, they used the term "executive information" as if there should be a special system so that the executives of a company could go to meetings and everybody would say: "Wow, these executives sure know what is going on!"

This trickle down approach to information flow is counter-productive, Mr Gates insists. Everybody in the company needs full access to information if they are to be able to make good, quick decisions and contribute creative ideas. "Whether it is customer service, or product design, they need that information."

It may sound like a sales

pitch for Microsoft software, but as Mr Gates points out, many companies already have the basic tools. The problem is that they are not yet using the technology to full advantage. "People have been used to information impoverishment within their own companies, so we have to show them what is possible, to set higher expectations."

There has never been any shortage of expectations at Microsoft. And, though the drive for market share is what has led the company into the courts, Mr Gates is determined not to sacrifice its competitive edge.

The biggest challenge, he says, is to look three or four years out and predict the direction of software and computer developments. "How is Windows going to be dramatically better than all of the competitors that are out there?" he asks himself.

Windows' market dominance may already be assured for the next year or two by existing products and new ones already in the pipeline, such as Windows 2000 for business users. The PC operating system currently holds a greater than 90 per cent market share. But what next?

"We have to redefine the way people think about computer operating systems so that they don't even consider Windows to be in the same category as competitors," says Mr Gates. "That is our job." This means constant innovation. The next version of Windows NT, for use on corporate networks, will automatically replicate PC files on a network server and make it easier to distribute software updates to all the PCs linked to a network.

It also means keeping tabs on every would-be challenger. Windows' success is in part due to Microsoft's past vigilance in tracking competition, he says. "The

technology business never stops moving and to me it feels as if it is moving faster than ever before," says Mr Gates. He is convinced that if Microsoft does not move fast enough, competitors will gain a critical advantage.

In the middle of the anti-trust trial, where Microsoft is arguing that it is not a monopolist, it may be no wonder that Mr Gates emphasises competitive challenges. Yet he has long been wary of every potential competitor.

"The culture of our company is never to dismiss these things that are coming along," he says. "We were one of those things that came along."

Maintaining Microsoft's momentum in existing markets is only part of Mr Gates' mission. He is also committed to expanding the company's push into new areas, such as internet services.

Hotmail, the web-based free electronic mail service Microsoft acquired late in 1997, will be expanded to offer storage of PC users' text files, calendars, lists of favourite web sites and other important data. "We have a very aggressive plan to roll this out," says Mr Gates. Users will be able to find all the material stored on their own desktop or home computers using any internet link, from any computer.

Microsoft is also pushing ahead with home networking solutions, Mr Gates says. A partnership with 3Com, announced last week, will see the software company co-branding home networking kits for the fast-growing numbers of households with more than one PC.

Eventually, home networking will be built into the PC, says Mr Gates. Users will be able to plug in a new digital video camera, and it will automatically be recognised by the computers in the home. You may want to put the camera in the baby's room, he suggests, and set the PC to alert you when there is motion, or sound.

Already, similar "electronic babysitters" are watching children's playgroups and letting working parents see how their children are doing, via the internet.

What's next? Computer tablets that might be used for reading electronic newspapers or books are on the horizon, says Mr Gates. Advances in flat screen display technology, combined with software that displays text with greater resolution will soon have us reading long documents and even books in digital form, he pre-



dicts. This is all part of what Mr Gates calls the "web lifestyle". Stretching the reach of information technology beyond the workplace, he looks forward to a world in which internet access is ubiquitous and e-mail is the standard means of day-to-day personal communications.

In the US high-tech industry and in US universities, the "web lifestyle" is already prevalent, Mr Gates says. At Microsoft, e-mail is the primary means of internal communications. That has its

pros and cons. On the one hand, it encourages open communication and a free flow of ideas. Mr Gates says his own e-mail inbox will frequently contain messages saying: "Hey, if we don't do this thing I want to do, we will be out of business."

"I get a lot of e-mail like that. I will get another piece of mail recommending exactly the opposite, with the same conclusion," he says. Then there are the "bad news" e-mails, which typically start with the words: "In the spirit of bad

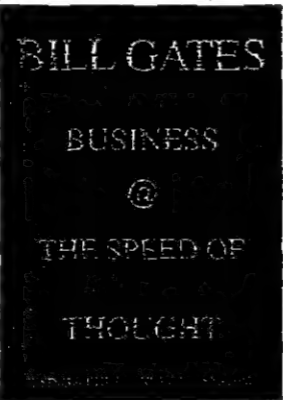
news travelling fast..." and goes on to explain the situation. Mr Gates encourages such missives. "Eventually, the bad news is going to be known. Better to get it in a time frame where you may still have a chance to be responsive," he says.

Yet the pervasive nature of e-mail within Microsoft has come back to haunt Mr Gates in Washington. Many of the most telling moments in the trial have involved use of e-mail records to contradict witnesses. Does he feel more inhibited in the

use of e-mail today? No, he says emphatically. "I do not have a single piece of e-mail of a business nature that I would be embarrassed to have made public."

"Every piece of e-mail I have sent over the past decade has been read by 50 government lawyers. So there is nothing new. I live the examined life."

The final article in our Europe.com series will appear tomorrow and Louise Kehoe's Eagle Eye column will appear next Wednesday



**Business @ the Speed of Thought: Using a Digital Nervous System** by Bill Gates with Collins Hemingway Pasquin Books, London 470pp, £18.99, pub March 25 To order a copy at the special price of £16.99 inc free UK pp, call FT BOOKSHOP on 0181-324 5011 (4-4181-324 5011) Fax 0181-324 5078 (4-4181-324 5078) The first extract will appear tomorrow, then Friday March 19, Saturday 20 and Monday 22. Louise Kehoe will look at how the future is shaping up for Microsoft and for the computer industry on Tuesday March 23.



JOHN KAY

## Some truths about lying

Auctions are not just efficient - they also encourage honesty

Politicians call it a terminological inexactitude. Civil servants are economical with the truth. Most people call it a lie. When economists discuss the same thing, they describe it as a failure of incentive compatibility. That probably confirms your suspicion about economists. Still, I hope you will read on.

Many of the processes we deal with in personal or business life are not incentive compatible. In ordinary language, it is not sensible for us to tell the truth. When we apply for a job, we exaggerate our capabilities. Once appointed, we stress how hard it is so that we can impress our superiors when we achieve our targets.

Incentive compatibility is the fundamental problem of economics and management. Why did central economic planning fail in Russia and elsewhere? We say through lack of incentive, but Russia had one of the widest range of incentives in any society - from the privileges of the politburo to the horrors of the Gulag.

The problem was the inability to devise and define appropriate incentive systems. If the Central Planning Bureau could have obtained all the information it needed - about preferences, resources and production capabilities -

Stalin's minions could have told everyone what to do. But the prospect of a visit from Stalin's minions prevented the planners getting the information in the first place. Incentive compatibility is this interlinked problem of information and incentives.

Devising incentive compatible mechanisms is not easy. There is one copy of a valuable picture: who is to have it? The efficient solution is that it goes to the person who wants it most. But everyone will say they want it a lot.

We need to ration the opportunity to say what you want. If we give everyone a number of chips to divide between all the things they might ask for, they will save their chips for the things they really want. So we could ask everyone to write down how much they would pay for the picture, and give it to the person who set down the highest amount.

But it does not make sense to write down the maximum amount you are really willing to pay. You do not need to pay as much as you think the picture is worth. You only need to offer a larger amount than anyone else.

The thoughtful bidder will shade his or her bid down. But so, of course, will everyone else. The amount you reduce your bid will

reflect your expectations - not of what others think the picture is worth, but of what they themselves will decide to bid. The outcome is chaos. The picture might go to the person who wanted it most, but only by chance. We have a failure of incentive compatibility. Everyone has an incentive to manipulate the information they provide to gain a strategic advantage.

Some clever economists invented a procedure that gets round this difficulty. Everyone writes down their bid. The picture goes to the highest bidder. But the price you pay is the amount of the second highest bid. Under this scheme, you should not bid less than the painting is worth to you. That would reduce the probability that you get it, without reducing the amount you will have to pay. But you should not bid more than the painting is worth, because you might end up with it and have to pay more than you really wanted. The best strategy is to tell the truth. The mechanism is incentive compatible.

This is the way auctions are conducted in a saleroom. The auction continues until all bidders but one drop out. The remaining bidder gets the object - not for what he or she would be willing to pay, but for a fraction more than the amount the second

highest bidder was willing to pay.

A triumph of practical wisdom over theory, but a triumph that vindicates the theory, and even shows how necessary it is. The saleroom technique was found to work, and that is why it drove out most other kinds of auction mechanism. The theory tells us why it worked. And the theory also tells us that it works only in certain situations. It is incentive compatible for problems such as the assignment of the picture, where everyone agrees what the object is but people differ in how much they value it. It is not incentive compatible for the allocation of franchises, where bidders are uncertain about the real value of what they are buying. That is why attempts to use the saleroom process for that issue have not given good results.

And the evolution of saleroom procedures is a microcosm of what has happened in economic systems more generally. The reason competitive markets work is because, over time, we have stumbled on a series of processes that achieve incentive compatibility.

The author is the Peter Moores Director of the Saïd Business School at Oxford University and a Director of London Economics. This column appears fortnightly.

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THE ARTS

BALLET IN PARIS HOMAGE TO JEROME ROBBINS

Steps to thrill

Jérôme Robbins found a second home for his ballets, and what he called "a second family" with the Paris Opéra Ballet. So it was fittingly familiar that on Thursday night the company should stage an *Hommage à Jérôme Robbins* with a programme featuring four of his ballets at the Palais Garnier. The company's respect for him also brought a unique in my experience in honouring a foreign ballet-master.

So, with the march from *Les Troyens* bringing them into view, we saw what the Book of

Bilatre as lovers whose passion is all storms. Robbins said that "dancing is about relationships" - his every work showed this - and edginess though he was a creator, his ballets told the truth with exact care, and his interpreters were enhanced. For Arbo, beating her feelings against the superb Billaire, this duet showed her better, more expressive and more touching than I have ever known her before; it was a magnificent exposition of the duet from both artists. Robbins must be smiling in his heaven.

There followed more Chopin piano music: the *Other Dances* first made for Makarova and Baryshnikov, and here set out with ravishing sense of style (mazurka rhythms and poses giving piquancy to the steps) and impeccable grace by Isabelle Guérin and Manuel Legris. Perfect. Perfect, too, and more mysterious, Nicolas le Riche impelled into movement by Martine Bailly's elegant account of movements from Bach cello suites in *A Suite of dances*.

Common Prayer in somewhat different circumstances calls "the noble army... the glorious company" - breathing the rise from the *Foyer de la Danse*, with the *petits rats* from the school, and then the tremendous legion of the company itself. A grand and ever-thrilling testimony to national pride, and as impressive as *Les Invalides* or a *quatorze juillet* parade.

There followed an extract from Dominique Delouche's wonderful film, *Comme les oiseaux...* which showed Robbins rehearsing Monique Louitères and Manuel Legris in the first Chopin nocturne of his *In the Night* - his brief comments illuminating the mood - and then the ballet itself, with a stellar cast: Fanny Gaida and Legris as the lovers in first rapture; Elisabeth Platel and Kader Belarbi as the serene lovers; Carole Arbo and Laurent

I have seen this solo with different dancers - it was created for Baryshnikov - but Le Riche takes it beyond any previous performer, and almost beyond criticism. Vastly talented, hugely admired, Le Riche retains an integrity, an innocence, that I have only seen once before with a male dancer - the miraculous Yury Solovoyov. The arduous of training, the corruptions of the world, seemed not to affect Solovoyov, whose dancing in his classic purity and sincerity spoke of something which I can only describe as holy - in the sense that it transcended the world and even the subtleties of academic style.

Le Riche in almost everything he does, communes with the dance itself, with the unerring image he has of the choreography. There results a performance which is untainted in its clarity and in its sense of absolute



Danced with ravishing style and impeccable grace: Manuel Legris and Isabelle Guérin in 'Other Dances'

rightness. Impelled here by Bach and by Robbins' imagination, he is serious, funny, austere, simple, noble. It is dancing born of the most sophisticated means, and shaped in the most sophisticated milieu, and yet it is utterly pure, utterly expressive, utterly wonderful. It is the true act of metamorphosis that comes only with the greatest performers.

To close the programme the ever-fresh jokes of *The Concert*, spiffingly done. The cast had great fun. So did we. Isabelle Guérin revealed a zany sense of humour, wore a hat with unfathomable despair, and can dispose of an extra hand with the best. Adorable. Throughout the evening Herzl Barla played the Chopin scores most stylishly. This programme, minus the

*Dejitu* and *Other Dances*, but with the addition of Balanchine's *Concerto Barocco*, is on view until Easter. Check dates - but Eurostar beckons!

Clement Crisp

Programme sponsored by the members of the American Friends of the Paris Opéra and Ballet.

MUSIC IN LONDON PREVIN'S 70TH BIRTHDAY GALA

Shock of the old

A stooped little man in large spectacles made his way gingerly to the podium, took a bow, and gave a downbeat. Nothing he did over the next hour and a half imparted any particular dynamism to the music, nor did he get in the way of its general flow. The uneventfulness of it all came as a shock. Was this really "Mr Previn", the man who brought a dash of informality and humour to classical music a generation ago?

Time has not been kind to André Previn. Whereas most conductors improve with age, Previn's trump cards were always youth and versatility. No one ever pretended he was a great conductor, but he did have an affinity with certain types of music. That affinity was conspicuous by its absence on Monday at the Barbican. Like most gala concerts, the André Previn 70th birthday gala made little musical sense.

It began with a Mozart overture (why?), continued with Beethoven's Violin Concerto and ended with a flung-together selection from two Strauss operas. At least Previn didn't inflict any of his own music on us. While the event did nothing for the London Symphony Orchestra's artistic integrity, it presumably did wonders for the appeal to restore St Luke's church in the City, which should, by 2001, be the centre of the LSO's education programme. Every good cause deserves a favour, and there was no shortage of donors willing to pay £1,000 for a pair of tickets.

movement. In the *Capriccio* final scene, for which the Countess's harp was thoughtfully placed centre-stage, Dame Kiri seemed oblivious to the meaning of the words. The performance was rescued by Tim Jones's horn solos - after which the orchestral suite from *Der Rosenkavalier* represented a sudden descent into vulgarity.

That orchestras are content with a conductor of Previn's undemanding nature was evident at the first of his 70th birthday concerts last week, pairing Vaughan Williams's Fifth Symphony with Britten's

Whereas most conductors improve with age, time has not been kind to André Previn

Spring Symphony. The Vaughan Williams may have sounded unduly sleepy, but the LSO's strings constructed a finale of seamless radiance. And the Spring Symphony was very fine: Britten's syncopated rhythms and New England Romanticism are second nature to Previn, while the distancing effects of "The Driving Boy" and "The Morning Star" highlighted his care for dynamics. The London Symphony Chorus and Finchley Children's Music Group had been spectacularly well prepared; the soloists - Felicity Lott, Roberta Alexander and John Mark Ainsley - threaded their lines eloquently. Through the mists of Britten's "sweet spring", we could just about discern the Previn of old.

Andrew Clark

Concerts sponsored by Toshiba and Rover Group.

Tragedy played out in black and white

THEATRE

ALASTAIR MACAULAY

Troilus and Cressida  
Olivier Theatre, London SE1

There is much about Shakespeare's *Troilus and Cressida* that makes it feel like no other play he wrote. Like no play anybody else wrote, either. For a long time considered one of his problem plays, it has now become one of his most absorbing dramas in live performance. Its number of vivid roles is surely unmatched in Shakespeare's output; and its view of the effects of "war and lechery" - and of time - make it as pessimistic and poignant as any of his tragedies. To a thrilling panoply of heroism, strategy and warfare, in all of which, uncanonically, Shakespeare rises to Homeric scale, he also adds a pathos that is closer to Virgil. The heartbreak of Troilus, young and true and chivalrous; the death of Hector, valiant and unarmed and ambushed: these are piercing.

The National Theatre's new production of *Troilus*, co-directed by Trevor Nunn and John Caird, would be an important effort for two reasons even if it failed. One: this launches, within the National, a repertory company of actors who will tackle six very different works over the coming

year. Two: in an era when almost all the most admired Shakespeare productions have been in small spaces, this one is a determined push to make Shakespeare once again work on a large scale. In both respects, mind you, it very nearly does fail. It starts terribly; yet by the end it achieves real victory.

The Nunn-Caird production makes *Troilus* a war of whites (Greeks) versus blacks (Trojans). The whites (dressed in a mixture of Oriental and modern attire) are ruthless schemers; the blacks (in traditional Arab/African dress) are honourable, open-hearted, noble. (Designs are by Rob Howell. His red sand flooring is excellent; his set decent, his ancient-and-modern costumes extremely variable.)

Shakespeare, like (curiously) all Greek authors, is certainly sympathetic to the Trojans and critical of the Greeks; but I have never known the scales tipped so firmly in the Trojans' favour as here, and to make it a black-versus-white drama is one more political element than we need. Nunn and Caird have also done some tinkering with the text that sometimes feels like superimposi-

tion rather than clarification. Several of the actors are inexperienced in Shakespeare, and there is much too much of the shouting and rushing about that are the wrong methods to succeed in the Olivier Theatre.

Bit by bit, however, the best bits of the production coalesce; and (a more telling sign of Nunn's and Caird's achievement) even the weakest performers have moments of memorable humanity and eloquence. David Bamber alone, though one of the

most accomplished actors onstage, gives a consistently tripartite performance: he smoothes the role of Pandarus in a busy display of surface acting that is never for a moment believable. As Cressida, Sophie Okonedo traces a large arc from impish delight, bright-smiling and dimpling, to aimless misery. She handles the outer ambiguity and inner conflict of the role with intelligence and force: in a novel touch, the production ends on her alone, lost onstage as if cut off from her moorings. Peter de Jersey likewise makes the role of Troilus a voyage of tragic discovery; though the role has more polish and poise than he yet

brings it, his ardour and spontaneity are appealing and, eventually, heart-rending. Jasper Britton makes the constant irony of the mordant, sardonic, boll-ridden Troilus a key element of the play: cowardly but undefeatable, caustic but humane, a canker with moral discernment but no ethics. Roger Allam brings a marvellous urbanity - now witty, now Machiavellian, now soberly wise - to the clever Ulysses; his responsiveness to everyone else onstage is what this kind of ensemble project is all about.

Among the smaller roles, Jax Williams has a notable edge of hysteria and vehemence as Cassandra. And Michael Wildman, as a servant of Paris, is so exemplary in his quiet eloquence that I hope to see him do much more soon. The finest achievement of the production, however, is - despite what I have said about textual fiddling - the way in which it shows new lights in Shakespeare's play. The word "Time", for example: how, again and again, it beams out, from Ulysses discoursing to Achilles about the changeable reputations of heroes, from the plaints of Cressida and Troilus about their enforced separation, and from Hector speaking to Ulysses and the Greeks about prophecies of Troy's fall. In this *Troilus*, time moves fast; and its very speed is part of the tragedy.

Clement Crisp

Programme sponsored by the members of the American Friends of the Paris Opéra and Ballet.

Even the weakest performers have moments of memorable humanity and eloquence

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Ensemble playing par excellence: David Bamber, Peter de Jersey and Sophie Okonedo

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA  
Netherlands Opera, Het Muziektheater  
Tel: 31-20-551 8911  
Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke; Mar 18, 20

BERLIN

OPERA  
Deutsche Oper  
Tel: 49-30-34384-01  
Der Rosenkavalier: by R. Strauss. Conducted by Jiri Kout in a staging by Götz Friedrich; Mar 21

BOLOGNA

OPERA  
Teatro Comunale  
Tel: 39-51-529999  
La Cena delle Beffe: by Giordano. Conducted by Bruno Bartoletti in a revival of Lilliana Cavani's staging, first seen in Zurich four years ago. The cast is led by Daniela Dessì and Alberto

Cupido; Mar 18, 20, 21

CHICAGO

CONCERTS  
Orchestra Hall  
Tel: 1-312-294-3000  
www.chicagosymphony.org  
Chicago Symphony Orchestra: conducted by Pierre Boulez in works by Stravinsky, Debussy and Berlioz, with harp soloist Sarah Bullen; Mar 18, 20

DRESDEN

OPERA  
Semper Oper  
Tel: 49-351-48420  
Ariadne auf Naxos: by R. Strauss. Conducted by Colin Davis in a new staging by Marco Arturo Marelli. Cast includes Susan Anthony and Jon Villars; Mar 17, 19, 22

LONDON

CONCERTS  
Queen Elizabeth Hall  
Tel: 44-171-960 4242  
● London Mozart Players: conducted by Matthias Bamert in a programme of works by Mozart, with tenor Mark Tucker; Mar 18  
● London Sinfonietta: Higglety Pigglety Pop! and Where the Wild Things Are, conducted by their composer Oliver Knussen; Mar 17

Royal Festival Hall  
Tel: 44-171-960 4242  
Philharmonia Orchestra: conducted by Benjamin Zander in a selection of waltzes by J.

Strauss, and Mahler's Symphony No. 5; Mar 18

OPERA

English National Opera, London Coliseum  
Tel: 44-171-632 8300  
Mefistofele: by Boito. Conducted by Oliver von Dohnányi in a new staging by Ian Judge; Mar 18

MUNICH

CONCERTS  
Philharmonie Gasteig  
Tel: 49-89-5481 8181  
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Bruckner; Mar 17  
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Mozart and Bruckner, with piano soloist Murray Perahia; Mar 20  
● Stuttgart Radio Symphony Orchestra: conducted by Yutaka Sado in works by Gershwin, Chopin and Prokofiev. With piano soloist Ivo Pogorelich; Mar 18

OPERA

Bayerische Staatsoper  
www.staatsoper.bayern.de  
Katya Kabanova: by Janáček. Conducted by Paul Daniel in a staging by David Pountney, with sets by Stefanos Lazaridis and costumes by Marie Jeanne Lecca; Mar 17, 21

NEW YORK

CONCERTS  
Avery Fisher Hall, Lincoln Center  
Tel: 1-212-875 5030  
www.lincolncenter.org  
New York Philharmonic: conducted by Yuri Temirkanov in works by Shchedrin and Stravinsky, with violin soloist Hilary Hahn; Mar 18, 19, 20

EXHIBITIONS  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
The Treasury of Saint Francis at Assisi: around 70 masterpieces of medieval and Renaissance panel painting, gold, textiles and manuscript illuminations, are joined by 30 loans. Includes pivotal works in the development of the early Renaissance; to Jun 27

Whitney Museum of American Art

Tel: 1-212-327 2801  
Ray Johnson (1927-1995): Correspondences. First major museum show about the artist who was a progenitor of pop and mail art. The 150 works on display include paintings, collages and mailings from Johnson's New York Correspondence School; to Mar 21

OPERA

Metropolitan Opera, Lincoln Center  
Tel: 1-212-362 8000  
www.metopera.org  
The Queen of Spades: by Tchaikovsky. Conducted by Valery Gergiev in a revival of Elijah Moshinsky's staging, designed by Mark Thompson. The cast is led by Plácido

Domingo, Galina Gorchakova and Olga Borodina; Mar 18, 22

New York City Opera, New York State Theater

Tel: 1-212-870 5570  
www.nycoera.com  
● Lizzie Borden: by Jack Beeson. New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Panella in the title role; Mar 18, 21  
● Madame Butterfly: by Puccini. Conducted by Guido Johannes Runstedt in a staging by Mark Lamos first seen in November, with sets by Michael Yeorgan and costumes by Constance Hoffman; Mar 17, 20

PARIS

OPERA  
Opéra National de Paris, Opéra Bastille  
Tel: 33-1-4473 1300  
www.opera-de-paris.fr  
The Magic Flute: by Mozart. Conducted by Friedemann Layer in a staging by Robert Wilson; Mar 17, 20, 21

Opéra National de Paris, Palais Garnier

Tel: 33-1-43439696  
www.opera-de-paris.fr  
La Clemenza di Tito: by Mozart. Conducted by Ivor Bolton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke; Mar 18

SAN FRANCISCO

CONCERTS

Davies Symphony Hall  
Tel: 1-415-864 6000  
www.sfsymphony.org  
San Francisco Symphony Orchestra: conducted by Herbert Blomstedt in works by Berwald and Brahms; Mar 18, 19, 20, 21

THE HAGUE

EXHIBITION  
Gemeentemuseum  
Tel: 31-70-3388 1111  
Silver from the time of the United East India Company: display of silver manufactured in the 17th and 18th centuries in former Batavia, by Dutch and other European silversmiths; to Mar 21

TOKYO

CONCERTS  
Suntory Hall  
Tel: 81-3-3584 9999  
● Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Mozart; Mar 17  
● Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Schubert and the Strausses; Mar 18

VIENNA

EXHIBITIONS  
Austrian Museum of Applied Arts  
James Turrell: retrospective of the American artist including two site-specific installations, photographs and drawings; to Mar 21  
Osterreichische Galerie

Belvedere  
America: The New World in 19th Century Painting. Dealing with the period from the Declaration of Independence in 1776 until the US entry into World War I, this show traces the history of the country through the eyes of its painters; from Mar 17 to Jun 20

OPERA

Wiener Staatsoper  
Tel: 43-1-51444  
Cavalleria Rusticana: by Mascagni/Pagliacci by Leoncavallo. Simone Young conducts a staging by Jean-Pierre Ponnelle; Mar 21

TV AND RADIO

● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International  
Monday to Friday, GMT:

06.30: *Moneyline with Lou Dobbs*  
13.30: *Business Asia*  
19.30: *World Business Today*  
22.00: *World Business Today Update*

● Business/Market Reports:  
05.07; 06.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.  
At 08.20 Tanya Beckett of FTV reports live from LIFFE as the London market opens.



COMMENT & ANALYSIS

10,001: a stock odyssey

As the Dow breaks briefly through five figures, Richard Waters considers the historic significance of the great bull market

Like the passing of the Millennium, the moment the Dow Jones Industrial Average broke through 10,000 yesterday meant everything and nothing. It represented just another small movement in share prices. Other indices closed without registering anything special. The world looks pretty much the same as it did before. But all, somehow, is different.

So, just as the end of the century will be an occasion for taking stock and navel gazing, so this an apt moment to pause and consider how far the stock market has come, and how fast.

In the popular imagination, the Roaring Twenties still remain the great era of stock market excess - a perception heightened by a crash that saw share prices fall 89 per cent from their peak to the low point in 1932. How can anything in modern times compare?

Now look at the history of the last, and biggest, bull market of the dying century. The Dow has risen from 717 at its low point in 1982 to brush through 10,000 briefly - a rise that far outstrips the 450 per cent rise of the 1920s bull market.

The Dow rose more than three-fold between 1925 to 1929 as the ghosts of the first world war and early industrialisation were blown away. The modern age, and a new economy, had been born, symbolised by the mass production of the radio and the automobile.

Seventy years later, another new economy is being born. This one symbolised by the personal computer and the internet. Buoyed by this new-era thinking, the Dow has risen two and a half times since 1996. And this rise has been accompanied by a big shift in investment habits: the number of households which own mutual funds has risen from under 10m at the start of the 80s to 40m now.

The Dow's rise since the latest bull market began bears testimony to the way that a handful of American companies have come to dominate a new range of industries. Since the beginning of the 1990s, companies such as Coca-Cola, Merck and Walt Disney have risen 40-fold while other Dow members, including Caterpillar and General Motors, have

of share prices implies huge confidence in the future growth of corporate profits. Warren Buffett, the most widely admired and copied investor of the age, ventured the view shortly afterwards that the stock market had become "overheated". A year later he, too, backed away from any suggestion that share prices were riding for a fall with the claim that he had "absolutely no view on that matter".

The long bull market has also blown away some of the doubts of foreign investors, who took a long while to be persuaded that US companies had broken into a new era of heightened competitiveness.

In 1997, they rushed back in force: \$60bn of foreign money poured into US stocks in that year, more than the previous eight or nine years combined, according to David Strongin at the Securities Industry Association. But it has all been too little, too late: foreigners still own less than 8 per cent of the world's biggest and most successful stock market.

Behind this bull market lie some profound shifts in both investor behaviour and corporate and economic performance. And while these point to fundamental strengths that have supported the rise in prices, they also hint at the weaknesses that may eventually bring it to an end.

Take the remarkable revival of the US economy and, more particularly, the corporate sector. The Dow Jones Industrial Average, conceived 103 years ago, has always acted as a mirror of the changing make-up of US industry. Initially, its members bore names like American Cotton Oil and US Rubber - though one, General Electric, has remained constant, in name at least.

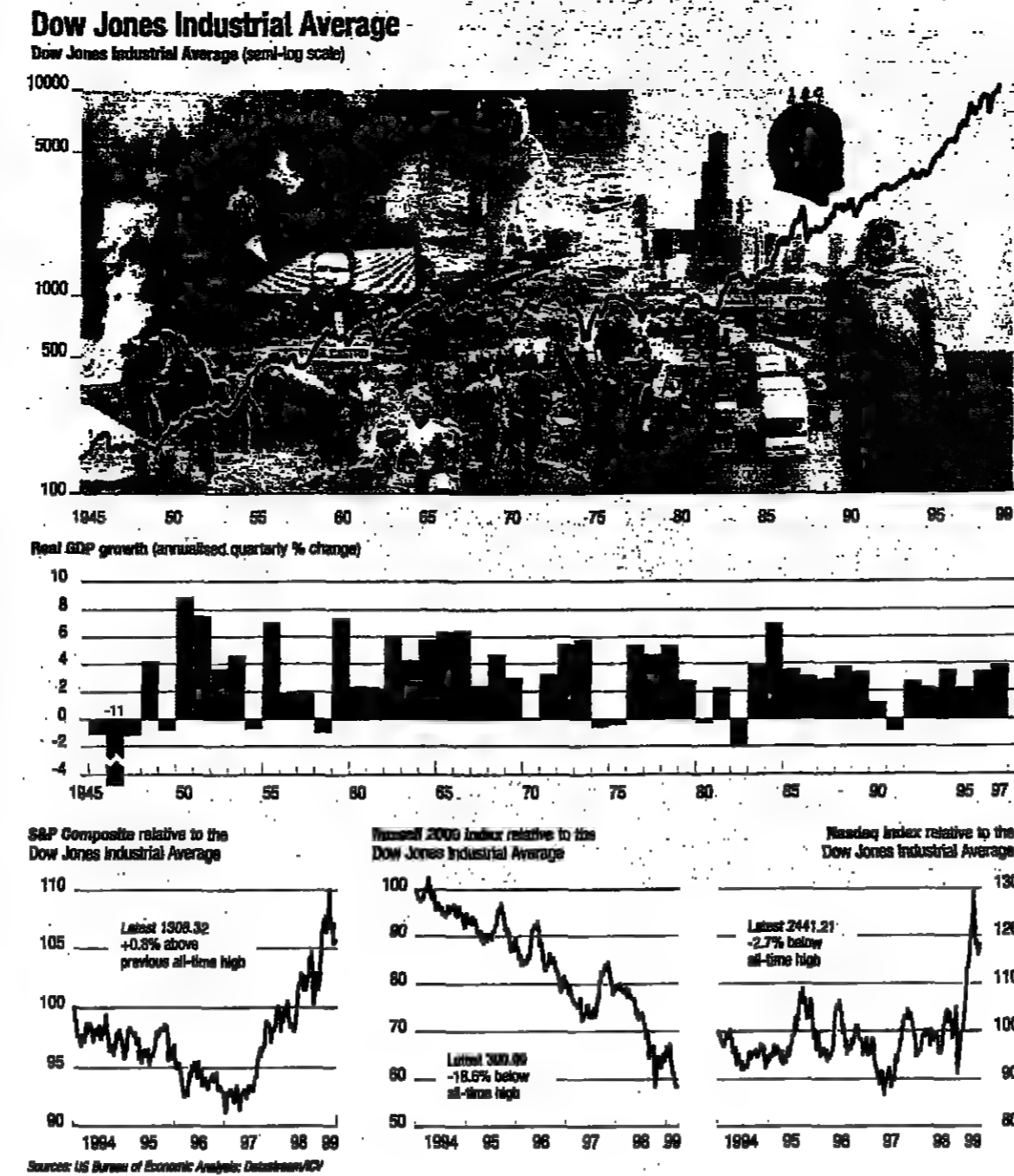
The Dow's rise since the latest bull market began bears testimony to the way that a handful of American companies have come to dominate a new range of industries. Since the beginning of the 1990s, companies such as Coca-Cola, Merck and Walt Disney have risen 40-fold while other Dow members, including Caterpillar and General Motors, have

risen less than three-fold. The new stars are the champions of industries that rely less on deploying large amounts of physical capital than on directing the power of their brands and their intellectual capital.

Even the Dow's reshuffles have not been fast enough to keep pace with the latest changes in US corporate life. The information technology revolution that has followed the widespread adoption of

the personal computer is reflected better in the Nasdaq composite, an index which tracks stocks on the world's second-biggest market, including Microsoft and Intel; that index has risen by a factor of 15 since 1982, compared with less than 14 for the Dow.

That also helps explain why the Standard & Poor's 500 index, a broader and more representative measure than the Dow, has outper-



Sources: US Bureau of Economic Analysis; DataStream/ISI

formed its rival. Technology companies now make up over 20 per cent of the S&P500.

The companies that have come to dominate the Dow and the S&P500 exemplify one of the underlying virtues that has characterised the revival of the US corporate sector. With relatively little need for capital and high profit margins, they have helped to boost the overall yardsticks that are used to

judge the return on capital, and profitability, of Corporate America.

But the relative lack of demand for capital from such companies has had a secondary effect. The clamour for shares in companies like America Online - the biggest star of the online era - has driven its market value to more than \$100bn. Yet companies like AOL are not, in general, printing many new shares: they sim-

ply don't need the money. The result has been a valuation spiral, as the multiples of book value or earnings that investors are prepared to pay for these digital-era companies have lost touch with historical precedent.

The characteristic is most marked with companies such as AOL, but is not confined to them. At earlier stages of the bull market, notably in 1987, companies were taking advantage of high share prices to raise money by issuing new equity. This time, they are doing the opposite: in the year to the end of September, US companies retired a net \$185bn of equity, largely by share buy-backs.

The inexorable laws of mathematics cannot be put on hold indefinitely, however. The US economy is enjoying its longest-ever peace time expansion, and has risen by an average 3 per cent a year since the second quarter of 1991. Corporate profits, over that time, have grown by a compound rate of over 10 per cent a year - and share prices have risen 17 per cent a year.

To expect a continuation of these trends would mean believing that company earnings will eat up an ever-larger share of the economic pie, and that investors will attribute an ever-higher value to those earnings - even though, on both measures, the stock market is in uncharted territory now.

It is just possible investors might do this, since there has been a profound shift in the behaviour, and expectations, of ordinary shareholders. The average American household now has more than a quarter of its wealth in the stock market: more than a half of its financial assets are in the form of shares. Fifteen years ago, with the stock market suffering the after-effects of 1970s stagflation, equities only made up 8 per cent of total household assets.

Behind those numbers lies a revolution in the popular psyche. Its effects can be seen in the feel-good consumer boom that has made the US an island of prosperity in a troubled world. And it shows up in poll after opinion poll showing that Americans are happy with

their economy and confident about its future. I But while this optimism has helped fuel the impressive economic expansion, it has also given rise to some deeply unrealistic expectations. If, as investment theory holds, the current level of share prices is an expression of future earnings, then American companies should be just on the threshold of a glorious new era of higher productivity and profits, not at the end of one.

The bull market has made everyone look like a genius, says Jim Angel, professor of finance at Georgetown University's business school. Ordinary investors see ever-rising share prices as proof their earlier wisdom - and a reason to keep buying. But rather than celebrating high share prices, they should fear them.

Every month when I put money into my pension fund, I buy fewer shares because prices have gone up again, says Mr Angel. Normally, when the price of a commodity goes up, consumers do not dance in the street in celebration. This psychology perhaps explains two of the most striking aspects of the recent spurt. An ever-smaller group of companies is leading the market higher, and more investors are betting that, because these companies' shares have outperformed, they will continue to do so. Largely forgotten in the celebrations on Wall Street yesterday were the many companies whose shares have not been setting records. In fact, more than half the shares in the S&P500 are at least 10 per cent below their records. Small companies, represented by the Russell 2000 index, have missed the party altogether. That index is over 40 per cent below its peak.

With the bull still in full charge, it seems difficult to call an end. But if it is worth remembering that, after the crash of 1929, it took the Dow Jones Industrial Average another 25 years to return to its earlier peak.

Richard Waters is a financial journalist and author of 'The Dow Jones Industrial Average: A History of the World's Most Famous Stock Market'.



MARTIN WOLF

The German disease

Europe's biggest economy is in dire straits and its government is locked into the mindset that created the mess to begin with

Oskar Lafontaine, Germany's former finance minister, had a gift for making enemies. He irritated the Americans by demanding exchange rate target zones; he infuriated the European Central Bank by calling for lower interest rates; and he enraged German business with plans for higher taxes. In the process, he made the German government unworkable. He had to go.

Gerhard Schröder, the chancellor, now has a chance to start afresh, but has also lost his best excuse for failure. Hitherto, however, he has shown few signs of knowing how to inject dynamism into the economy or deliver more jobs to the people. He and his new team will need to show far more imagination.

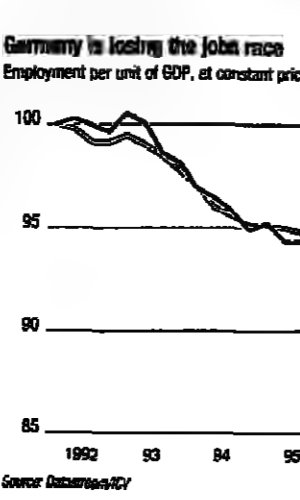
Germany has two complementary weaknesses: growth is too slow, and what growth there is generates too few jobs. Even France is doing better, on both fronts. French gross domestic product rose by 14.3 per cent between the trough of the cycle in the first quarter of 1993 and the last quarter of 1998, while Germany's output expanded only 11.4 per cent over the same period. Moreover, in the fourth quarter of last year, German GDP shrank by 0.4 per cent, while French GDP rose 0.7 per cent. France is also generating more jobs per unit of output (see chart). Between 1992 and the last quarter of last year, the number of people employed in Germany per unit of GDP fell 13 per cent; over the same period it fell only 8.5 per cent in France. Since early 1993, French employment rose 5 per cent, while German employment shrank 4 per cent.

How can even France be doing better than Germany? On recent growth, one answer is that Germany is

more exposed to shocks in emerging markets than France: exports to Asia and Russia accounting for 2.6 per cent of German GDP last year, but only 1.6 per cent of French GDP. On growth since 1993, Germany had much less excess capacity after its post-unification boom than France did at that time. But, on the more fundamental topic of jobs, the truth is that the relative flexibility of the French labour market has improved.

There are two possible responses. The first is to note that Germany's rapid increases in labour productivity show it needs faster growth in aggregate demand than France, to compensate. This helps explain the urgency of Mr Lafontaine's calls for lower interest rates. But with its "one size fits all" monetary policy, there is little reason to expect the ECB to respond.

The second and more illuminating response is to recognise how inappropriate - but revealing - Germany's rapid productivity growth is. Remember that the most important event in Germany's recent economic history was unification. This brought in many new workers but little useful



capital equipment. Very roughly, the ratio of the potential labour force to the useable capital stock rose by up to a quarter.

A sudden increase in the labour force is both a great opportunity and a great challenge. It is an opportunity because it permits faster economic growth. It is a challenge because that growth will only follow changes in relative prices. In particular, the real cost of labour should be driven down by the excess supply of labour and the return on capital correspondingly rise. These changes should, in turn, generate an investment boom and substitution of labour for capital. Not only should the rate of growth rise, but the growth in labour productivity should fall, as output becomes more employment-intensive.

This is a superb description of what has not happened in Germany: according to the Organisation for Economic Co-operation and Development, labour productivity growth, far from being slower than before unification, has risen from 1.2 per cent a year to over 1.6 per cent, since 1992: far from there being a

sustained post-unification boom, investment has been weaker in the post-1992 recovery than in the two previous cycles; and far from an improvement in economic growth, it has been lower since 1992 than in the 1980s.

The overall outcome has been an appreciable reduction in the number of people employed, not just in eastern Germany, but in both parts of Germany: in the last quarter of 1998, the number of people employed in west Germany was more than 1m less than in early 1991; in east Germany it was down 1.7m. This is a textbook account of how not to adjust to a big increase in the labour supply.

Why has Germany done such a miserable job of adjusting to unification? The best answer is provided by Mancur Olson's book on economic growth. His argument is that stable societies will, over time, throw up a crop of growth-destroying distributional coalitions. Olson says the UK's slow post-war growth is explained by the persistence of pre-war conditions. For Germany, by contrast, defeat was a coalition-destroying shock - one that Ludwig Erhard's reforms then exploited.

Now, however, Germany has powerful interest groups aligned against change. Allowing the labour market adjustment to work through the economy would have sharply reduced the real wages of west Germans. It would also have allowed producers located in east Germany to undercut those in west Germany. These possible sources of competition were eliminated by the cartelisation of west German labour markets and the direct introduction of west German regulations and social partners into the east German economy.

What has this to do with Mr Schröder? The answer is simple. The government he heads represents the distributional coalitions against adjustment. It is hardly surprising therefore that his government has rolled back even the modest structural reforms of its predecessor.

Thus, the government has reversed the easing of employment protection and the tightening of sick pay provisions; it has extended the law forbidding the

sending of construction workers to Germany at other than German pay rates; and it has made the compulsory extension of wage agreements in construction easier. But reversal has happened in many other areas, from health reform to deregulation. Moreover, by putting forward tax changes that big business loathes, the government has damaged confidence, so threatening investment.

The question is whether such a government can turn the post-unification disaster around. This is not a problem the ECB will try to solve. It is far from clear it will. There must be a micro-economic response as well. Broadly speaking there are two possible solutions. One is agreement among the "social partners". The second is liberalisation and increased competition. Under the former, corporatist approach, real wages would, by agreement among the social partners, rise very slowly over a long period. This would make growth more employment-intensive and induce more investment. But, quite apart from the huge domestic obstacles to reaching such an agreement, the government cannot depend on the ECB's responding with lower interest rates. Under the liberalising alternative, a left of centre German government would introduce even more radical reforms than those it has already reversed. This will not happen. It is all very well for Tony Blair to suggest it should. But even his government is merely the beneficiary of its predecessor's efforts. Mr Lafontaine's departure has solved nothing. Germany's difficulties are not of his making, but reflect the inability of an evolved welfare state to make the adjustments demanded by unification. The present government represents the coalition against that adjustment. There is no reason to suppose Mr Schröder has a better answer than Mr Lafontaine to the dilemmas it consequently confronts.

\*The Rise and Decline of Nations (Yale University Press, 1982).

Martin.Wolf@ft.com

LETTERS TO THE EDITOR

UK must not bow to FedEx threat

From Mr Christopher Foyle. Sir, Federal Express's threat to end services to Prestwick Airport if denied unilateral onward rights to Europe ("FedEx threatens curb on flights to Scotland", March 16) is an attempt to blackmail the UK government at the expense of the UK's own aviation industry. Federal Express can already operate the services it is applying for by chartering European airlines, in the same way European opera-

tors are required to charter US carriers to operate in a particular US domestic market. If FedEx did withdraw, its services would be effectively replaced by other operators. The UK government can only achieve the best deal for UK industry by pressing for a reciprocal "open skies" agreement with the US. This would allow British carriers to compete on a level playing field internationally, creating many more British jobs in our successful avia-

tion sector. Unilaterally granting onward rights to a particular US carrier would severely damage all attempts to negotiate effectively on behalf of UK passenger and cargo airlines in the current negotiations. Christopher Foyle, Chairman, British Cargo Airlines Alliance, 100 Rochester Row, London SW1P 1LP, UK.

Oskar Lafontaine, that most rare breed

From Ms Janet Berridge. Sir, As a British citizen who lived in Germany from 1973 to 1995, I would like to modify the negative image of Oskar Lafontaine, the former finance minister. He is, in my opinion, that most rare breed: an honest politician. In 1990, after the fall of the Berlin Wall, when many politicians, most notably Helmut Kohl, the then chancellor, were promising a land of milk and honey (not to mention bananas, fast cars and consumer goods) to their "brothers and sisters" in eastern Germany, Mr

Lafontaine, as the SPD's candidate for the office of chancellor, was the only person predicting the truth and telling people what to expect - a tough time, hard cash from the west flowing to the east, many years of upheaval and so on. The people in the east wanted to hear a more positive message; those in the west thought he was warning them that under a socialist government they would have to foot the bill for 40 years of socialism in the German Democratic Republic. The outcome was that he lost the election, but the

Christian Democratic Union/Christian Social Union still had to introduce the "Solidaritätszuschuss" or "solidarity levy" and poured millions and millions of D-Marks into a bottomless pit in the east. Mr Lafontaine is a man of vision, even if his ideas may seem radical. I will watch with interest developments in Europe over the next few years. "Red Oskar" may yet be proved right. Janet Berridge, 39 Oaks Park, Canterbury CT2 9DP, UK.

Schröder's political impotence plain to see

From Mr Rolf Joachim Sieger. Sir, Regarding Germany's future direction, you ask: "Does Mr Schröder now have the chance to impose clarity and purpose on his government?" ("Lafontaine's departure", March 12). This is not likely. On one hand, in spite of the political pitting between the Social Democratic Party (SPD) and the Greens, Gerhard Schröder, the German chancellor, finds himself unable to consummate this union. There is little hope that he will be able to co-operate with his Green partners for the benefit of the nation. The Greens have proved themselves to be

highly unreliable. Their recent party convention in Erfurt is testimony to their political immaturity. No concepts, no characters, no leadership. Translated: a continuation of this political infatuation for the next three and a half years will result in endless frustration. On the other hand, Mr Schröder cannot simply climb into the back seat of the car with the Liberals or the Conservatives (which even so might be the best solution for Germany). He assured his own party would resist such a radical shift. This he cannot risk. First, many Social Democrats would feel embarrassed by his sudden change of part-

ners. Second, members of the SPD would face the humiliation of having to create a new liaison with their former opponents. Finally, which of these parties would dare to join the adventure? Schröder in a new political embrace? With his personal style of putting showiness ahead of political substance, can this incoherent and unstable man function as the leader of a centre government? Mr Schröder's political impotence is plain for all to see; from now on others will determine the rules. Rolf Joachim Sieger, 5630 Amaya Drive, Apt 90, La Mesa, CA 91942, US.

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FINANCIAL TIMES

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Wednesday March 17 1999

Cleansing the EU stable

The high drama of the resignation of the European Commission is already a thing of the past. Given the sweeping criticism levelled by the "wise persons" invited to investigate allegations of mismanagement and fraud, it was unavoidable. Reclamations will continue, but it is up to the leaders of the European Union's member states to focus rapidly on the future.

They must urgently choose a new figure to head the EU executive, with a clear mandate to reform it, and restore confidence in the institution. Above all, the new president must revive a sense of political responsibility and accountability in the Brussels bureaucracy, found so lamentably lacking by the experts.

It would be disastrous for the member states to embark on a period of extended horse-trading for the top job in the Commission, as they have done all too often in the past. Whatever the criticism of the Commission, ultimate responsibility for its actions, and mismanagement, lies with the member states. They chose every one of its members. They imposed on it tasks for which it lacked both resources and qualifications.

The EU leaders must recognise that by horse-trading for jobs, the concept of merit has been undermined. It is a short step from there to the sort of favouritism for which some Commissioners stand condemned.

Jacques Santer, the outgoing president, was chosen for the wrong reasons: as prime minister of tiny Luxembourg, he lacked any political clout. He was no visionary, unlike his predecessor, Jacques Delors. That suited the

then British government of John Major, which wanted to curb the power of the Commission. The consequences of that decision are now all too obvious.

The danger is that the heads of government will prevaricate, and leave the present Commission in office until they can agree on a new one. Or they will appoint a caretaker administration to serve until the end of the year, in the present circumstances, any such delay would be wrong. The Commission has rightly resigned - a belated recognition of political responsibility - and should now be swiftly replaced.

A president could and should be chosen, ideally at next week's EU summit in Berlin. The names of all the main contenders are known. Romano Prodi of Italy and Javier Solana of Spain are both good candidates.

Whoever is chosen should then be given - for the first time - a degree of latitude in selecting the future Commission. Each member state could, for example, submit a shortlist of names to choose from. That would ensure that the dismal practice of sending pensioned-off politicians to Brussels would cease. It would also greatly increase the responsibility and independence of the commissioners, and the responsibility of the president for his team.

Whatever happens, the European parliament has to approve the new team. That institution flexed its muscles this week, and forced the Commission from office. But it is not just the Commission which must beware. The member states must also cope with new democratic curbs on their closed-door dealings. That is a very good thing.

Europe in deadlock

Peter Norman says that the mass resignation of the European Commission may prove positive for the EU

Jacques Santer was yesterday a hurt, petulant and angry man seeking comfort in the past.

The man who went from being president to acting president of the European Commission overnight lambasted the damning report that forced the mass resignation of the EU's 20-member executive. The report, on fraud, mismanagement and nepotism within the commission, was "wholly unjustified in tone", Mr Santer said.

The 61-year-old former prime minister of Luxembourg painted himself a victim of press harassment, the captain of a generally successful enterprise, and a man who was "whiter than white".

Elsewhere in Brussels, another increasingly influential individual was making the most of perhaps the most extraordinary day in the 43-year history of the European Union. José María Gil-Robles, president of the European Parliament, called on the Santer commission to go, and go soon.

Mr Gil-Robles wants EU member states to nominate a new commission president quickly so that the European Parliament may be consulted before its dissolution in May. He would also like EU governments to put forward the remaining commission members for parliament's approval before campaigning begins for the parliamentary elections in June.

The reactions of Mr Santer and Mr Gil-Robles to Monday night's dramatic resignations could not be further apart. In their view they encapsulated the chasm between the disgraced commission and the rest of Brussels. That divide is about more than who is to blame and what should be done next. Broader questions are at stake. Was this, as one commissioner suggested, a "disaster" for the EU? Will it delay further the essential but intractable reforms of the EU's finances? More generally, will it change the balance of power in Europe between the executive commission and the European Parliament?

With few exceptions, commissioners indulged in self-justification and cried "unfair" against the five-man committee of experts that produced the toughly worded report over allegations of wrongdoing at the heart of the EU's executive branch.

Karel van Miert, the competition commissioner and one of the stars of Mr Santer's team, said the report was "unjust and incorrect" when it said commissioners lacked a sense of responsibility. "Most of my colleagues took their responsibilities very seriously," he pleaded.

Sir Leon Brittan, the trade commissioner, was one of the few to warn of the dangers that could arise from leaving a vacuum at the centre of the EU's executive body. Bitter trans-Atlantic disputes over bananas, aircraft, and hormone-treated meat would be left unattended. "This is a disaster and it requires speed and ruthless determination to deal with it," he said.

But what appeared a disaster to Sir Leon seemed more like a salutary shock to others.

Wilfried Martens, leader of the Christian Democrats in the European Parliament, described Monday's events as "an opportunity for a new beginning and a new culture of political responsibility and democratic accountability in the commission".

Mr Gil-Robles himself warned against "exaggerating the situation". And Gerhard Schröder, the German chancellor, who passed through Brussels yesterday,



played down suggestions that Europe was in crisis. He said he was hopeful that a successful EU summit in Berlin next week would show that Europe was capable of action despite the commission's upset.

The German EU presidency was quick to sound a "business as usual" note, similar to that adopted after last week's resignation of Oskar Lafontaine as finance minister. Early yesterday

**'This is a disaster and it requires speed and ruthless determination to deal with it'**

Bonn announced that the commission should stay on in a caretaker role to deal with the ambitious package of reforms known as Agenda 2000, intended to make the EU fit for enlargement.

Mr Schröder made clear that once he had the Agenda 2000 reform of the EU's finances, farm and regional policies under his belt, he would press ahead "expeditiously" with finding a new commission and commission president. He declined to discuss the timing of any decision,

though he acknowledged that European leaders were already discussing candidates. In the meantime, the expertise of the commission's officials and its technical work remained unimpacted, he said.

Although the commission's resignation comes at an awkward moment, the Agenda 2000 negotiations are relatively far advanced with broad agreement on the crucial farm package. Indeed, Mr Schröder may be able to turn the debacle in Brussels to his advantage by warning those attending next week's Berlin summit that failure to agree on the outstanding Agenda 2000 issues would really dampen the EU in the eyes of world opinion.

Most of the EU's work in progress should not be affected by Monday night's events. The negotiations with five applicant countries from eastern Europe and Cyprus have been proceeding along tramlines since last November. Hans van den Broek, one of the foreign affairs commissioners, insisted that the commission's mass resignation "should not delay the enlargement".

The commission has only a tenuous influence over the euro, the single biggest EU achievement during the life time of the Santer presidency. Despite yesterday's weakness on exchange markets, the value of the single currency is more likely to hinge

on the policies of the independent European Central Bank rather than on disclosures of malpractice or mismanagement in the EU's executive body.

Nevertheless, the upheaval marks a shift in the long-running saga of institutional rivalry in the European Union. The good news is that greater accountability and democracy is coming to the technocratic institutions created, 42 years ago, by

**The good news for Europe's citizens is that greater democracy is coming**

the EU's founding fathers. The European Parliament is evolving from a curious, multi-tongued body that is generally ignored by voters, into an elected body which is demanding to be taken more seriously. The evolution has been under way for some time. Parliament's impact has grown as a result of the collective decisions of the EU member states. In particular, the 1997 Amsterdam Treaty, which should be ratified soon, will give the European parliament power to

confirm or veto the candidate for commission president proposed by the EU's 15 member states. Up to now, parliament had only been "consulted" on the appointment. The sudden increase in parliament's clout reflects a development familiar in the history of democratic assemblies: a row with the executive over taxing and spending. It was parliament's refusal to approve the 1996 EU budget, and its determination to examine the commission's financial competence, that triggered the present drama.

But while greater parliamentary scrutiny might be the result, some observers in Brussels still worry that the mass resignations could upset the carefully balanced institutional structure of the EU.

The union is a unique conglomeration of independent states that have pooled sovereignty to a greater or lesser extent in specific areas of policy. Guiding the EU involved an uneasy concert between an independent commission, the directly elected parliament and the member states. The commission enjoys considerable autonomous power in the areas of competition and agricultural policy, and great influence from its monopoly to make proposals in the EU. But parliament's powers are growing, while those of the member states, acting through the various ministerial councils and the EU summits, remain predominant.

The big institutional question facing European heads of government as they consider replacing Mr Santer and his team, is whether or not to bolster the independence of the commission by providing it with the most capable executives available. The commission can be an awkward partner, as highlighted by its current dispute with a group of countries headed by Germany, Britain and France over the future status of duty free sales. Mario Monti, the commissioner in charge of the duty free negotiations, has refused to extend the life of duty free sales beyond the planned expiry date of July 1. Unless he can be persuaded otherwise, the present regime will expire as planned.

On the other hand, the decline and fall of the Santer commission should serve as a warning against the appointment of a weakly led executive.

Mr Schröder yesterday gave some encouragement to those hoping that the member states would approach the issue of the new commission president with the broad interests of the EU in mind. Last month, he quipped that the next commission president would not be a "conservative from a small country" - widely interpreted as a jibe against Mr Santer. Yesterday, he seemed to be keeping an open mind, saying that the successful candidate would not necessarily have to be a Social Democrat from a big country. Instead, he described the ideal candidate as a convinced European; with broad political experience, ideally connected with the EU; with economic and administrative expertise and absolute political integrity. Such a paragon could ensure a proper balance between the commission, parliament and the member states.

With hindsight, Monday's events may come to be seen as a positive episode in the development of the EU. But Europe still has a long way to go. In economic and monetary terms Europe is a giant in the world, one of the self-charged commissioners mused yesterday. "But politically we are very young".

Dow triumphant

Call it mere superstition or numerology: but the sight of Dow Jones Industrial Average at 10,000... however briefly... has a peculiar weight for anyone in the business of capitalism. In 1982 the index was at 1,000. Back in 1941 it was at 100. How long before it reaches 100,000?

If that seems absurd, consider one question. Who, back in 1982, would have bet on the market rising tenfold in 17 years? From at least 5,000 onwards, the consensus has been that the market was fully valued; yet here we are.

History, though, is a highly unreliable guide. Reason suggests that over time, equities can rise only at the rate of nominal GNP. The value of shares depends on dividends, which in turn depend on profits; and profits cannot indefinitely increase their share of the economy.

It might therefore seem ominous that since 1982, the Dow has risen tenfold while US nominal output has risen only 2.6 times. But the curious fact is that in the course of this century, the whole economy has grown three times as fast as the Dow.

This may partly reflect the Dow's composition. All indices are imperfect, the Dow no less than others: biased towards the past, and away from high-tech industries. But there is a more

fundamental point. For long stretches of the 20th century, US equities have been a truly dreadful investment.

At the beginning of 1929, the Dow stood at 300. It did not regain these heights until 1954, by which time US nominal output had almost quadrupled. Again, the Dow first reached 1,000 - or very nearly - in 1965, and was still there in 1982. The culprit this time was inflation, which did not prevent the US economy growing in real terms but gave investors 17 exceedingly lean years.

The subsequent 17 fat years have more than made good the damage. But the conclusion is clear: that while the stock market is theoretically related to the real economy, the swings in equity values are too violent to make the link reliable even in the longer term.

In other words, these are uncharted waters. The factors pushing up US equities in recent years are well known: the apparent conquest of inflation, the saving habits of middle-aged baby boomers and the discovery by corporate management of shareholder value. Each of these is powerful, and none can be relied upon. Doubtless, the Dow will reach 100,000 one day. Not all of us will live to see it.

Latin exuberance

Fear of financial meltdown in Latin America has quickly given way to a new round of exuberance on the continent's stock and bond markets. Over the past two weeks the average yields on Latin American International bonds have fallen by about 1.5 percentage points and stock markets have rallied strongly.

The upbeat mood at this week's conference of the Inter-American Development Bank in Paris has been in sharp contrast to the gloom of last October's IMF gathering in Washington.

But although there are grounds for encouragement, Latin America's financial crisis is far from over. Its markets could still give the unwary nasty shocks.

The optimism - and the risk - begins with Brazil. Hopes are growing that its government will have the political strength to stick to its deficit cutting agreement with the IMF, renegotiated earlier this month. Its new central bank governor, Arminio Fraga, inspires confidence with international fund managers. Yesterday the IMF confirmed Brazil's private sector is in much better shape than in the crisis-hit countries of Asia.

Foreign investors had five months to prepare for the devaluation of the Real in January and

some are again beginning to commit cash to the country's markets. As a result, yields on Brazil's bonds have dropped by 3 percentage points in the last two weeks, reducing the gap between it and Mexico and Argentina, with much healthier economies. Brazil could soon be issuing new paper to foreign investors again.

Brazil's problems, however, are far from over. Its interest rates are still too high for comfort. With inflation rising, trade unions are demanding what would be a lethal return to wage indexation. Its economy will contract by an estimated 3.9 per cent this year, dragging Latin America into recession. Across the region, prices of export commodities such as oil, coffee, sugar and soya are at long-term lows. Slower growth elsewhere hampers manufactured exports. Bankers believe that Ecuador and Venezuela might have to reschedule their foreign debts.

In recent months, investors have shown that they are increasingly prepared to distinguish between individual Latin American countries when they decide where to put their money.

They are right. In such a volatile and uncertain climate, careful scrutiny will be even more essential.

Praying for a Recovery

There's an evangelical flavour to Credit Suisse First Boston's effort to help foreign investors recoup - eventually - some of their losses in the domestic debt securities on which Russia defaulted last summer.

The Nikitsky Recovery Fund is named after the cathedral near Red Square which was razed by Stalin, and is now being rebuilt. And Baierle Strategic Investors, which will advise Nikitsky, takes its name from an Australian aboriginal "Christ figure", according to Andrew Ipkendanz at CSFB, who's leading the bank to run it.

Immediately after the default, Ipkendanz accused "Russian elites" of "plundering the country's capital". Now he is stressing "partnership" and disclaiming, in spite of his company's name, any messianic delusions. Still, he and other investors must still be pretty keen on redemption.

Grade Inflation

Larry Summers, the man tipped to be the next US Treasury secretary, will be pleased to know he has won at least grudging respect from his conservative opponents on Capitol Hill.

Phil Gramm, the former presidential candidate who's

chairman of the Senate's powerful banking committee, concedes - in his unique, self-offering way - that Summers, the Treasury's number two, is smart.

"I've had him sitting in my office and explained stuff that other people find complicated and when he said he got it, he got it," he grows.

The idea of Summers and Gramm chewing over economic policy conjures up a vision of the two former economics professors marking each other's homework. But Gramm's early grades for Summers are not encouraging. Look at the Clinton administration's plans to shore up the finances of social security, the state pension system.

"If one of Larry's students proposed what the president did, he would have given them an F," says Gramm. "Yet he is flexible enough to go on CBS news and defend it."

Chainsaw charm

"Chainsaw" Al Dunlap, whose name once made whole industries tremble, is broadening his horizons.

The fabled slash-and-burn artist, who's made a career out of sacking thousands, is suing Sunbeam, the US toaster and barbecue maker that sacked him

as boss last year.

But he's also planning a speaking tour to Australia in the company of Mikhail Gorbachev and General H. Norman Schwarzkopf, the man who won Desert Storm.

Dunlap, who describes his time at West Point Military Academy as the best business training a man could wish for, should have plenty to discuss with Stormin' Norman. But what about Gorbachev?

Chainsaw Al's lawyer points out both his client and Gorbachev were ousted in coups. Observer can only hope Gorbachev won't find that Dunlap's reminiscences of running a nuclear missile station bring back unpleasant memories.

Big Spender

Japan's most distinguished brainboxes have been worrying how to nurse the country's sickly economy back to health. One idea, said to have won support among some smart young things at the central bank, is to print lots of money.

Observer hears that one man recently embarked on his own mission to inject more cash into the economy by withdrawing his life savings and casting them to the winds from the top of Osaka castle. Sadly, his act of selfless generosity was stymied by the honest decency of the local population. All but one of the bank-notes were returned to the police. Back to the drawing

board for the bank.

Sky high

Have internet stocks been propelled skywards by so much hot air? One online book retailer thinks it can get to the bottom of the share price success of one of its rivals.

Global Investor Bookshop, the financial internet bookstores, has come up with the "1999 Hot Air Challenge", which invites entrants to predict the share price of the doyen of internet retailing stocks, Amazon.com. Global Investor points out Amazon.com lost \$124m last year while its share price rose more than tenfold in 1998.

First prize is a balloon flight. Meanwhile, 100 runners-up are in line for copies of Charles Mackay's classic - Extraordinary Popular Delusions and the Madness of Crowds.

Chaos theory

A labour dispute at America West, the Arizona-based airline, is taking the art of branding to new depths. According to the Association of Flight Attendants we're about to see the "Chaos(TM) Strike."

So what happens if there isn't enough general disorder to justify the name - will disgruntled passengers get a refund?

OBSERVER

Financial Times

100 years ago

**Millwall Dock Scandal**  
It was announced yesterday afternoon that the arrest of Mr Birt, the Chairman and Managing Director of the Millwall Dock Company, had been effected by the City of London detective force. It will be remembered that simultaneously with the announcement that the accounts of the Dock Company had been so falsified that large sums - amounting to over £200,000 - had been paid away in dividends which had not been earned, came the news that Mr Birt, who, for 25 years had been connected with the company, had absconded.

50 years ago

**Railway charges 'at limit'**  
Mr Alfred Barnes, Minister of Transport, said in London it was very plain to him "that we have reached the limit of increased charges on the railways of this country". Mr Barnes declared that every time a new railway coach, its lighting, dining rooms and other railway equipment was improved, the general standard of life in the country was raised, but "it must be remembered that this kind of capital expenditure represents an additional charge on the railways".







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INSIDE

**French banks await BNP ruling**  
France's banking regulators were waiting anxiously for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Générale. The uncertainty surrounding BNP's offers was reflected in the movements in the banks' shares. Page 16

**Smugglers' loss is Zhenhai's gain**  
Zhenhai Refining's bottom line explains why Jiang Zemin, China's president (left), has championed an anti-smuggling campaign. China's largest diesel refinery enjoyed a significant recovery in earnings as the crackdown on illegal imports of oil products enabled a 30 per cent increase in prices and a resumption of sales to companies that had used smuggled fuel. Page 20

**Canada exchange reform must go on**  
The restructuring of Canadian stock markets was widely regarded as a positive step. But the Toronto Stock Exchange, Canada's largest, must address other challenges in order to slow the loss of market share both to US exchanges and alternative trading systems. Page 18

**New network to reshape IT industry**  
Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard believe their grouping could reshape one of the fastest growing industries in the US. Page 18

**Australian commodities set to fall**  
Forecasts for Australia's commodity export income, to be announced by the Australian Bureau of Agricultural and Resource Economics (ABARE), will reinforce fears of a prolonged downturn in demand and prices for its agricultural and resources exports. Page 26

**Japan bank reform fund opens well**  
Japan's bid to raise ¥7,460bn (£57.3bn) to fund bank reform got off to a good start when the Deposit Insurance Corporation successfully raised ¥2,000bn in one-year loans. Page 24

**Nickel rally faces acid test**  
Nickel has been the year's star performer in the base metals sector. It has risen more than 25 per cent, while its sister base metals, aluminium and copper, are down 7 per cent and 4 per cent respectively. But this rally may be cut short by a new, and cheaper, production process - Australian laterite nickel production. Page 26

**FTSE shuffle may confuse IT pack**  
UK listed information technology companies will be moved to new categories in the reshuffle of the FTSE indices, intended to help investors. But not everyone believes the exercise will improve understanding of IT. Page 22

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**Vodafone seals \$13bn loan for Airtouch bid**

High margins follow outline of other big telecoms deals

By Edward Lucas and Vincent Boland

Vodafone, the UK mobile phone company, yesterday secured a \$13bn syndicated loan as part of its \$22bn takeover of Airtouch, the US company, in one of the largest debt packages agreed by a European company.

The deal comes in the middle of a number of "jumbo" European telecommunications loans, including a \$10bn (£10.9bn) loan for Telecom Italia, a \$2.5bn loan for Olivetti, and an \$8bn deal for Mannesmann, the German company. It will be largely refinanced in the international bond markets within 12 months.

The Vodafone deal follows the expected outline of the Olivetti and Telecom Italia loans by placing strong emphasis on refinancing through the bond markets and offering unusually wide margins.

The bulk of the loan, which

is expected to be priced at a relatively generous margin of 60 to 70 basis points over the London Interbank Offered Rate, will have to be refinanced within 364 days. The short maturity enables the banks, led by Goldman Sachs, Barclays, Citibank, Bank of America and NatWest, to put a zero risk weighting on the undrawn portion of the loan - a device to minimise capital adequacy costs. "The banks are calling the shots on these deals," said one official, "which makes a pleasant change."

The four banks arranging the jumbo loan for Olivetti to finance a hostile takeover of Telecom Italia are expected to complete presentations to lenders in London tomorrow after a week of intense one-on-one negotiations to secure promises of syndicate participation.

It is understood that none of the banks Olivetti has approached has made a firm commitment, an indication of

the doubts that persist about the Italian telecoms group's chances of pulling off its audacious takeover attempt. At least one bank is understood to have turned Olivetti down because its bid is hostile.

Olivetti has agreed to generous terms for its loan to secure commitments. The loan is priced at 225 basis points over Libor, and banks are set to earn high fees. There is also a punishing repayment schedule - half the loan is due to be repaid within a year and 80 per cent within 18 months.

Olivetti has already received commitments of \$10bn from the four arrangers, Chase Manhattan, Lehman Brothers and Donaldson, Lufkin & Jenrette have promised \$3bn each and Mediobanca a further \$1bn. They are also acting as Olivetti's advisers in the bid.

Telecom Italia is expected to pay a 75 basis point margin on its \$10bn loan which is being arranged by CSFB, J.P. Morgan and IMI, the Italian bank.



Commented: Sam Ginn of Airtouch, left, and Vodafone chief Chris Gant

**Hoechst speeds up merger to please Kuwaitis**

By Uta Harnischfeger in Luxembourg

Hoechst, the German pharmaceutical group, yesterday brought forward its planned merger with France's Rhône-Poulenc by two to three years, in a move to secure the backing of Kuwait Petroleum Corporation, its largest shareholder.

The planned merger would create Aventis, a life sciences company with \$20bn in sales and 85,000 employees. The original plan foresaw a merger in two steps, with the first creating Aventis Hoechst and Aventis Rhône-Poulenc on July 1, after which both companies were to divest their remaining chemicals activities.

The full merger was scheduled for late 2001 or 2002, but now it will be complete by the end of the year.

KPC had appeared divided over the merits of the deal. It wanted the new company created as soon as possible to boost shareholder value and thus the valuation of its stake.

But Jürgen Dornmann, Hoechst chairman, stressed yesterday that KPC had assured Hoechst of its support following the revised timetable. "It is for a good reason that we are changing [the conditions of] the merger, after conducting all these talks with the Kuwaitis," said Mr Dornmann following a Hoechst supervisory board meeting.

With a 34.5 per cent stake, KPC was in a position to prevent the merger, which requires the approval of 75 per cent of Hoechst shareholders.

Mr Dornmann and Igor Landau, managing director of Rhône-Poulenc, were keen to emphasise that many shareholders wanted Aventis created as soon as possible. Mr Landau said: "Like the other shareholders, the Kuwaitis support the creation of Aventis, but to see this company created only in two or three years posed them a problem."

The supervisory board will hold an extraordinary meeting at the end of April and shareholders will gather to vote on the merger in June or July.

Some investors seemed to consider the new timetable rushed. Hoechst shares closed down 2.1 per cent at €41.50, while overall the market closed up 1 per cent.

**Goldman chiefs may take \$200m stakes**

By Tracy Corrigan in New York

Goldman Sachs' 221 partners will own nearly half the company, following the investment bank's initial public offering, due in the next three months.

Each partner's holding will depend on the amount of capital invested in the firm, but stakes will range from about \$20m for junior partners to about \$200m for senior partners. Partners will not be able to sell shares for 3-5 years.

Goldman filed a draft prospectus for the offering with the Securities and Exchange

Commission yesterday, and reported record first-quarter earnings of \$1.3bn, up from \$1bn a year ago before payments to partners.

An attempt to take the firm public was derailed in September due to adverse market conditions after Russia's debt default and the near-collapse of hedge fund Long-Term Capital Management.

Jon Corzine, co-chairman, will step down from that role immediately prior to the IPO and leave the firm shortly

afterwards. Mr Corzine lost out in a power struggle this year and resigned his position as co-chief executive officer. Hank Paulson, sole chief executive officer, will become the firm's sole chairman.

Of the remaining 51 per cent that will not be owned by partners, about 20 per cent - worth an estimated \$4.5bn - will be divided among about 13,000 full-time staff, who will receive between \$10,000 and more than \$1m. Another 9 per cent, or roughly \$2bn of the company's

equity, will be owned by about 200 limited (retired) partners, and a further 9 per cent will remain in the hands of outside investors such as Sumitomo Bank of Japan and Bishop Estate, the Hawaiian Trust.

In addition, \$200m from the IPO's proceeds will be paid into a Goldman charitable foundation.

Goldman filed yesterday with the Securities and Exchange Commission for an offering of 60m shares, expected to be priced at \$40-\$50 per

share. The IPO will therefore be worth between \$2.4-\$3bn, if it is priced within this range. This accounts for about 13 per cent of the company on a fully diluted basis. There will be 467m shares, including restricted stock, outstanding following the IPO.

If the IPO is priced at \$45 per share, this would suggest a market capitalisation of \$21bn, but analysts say the market valuation is likely to be close to \$24bn.

Lex, Page 14  
Brighter prospect, Page 18

**Daiwa Securities warns of \$860m group loss**

By Naoko Nakano and Gillian Trill in Tokyo

Daiwa Securities, Japan's second largest brokerage, yesterday warned it would post a \$105bn (£860m) group loss this fiscal year, partly because of \$61m of restructuring costs in its European operations.

The securities house said it would report a pre-tax loss excluding exceptionals of ¥105bn, compared with a ¥18bn loss last year. The com-

pany also said it would post a ¥85bn parent exceptional loss as it wrote down holdings in US and European subsidiaries.

Daiwa's warning is the second blow to Japan's securities sector this week, following news that Nomura, the largest broker, is seeking about ¥300bn of subordinated loans to offset domestic losses in its real estate affiliate. These problems could push Nomura into an overall loss of several hundred billion yen in fiscal

1998. However, some analysts believe the scale of these losses indicates that the largest brokers are finally tackling their problems. Though Daiwa has traditionally lagged behind Nomura, some analysts believe it may be gaining on its rival.

Nomura's heaviest losses this year are believed to have been incurred in its domestic real estate affiliate, Nomura Finance. However, the broker has not yet revealed the scale of these losses, believed to

total between ¥250bn and ¥300bn, or when it will make provisions for them.

In contrast, Daiwa is believed to have already announced most of its losses in related real estate groups. Earlier this year, for example, it admitted to about ¥82bn of losses at Daiwa Finance, ¥24bn at Nippon Investment Finance and ¥9bn at Daiwa Sankyo. Yesterday Daiwa Securities said "the issue of Daiwa Finance is practically

resolved," adding that the announcement was "the last restructuring related loss we will announce before the fiscal year end... we have implemented a lot of our restructuring at an early stage, and most of it is now over."

Sumitomo Bank is due to inject about ¥200bn into Daiwa's wholesale operations next month through a joint venture due to start soon. This could leave Daiwa stronger than many rivals, analysts say.



BARRY RILEY

**Time for a Tokyo play**

Wall Street could only nibble at the 10,000 mark on the Dow Jones Average yesterday, but its attainment highlights again the market's phenomenal rise since the growth rate radically accelerated at the beginning of 1995 (from roughly 40 per cent of the present level).

In the first half of the 1990s the Dow maintained a pedestrian advance at the average annual rate of 7 per cent. Since then growth has been 25 per cent a year.

Even so the Dow's 30 venerable blue chips have often failed to keep up with the big technology growth stocks that remain outside the club.

Since mid-decade the S&P 500 has climbed at an annualised pace of 28 per cent and the Nasdaq Composite at 32 per cent (so the Nasdaq has outgrown the Dow by a quarter in just over four years).

Spare a thought, however, for the smaller stocks in the Russell 2000, which has managed only 12 per cent annual growth over this period, and is now scarcely higher than it was two years ago.

Value hunters have been left for dead on Wall Street in the second half of the 1990s but the momentum party cannot go on for ever.

Morgan Stanley Dean Witter has been crunching valuation ratios worldwide and, not surprisingly, produces the conclusion that US equities are the world's most expensive,

judged against the 10-year averages.

Wall Street stands at 88 per cent above the 10-year average, using a composite indicator of eight fundamental measures. Some of the euro-bubble markets, including the Netherlands, Finland and Spain, are at 25-30 per cent premiums.

The UK comes in at 16 per cent above the average, but France and Germany are close to par norms.

Japan is also 16 per cent ahead of its 10-year average, but Morgan Stanley pleads that this is due to "depressed earnings" and says that on other measures Japan is inexpensive.

Of course, it all depends on whether a 0.9 per cent dividend yield basis is regarded as historically cheap or, in absolute terms, still a turn-off - worse even than the minuscule 1.1 per cent on the S&P.

At any rate, many global strategists have decided this is the moment to make another Tokyo play, rotating out of high-priced Wall Street and scandal-hit Europe.

Foreigners have a recent record of getting Japan wrong, having been swamped in past rallies by eager domestic sellers; but they hope this is not just another traditional ramp ahead of the March 31 banking balance sheet date.

Certainly, heavy supply is looming in Tokyo as cross-shareholdings come up

for sale - with Fuji Bank and Sumitomo Bank, for instance, giving notice of their intentions this week.

On the other hand, financial tension has eased - the "Japan premium" for deposits raised overseas by Japanese banks has almost disappeared - and zero short-term interest rates are giving a powerful monetary push.

It remains to be seen whether Sony's hints about corporate restructuring last week will have general relevance.

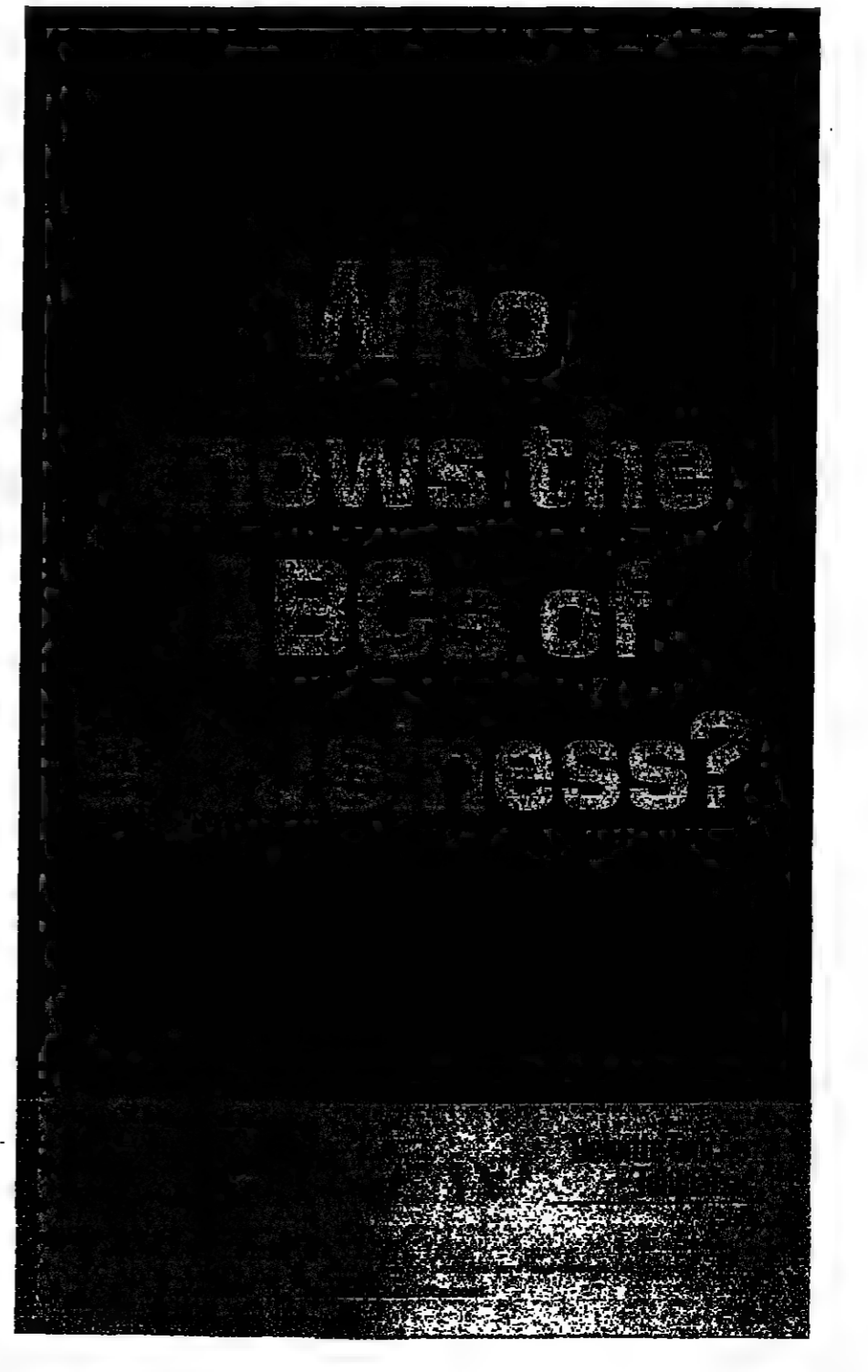
Foreign investors first drooled about the potential for re-engineering back in 1993, when the Nikkei was very close to where it is now, but Japanese culture dictated that an economic slump would be preferable. Still, the Nikkei Average has bounced by 21 per cent from its 1999 low.

Back on Wall Street the analysts are starting to get just a little concerned about inflation. The jump in oil prices signals not so much a serious pressure point in itself as the end of a period in which falling prices of commodities and Asian imports have suppressed underlying inflation.

For the moment, however, the threat from rising Treasury bond yields has retreated.

Now, at least, we shall find out which Wall Street institutions really have a 10,000 bug in their systems.

Dow's brief breakthrough, Page 36



JAPAN  
Project faces  
of \$3bn

concentrate  
nb problems

mergers &  
quisitions



COMPANIES & FINANCE: EUROPE

BANKING RUSSIAN LOSSES DEPRESS INVESTMENT ARM

# Credit Suisse beats net profit forecasts

By William Hall in Zurich and Clay Harris in London

Credit Suisse Group yesterday reported better-than-expected net profits of SFr1.1bn (\$1.1bn) for 1998, in spite of a dive into loss by its investment banking subsidiary, which was hit heavily by trading losses and write-offs in Russia.

The group result enabled Credit Suisse to overtake UBS, its bigger rival, whose performance was dented by heavy securities losses and the costs of a merger last year.

Credit Suisse First Boston, the investment bank, lost SFr221m after Russia-related provisions and write-offs totalling \$1.3bn. But CSFB, which yesterday split out its exposure to Russia in more detail than any other bank, said there was no chance of further loss this year or next.

CSFB also gave details of its reduced exposure to risk. Allen Wheat, chief executive, stressed that the goal was to avoid concentration of risk, rather than to avoid risk altogether.

In a sign of the greater importance placed on risk management, Richard Thornburgh, group chief financial officer, has been named vice-chairman of CSFB. Philip Ryan, chief financial officer of Credit Suisse Asset Management, takes his place in Zurich.

Apart from CSFB, the group's other four core businesses showed a strong performance last year, according to Lukas Mühlemann, chief executive.

Credit Suisse, the Swiss domestic bank, reported a net profit of SFr205m, against a SFr278m loss last year and Credit Suisse Private Banking increased net profits 27 per cent, to SFr1.67bn. Winterthur, the

**The result enabled the group to overtake UBS, its bigger rival, which was dented by securities losses**

insurance company bought in 1997, increased net profits 31 per cent to SFr84m, and CS Asset Management increased its profits 58 per cent, to SFr223m.

The group's funds under management grew 9 per cent in 1998, and by the end of February had topped SFr1.000bn.

The group achieved a 1.7 per cent return on equity and Mr Mühlemann remained confident it would easily achieve its target of at least 15 per cent by 2001.

# Novartis warns despite 16% rise

By David Pilling, Pharmaceuticals Correspondent

Novartis, the Swiss life science company, yesterday warned of a difficult year ahead in spite of reporting pre-tax profits up 16 per cent to SFr6.07bn (\$4.15bn).

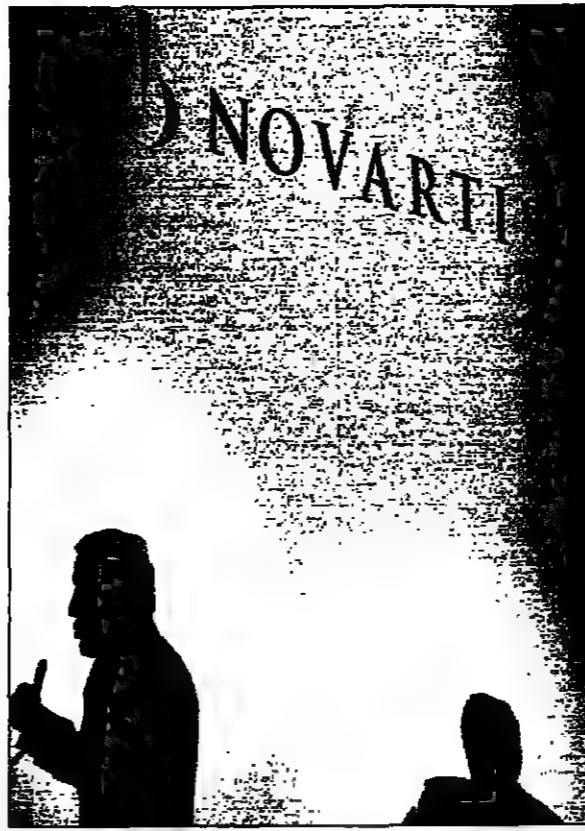
"It will not be an easy year," admitted Daniel Vasella, chairman-designate and president, who said the company had to increase sales volumes after two successful years of cost-cutting.

Although Novartis has increased operating margins significantly by realising 50 per cent of synergies from the 1996 merger of Sandoz and Ciba-Geigy, group sales stalled last year, rising just 2 per cent to SFr31.7bn.

Dr Vasella, under pressure to prove the merger has been more than merely a cost-cutting exercise, said Novartis would make "decisive investments in growth opportunities" this year.

That included spending on technology and a beefed-up development effort to bring products to market more quickly. However, Dr Vasella, whose decision to take over the chairmanship prompted speculation about a big deal, said he would not be pressed into making a rash move.

Novartis has cash of SFr10.3bn, but it said Swiss law made it difficult to return it to shareholders. Dr Vasella said he was



Daniel Vasella, during his presentation in London. He is under pressure to prove the merger has worked. Paul Hackett

confident the company would be able to drive growth organically, particularly through new drugs for irritable bowel syndrome, asthma, diabetes and cancer.

The company could seek approval on some of these products within 12 months. Even so, that leaves a long gap during which Novartis, which relies heavily on older products, needs to increase sales through recently launched drugs such as Estelon for Alzheimer's and Diovan for blood pressure.

Estelon has not yet been approved by the US Food and Drug Administration, which has concerns about the drug, although Novartis

is confident these can be overcome by the year-end. Healthcare sales, which make up more than half group revenue, rose 3 per cent last year to SFr17.5bn.

Volume in the struggling agribusiness division and the restructured consumer health unit rose 1 per cent. Dr Vasella said opposition to genetically modified crops in Europe had damaged the agribusiness, but Novartis had no plans to curtail its investments in this area.

Earnings per share rose 17 per cent to SFr8, and the company increased the dividend 16 per cent to SFr28. The shares closed SFr49 lower at SFr2.534.

# Anxious wait for ruling on BNP bid

Share prices rise as uncertainty grows

By Samer Iskandar in Paris and George Graham in London

France's battling bankers were waiting anxiously last night for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Générale.

The Conseil des Marchés Financiers, the stock market governing body, was meeting late into the evening yesterday to rule on whether BNP's offers are acceptable. The growing uncertainty surrounding the outcome of BNP's offers was reflected yesterday in the movements in the three banks' share prices.

BNP closed 2.6 per cent higher at €80, while SocGen rose more than 4 per cent to €71. In contrast, Paribas shares were little changed at €70.8.

BNP last week launched a dramatic assault that disrupted an agreed merger between SG and Paribas, which has already cleared most regulatory hurdles. BNP is offering 15 of its own shares for every seven SG, and 11 for every eight Paribas, with the aim of creating the world's largest bank with \$1,000bn of assets.

Clearance by the CMF, whose 16 members are chosen from the financial community and appointed by the finance minister, is necessary for the offer to proceed.

Two CMF members linked to the protagonists were excluded from the meeting - Jean-Francois Lepetit, CMF chairman and a BNP director, and Dominique Hoenn, a senior Paribas executive.

The CMF is just the first in a long series of regulatory hurdles to be cleared before the complex battle can be resolved.

While most investment bankers expected the CMF's decision on whether BNP's all-share bids for Paribas

and SG were acceptable to be a formality, some argued that the twin offers posed legal problems.

In the SG Paribas camp, bankers argue that the results of BNP's offers, together with SG's existing offer for Paribas, could turn out more than 20 permutations. BNP could succeed in both bids, or in one only, or BNP and SG could both end up as large minority shareholders in Paribas.

As a result, they argue, the CMF would have grounds for rejecting BNP's bids, since shareholders in the target companies would be asked to make a decision without knowing what they were really voting for.

Although it is thought unlikely that SG or Paribas will take legal action, independent shareholders might do so.

Once the CMF has decided, the BNP bids will then go to the Commission des Opérations de Bourse, the stock market regulator, which must approve the offer document.

The offer period, lasting 35 trading days, will formally begin only when the credit institutions committee (CECEI), a central bank sub-committee, has given its approval. CECEI, which is to meet next week, has the power to block the bids if it considers they would damage the French banking system.

SG has the right to withdraw its earlier bid for Paribas in the first five days of the offer period. It could raise its bid, or a new bidder could enter the battle, right up to the end of the 35-day period. If that happens, the clock will start again.

Even without a new bid, the results of the offer would probably not be known until the last week of May, at the earliest - and the affair could last much longer if the regulators drag their feet or if the battle goes to court.

# Bayer struggles against falling base chemical prices

By Uta Hornschöcker in Leverkusen

Bayer, the German pharmaceutical and chemical group, yesterday confirmed the recent trend that deteriorating prices are hampering chemical activities, although polymers and pharmaceuticals are doing modestly well.

Like BASF earlier this week, Bayer pledged to focus

more on pharmaceuticals, while emphasising its three-pillar strategy of chemicals, pharmaceuticals and polymers. It will continue to shed non-core businesses.

Although Bayer's outlook for 1999 was less pessimistic than BASF's - which said profits this year would be less than 1998 - it remained fairly optimistic that full-year 1999 sales would come in at 1998 levels.

The group also said it stood a good chance of matching last year's trend in operating profit on an adjusted basis, after subtracting about DM500m (€265m, \$280m) in operating profit from Agfa, its graphics and film subsidiary, which it plans to float in the second quarter.

Bayer said last week that 1998 sales were flat at DM54.89bn while operating profit rose 2 per cent to DM6.15bn.

Like its competitors, Bayer is suffering from falling prices for base chemicals, caused by the crises in Asia and Latin America. Sales were down 10 per cent in the fourth quarter and continued to fall sharply in January and February. "From now on things can only get better," said Manfred Schneider, Bayer chairman.

In 1998, operating profit fell 29 per cent in Asia, and dropped 8 per cent in North America because of shut-down and start-up costs for polyurethane and plastics production and temporary halts of its US blood plasma production.

In Japan, one of Bayer's most important markets, profits were particularly hard hit by government-mandated price reductions

in pharmaceuticals. However, Bayer pledged to boost its pharmaceuticals side, saying that its pipeline - with seven medical products in the clinical development stage - had sales potential of more than DM10bn.

In the polymer business, the group boosted operating profits by 22 per cent in 1998, with higher productivity and cheaper raw materials offsetting price pressures.

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Net income from	42.1	45.1	55.9	48.6	(7.4)
(FRF millions)	276.0	282.6	361.0	323.2	(7.7)
Net dividend (per share)	3.0	3.0	3.4	3.4	1.8
(FRF)	20.0	20.0	22.0	22.0	6.56

Calendar:  
Annual shareholders' meeting April 28, 1999  
Payment of dividend from July 1, 1999  
Presentation of half-year results September 7, 1999

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Pursuant to Clause 7 (A) (ii) of the Trust Deed dated 20th September, 1997 relating to the above-mentioned Bonds, notice is hereby given as follows:  
In accordance with the resolutions of the Board of Directors of the Company adopted at its meetings held on 4th March and 12th March, 1999, the Company will issue 200,000,000 Class A Preferred Shares convertible into shares of common stock of the Company on 31st March, 1999.

THE SANWA BANK, LIMITED  
by its London Branch  
as Principal Paying Agent

Dated, 17th March, 1999

Notice to the Bondholders of  
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Pursuant to Clause 7 (A) (ii) of the Trust Deed dated 16th September, 1997 relating to the above-mentioned Bonds, notice is hereby given as follows:  
In accordance with the resolutions of the Board of Directors of the Company adopted at its meetings held on 4th March and 12th March, 1999, the Company will issue 200,000,000 Class A Preferred Shares convertible into shares of common stock of the Company on 31st March, 1999.

THE SANWA BANK, LIMITED  
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Dated, 17th March, 1999

**Zambia Copper Investments Limited**  
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The interim report of the above company for the half-year ended 31 December 1998 will be posted to shareholders on or about 26 March 1999.

Copies are available from:  
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16 March 1999

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In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from March 17, 1999 to June 17, 1999 the Notes will carry an Interest Rate of 5.625% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, June 17, 1999 will be US\$ 14.38 per US\$ 1,000 principal amount of Note, US\$ 143.75 per US\$ 10,000 principal amount of Note and US\$ 1,437.50 per US\$ 100,000 principal amount of Note.

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# Czech brewers win go-ahead for merger

By Robert Anderson in Prague

The Czech competition authorities yesterday approved the merger of the country's two biggest brewers - both indirectly owned by Japan's Nomura Securities.

The move is a surprise reversal of an earlier decision and paves the way for the creation of central Europe's biggest brewer.

The decision to allow the merger of Pilsensky Prazdroj and Radegast came after two previous rejections by the office and is a blow to Bass, the UK brewer, which has fought the merger.

Bass owns Prague Breweries, the country's third biggest brewery, and had built up a 34 per cent stake in Radegast with a view to a possible merger of its own.

The merger will create a group controlling around 44 per cent of the Czech market and a total sales volume of 8m hectolitres.

Nomura said yesterday the new group would be better able to promote Czech beer exports, which have been disappointing despite offering strong brands such as Prazdroj's Pilsner Urquell, the first Pilsener-style lager.

The new group will allow a buyer to take a dominant position in a highly competitive market with the biggest per capita consumption in the world and give it brands which could be marketed abroad more aggressively.

But the decision also

raises questions about the transparency of the competition office's procedures, some observers said.

Graham Staley, head of Bass in the Czech Republic, said: "This has come out of the blue. It is very difficult to understand. They will have a lot of explaining to do."

In its first verdict in December 1997 the office said the merger would "achieve such an economically strong position that it will allow them to prevent the continuation of efficient competition".

Nomura appealed, claiming that such a combined market share was common in Europe and would help beer exports. However, after a further rejection Nomura appeared to withdraw its appeal last November before the office had delivered a final judgment.

The office, under a new chairman, re-opened the case and now appears to have recognised that the merger already occurred through Nomura's acquisition last March of Investicni a Fostovni Banka, the country's third largest bank, which held controlling stakes in both breweries.

Randall Dillard, managing director of Nomura International, said yesterday: "The decision by the monopolies commission has ended a prolonged period of uncertainty. It is now time to move on, to implement the merger, and to realise the commercial synergies."

# Renault prepares to carry Nissan's heavy load of debt

Doubts are being expressed over the deal, say David Owen and Alexandra Harney

Two years ago, news that Renault had forged a deal with another big carmaker would have been written off as a marriage of ugly ducklings.

Back then, the partly state-owned French company reported a 1996 loss of more than FF85bn and was being battered by the bitter backlash to its decision to close a Belgian car plant with the loss of more than 3,000 jobs.

But it is a measure of French carmaker's "turn-around story" that plans to tie up with Japan's Nissan Motor have not met with the same response.

Today, with the French group's 1998 profits reaching a near record FF8.8bn (£1.34bn, \$1.47bn), its net debt eliminated and the reputation of its top management riding high after two years of outstanding performance, the situation is different.

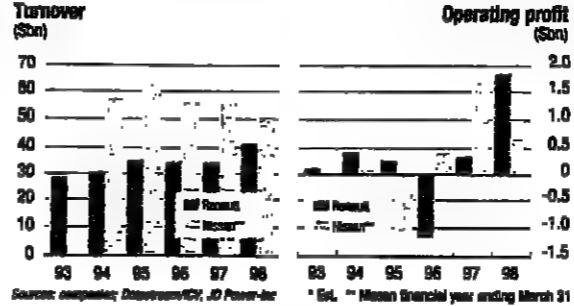
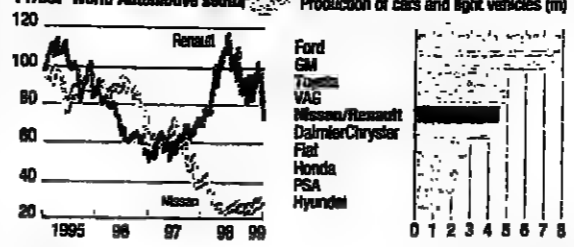
But, as yesterday's poor performance by Renault shares underlined, chairman Louis Schweitzer and his team should still be under no illusion about the enormity of the task they are trying to take on. Renault

closed 5.5 per cent lower at €33.47.

Top of the list of concerns is the Japanese company's heavy debt load, which totalled ¥2,500bn (\$21.2bn at current rates) as of last March, excluding liabilities of financing subsidiaries. Although Nissan has managed to reduce these liabilities to about ¥2,100bn by selling assets and some of its investment portfolio, analysts are doubtful whether cash flow from operations will be sufficient to sustain this pace.

"Even as they restructure, the weak sales and strong yen have meant the environment is deteriorating even faster than they can restructure," says Tsuyoshi Mochimaru, analyst at Dresner Kleinwort Benson.

A quick injection of new capital is particularly important because Nissan is expected to face considerable funding difficulties in the next 18 months. Moody's, the credit rating agency, last week lowered its rating on Nissan's debt from Baa3 to Ba1, equivalent to junk bond status, adding to fears about the carmaker's financial stability.



Nissan's sales have tumbled over the past year because of the slump in Asia and the recession in Japan. Analysts say its weak product line-up has contributed to its problems. The group expects sales of ¥6,400bn in the fiscal year that ends this month, just below the level

achieved last year. It also expects ¥30bn in net losses - its sixth loss in seven years.

Second, while few doubt the ability of Mr Schweitzer and Carlos Ghosn, his chief lieutenant, the verdict seems less clear-cut on whether Renault has the management strength needed to transform Nissan's prospects.

Such doubts appear all the more germane given that Renault plans to buy about 85 per cent of the carmaker: enough to veto decisions made by the Nissan board, but not for full management control. Indeed, it could be argued that the heart of the matter for the French group will be whether it can exert enough influence to make a real difference with a stake small enough to avoid consolidating that heavy debt.

Third, the fact that Renault's plans encompass Nissan Diesel, Nissan's 33.8 per cent-owned truck and engine unit, will be a source of concern for some observers given the weak state of the Japanese truck market.

There are also questions about the nature of industrial co-operation that Renault would seek to implement in any tie-up. On the one hand, the geographic fit

between the two companies in the car sector is quite good, with the Japanese group providing its growth-minded French counterpart with exposure to two large markets - the US and Japan - from which it is virtually absent.

The two groups could certainly combine platforms and parts procurement; Nissan has been trying to reduce its more than 20 platforms as part of its restructuring. But analysts caution that sharing platforms would take at least five years.

To shareholders in both carmakers, a deal would only make sense if a rigorous restructuring and rationalisation of facilities ensues. This could include mothballing Nissan's sales network in Europe and continued restructuring of its Japanese and US operations, analysts say.

It is in Europe where some of the toughest decisions may come, with Renault perhaps torn between clipping the wings of its new Japanese partner in its domestic market and fully exploiting Nissan's UK plant in Sunderland, which has been called Europe's most efficient car factory.

# CAPITAL RESULTS

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Financial Times Surveys

**FT Guide to Responsible Business Practices Magazine**

Thursday May 13

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## COMPANIES &amp; FINANCE: THE AMERICAS

## Brighter prospect for Goldman float

By Tracy Corrigan in New York

Goldman Sachs' luck on market timing may have turned. On the day it filed its prospectus for its second run at an initial public offering, the Dow Jones Industrial Average broke through 10,000 points.

While the significance of 10,000 points is simply that it is a nice round number, the milestone does suggest a rather more buoyant tone to the market than was evident last September, when Goldman was forced to postpone its first effort at an IPO.

Analysts say the strength of the market means that Goldman stock may well be priced on the high side of the \$40-\$50 per share range given in the prospectus, particularly on the back of a strong quarter of earnings from Goldman.

Furthermore, investors may be soothed to see that even after Goldman's rocky performance in the fourth quarter, when it took hits particularly in fixed-income arbitrage trading, the firm's pro-rata net earnings for 1998 of \$1.5bn represented a return on equity of just over 30 per cent.

And given the careful structuring of the IPO - even after the offering, Goldman's equity base is likely to be only about \$7.5bn, against \$6.6bn as of the end of February - Goldman should be able to maintain its attractive return on equity.

In fact, the tone of the prospectus seems deliberately low-key. Goldman may have done the IPO to give itself greater access to capital and a currency to make acquisitions, but the management is in fact carefully restraining the growth of its capital base and has no



Henry Paulson, co-chairman and CEO of Goldman Sachs

plans to embark on a shopping spree.

The management pinpoints three main businesses - trading, investment banking and asset management - on which it will focus.

"Our strategy," reads the prospectus, "is to grow our three core businesses in markets throughout the world." This is exactly what the firm's strategy was a year ago, when the IPO was first mooted.

Recent talk of playing down trading, where the firm came unstuck last year, is denied: "Trading and principal investing has been an important part of our culture and earnings and we remain committed to these businesses irrespective of their volatility," affirms the prospectus.

Despite recent talk of the Internet and Goldman's

potential interest in pursuing retail investors through an Internet business, talk of a big Internet buy has been overdone, according to people close to the firm.

As for the other notable aim of the IPO - "to share ownership broadly among our employees now and through future compensation," the results have yet to be tested.

Certainly, both Salomon Brothers and Morgan Stanley experienced a gradual exodus over time of enriched partners moving on to more restful pastures. But this has advantages as well as disadvantages, making room for new blood. And while the distribution of equity to staff below partnership levels is a sensible and desirable measure, few of these staff are likely to have enough money to retire on.

## New lines in networking

By Roger Taylor in San Francisco

Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard regard their new grouping - announced earlier this week - as having the potential to reshape one of the fastest growing industries in the US.

The immediate aim is to supply companies with so-called "unified networks" - networking equipment which connect both computers and telephones.

Nortel could be accused of having instigated the alliance, because it is losing ground to competitors such as Cisco Systems. However, by giving such heavyweights as Intel and Microsoft a helping hand into the networking business, they may achieve the industry restructuring they are promoting.

The networking industry today is much like the computer industry in the 1970s, with each company controlling every aspect of their products - they build the boxes, use specially designed chips, and write their own operating systems and software.

The Nortel alliance aims to adopt the successful

model of the PC industry, with different companies focused on chips, software and building finished machines. The first new products from the alliance will be Hewlett-Packard machines running Microsoft's Windows NT operating system over Intel chips to deliver Nortel software which combines telephone and computer functions.

Such new machines would be able fully to integrate telephones and computers.

For example, computers would be able to read e-mail over the phone and print voice messages as fax. A click on a web page would automatically put a telephone call through to the company. A call to your telephone would automatically pull up information about the caller on your computer screen.

Many companies are working to develop such systems, but Nortel argues its products will be the first to run both telephone and computer through a single network.

The main advantage of having one platform driving PCs and telephones is that it makes it much easier to write new applications linking the two. Everyone recognises that the value of networking equipment will increasingly reside in the

applications it can perform. Networking leaders such as Cisco say they are committed to industry standards which would allow independent software companies to write applications for their systems. But by linking with Microsoft and Intel, Nortel hopes to outflank Cisco. It is worth supporting someone else's operating system if it creates such an increase in the number of applications that can run on the machines.

For Microsoft and Intel, the move is the next natural step in their joint attempt to extend their reach from the desktop into the corporate network and ultimately, on to the public networks.

Microsoft's Windows NT has been rapidly gaining market share as the operating system for business networks, helped by alliances with companies such as HP which have developed machines running on NT which meet the highest standards of reliability.

Cisco and Lucent Technologies have been widely regarded as the natural leaders in the networking business, putting Nortel into a relatively weak third place. However, the alliance with Microsoft and Intel could in time present them with a real threat.

AEROSPACE VENTURE IS FIRST IN A SERIES AIMED AT SHARPENING GROUP'S PERFORMANCE

## Boeing in aircraft servicing move

By Christopher Parkes in New York

Boeing yesterday unveiled plans to reinforce its ailing commercial aircraft operations with the establishment of a new engineering services division.

To be known as Boeing Airplane Services, the unit will operate from bases in California, Kansas and Washington state, and will provide aircraft conversion, retrofitting and repair services.

Its launch and operation will be overseen by Joe Gullion, a former sales, marketing and business development executive at AlliedSignal Aerospace, who joined Boeing last October.

The venture is the first in an expected series of moves to sharpen Boeing's performance following a review of group operations by Deborah Hopkins, who was appointed chief financial officer last year.

Ms Hopkins said last month that customer service

had been identified during the review as a "very strong way for us to go forward".

Other actions expected in the coming weeks include changes to existing operations, including scrapping projects considered unlikely to produce worthwhile profits.

Her preliminary review of operations had shown about \$500-million worth of group investment projects were either "value-destroying" or only capable of breaking even in current conditions.

Mr Gullion said yesterday that conversion of aircraft from passenger to cargo use presented one opportunity for growth in the services sector. More than 1,500 such conversions were expected in the next 15 years, he said.

At present Boeing was converting about 15 747s annually at its Wichita plant.

The market for such engineering work is currently fragmented, and the group's tactics suggest a drive to capture more of the "after-

market" business associated with the worldwide fleet of 10,600 Boeing commercial jets currently in service.

Mr Gullion pointed out that the new operation would be an integral part of the original manufacturer of these aircraft, with ready access to all Boeing divisions, suppliers and services.

The range of services to be offered will include engineering retrofits, avionics upgrades, rebuilding interiors, recovery and repair and consulting.

## Canadian markets see strength in unity

By Scott Morrison in Toronto

The restructuring of Canadian stock markets this week was widely seen as a positive step, but some observers said the Toronto Stock Exchange, Canada's largest, must continue to address other challenges in order to slow the loss of market share to US exchanges and alternate trading systems.

The restructuring plan will see Toronto emerge as Canada's sole senior equities market, while Montreal's exchange will become the

country's derivatives market. Exchanges in Vancouver and Alberta will merge with the Canadian Dealing Network, a TSE over-the-counter trading subsidiary, to form a national junior exchange.

The TSE and other exchanges, in a rare display of unity, are attempting to respond to increased competition, particularly from US exchanges, say analysts.

At least 200 Canadian companies list on the TSE and a US market. The TSE said that number has doubled in the past 10 years as

Canadian companies gravitate to larger more liquid markets south of the border.

The value of trades on the Toronto Stock Exchange totalled US\$332bn in 1998, a tiny fraction of the US\$7,300bn traded on the NYSE and the US\$5,500bn traded on Nasdaq last year. The concern is that some Canadian companies might completely bypass exchanges in Canada.

It is unlikely that the TSE can reverse the trend, but sources in Canada's investment community said the exchange could take steps to

slow the erosion of its market share. A key issue remains that of corporate governance.

The TSE last year unveiled a proposal to transform itself from a non-profit co-operative into a private, for-profit business. Sources in the investment community have argued that the exchange will not be able to adapt to the rapid evolution in global capital markets until voting rights on the TSE's board are aligned with the economic interests of the exchange's member firms. A vote is expected in June.

The TSE has also seen its market share decline as large dealers increasingly opt for "instants trading", only to input trades into the exchange's system once transactions are completed. Internet trading has also affected trading volume on Canada's stock markets.

The TSE will also have to adjust to additional challenges posed by alternate trading systems should, as expected, restrictions on such systems be relaxed in the near future by the Ontario Securities Commission.

## BellSouth goes it alone

Telecoms group is in no mood for merger, says Richard Waters

Duane Ackerman is in no mood for a merger. The chairman of BellSouth has been bedeviled by investment bankers telling him that he should act now before it is too late.

But, to judge by his response, the company that emerged with the largest piece of the local telephone market after the break-up of the Bell system in 1984 is not yet ready to give up its unfashionable go-it-alone strategy.

"There are other ways to address it," he says, when asked whether BellSouth needs a merger to extend its reach to its stronghold in the south-east. "I'm not sure you need a national network." The same results, he adds, can be achieved "by alliance or by teaming arrangements".

Although Mr Ackerman does not rule out a merger, his instincts are clearly for continued independence.

"What you concede in scale and scope you have to make up in focus and execution," he says. It is a strategy that has stood up well for BellSouth until now, to judge by its service record and profit margins.

Its strong performance has left BellSouth with a higher trading stock than rivals: it is trading at around 24 times expected earnings this year, compared with 18-21 at other big local carriers. Yet Mr Ackerman has resisted the siren calls from Wall Street to use his buoyant stock as a takeover currency. "It's always nice to have a good currency - but it doesn't change the discipline of looking for good value."

Rivals' question this unfashionable strategy. "He's counted himself out of the game," says a senior executive at one big local

carrier. "BellSouth is to some extent living in the past," adds Jack Grubman, telecoms analyst at Salomon Smith Barney. Strong economic growth may make the company's home region one of the most attractive markets in the US, but it will inevitably see its business whittled down by new competitors, he says.

It is not difficult to see why Wall Street bankers have beaten a path to Mr Ackerman's door in Atlanta

US local telephone companies

	1998	1997	1996
Revenue (\$bn)	180	175	170
Operating Profit (\$bn)	15	14	13
Market Share (%)	31	31	31

Source: Companies' earnings profiles

long-distance business - and until it does, the lucrative long-distance data and international markets remain closed.

Mr Ackerman says regulatory approval to enter the long-distance business should come this year and will be the key that finally unlocks this apparent strategic trap.

It would give BellSouth a shot at the \$8bn of long-distance traffic that never leaves its region, and a chance to swim upstream into the data and international markets, he says.

Companies such as Coca-Cola, an Atlanta neighbour, are concerned only about the quality and cost of their telecom services, he says - not whether it is provided by a single global carrier, or a company like BellSouth acting through alliances with others.

Yet the differences in reach are becoming starker all the time. AT&T, which provides global data services to Coca-Cola, recently bought IBM's worldwide data network and plans, with BT, to extend its reach into 100 big international cities.

The question of whether to join the merger scramble may well be one that Mr Ackerman can put on hold for a while longer.

The regulatory hurdles to a long-distance acquisition are still significant. Even if BellSouth wins approval in one state this year to sell long-distance services, it would have to win approval in all 50 before it could get the full benefit of owning Sprint, one rival points out.

The question, when that time comes, is whether Mr Ackerman still believes BellSouth's best chance lies in staying independent.

## NEWS DIGEST

## COMMODITY FUTURES

## CFTC outlines proposals for opening up markets

The Commodity Futures Trading Commission, the US regulator for the futures markets, yesterday published its long-awaited proposed rules under which foreign electronic exchanges will have access to US-based customers and investors, without having to qualify as a "full US contract market". The new rules will allow customers based in the US to enter orders on non-US electronic exchanges via "order-routing systems" - including those that are Internet-based - provided the exchange/systems meets certain "basic minimum safety standards".

Full details of the rules were not immediately available, although they were due to be published in the Federal Register "shortly". One big issue will be the amount of business which a non-US exchange can draw from the US. In its earlier discussion document, the CFTC indicated that it would probably place a cap on this.

If business then exceeded a specific level, the exchange would need to register as a "full US contract market" - that is, effectively qualify as a US exchange and undergo a much more complex approval system.

The CFTC rules have been anxiously awaited by non-US exchanges, which have generally moved far more quickly than their US counterparts to embrace screen-based trading systems, and see these as a way of accessing the large US customer base. To date, Eurex, the biggest European futures exchange which operates solely via a screen-based system, has been the only foreign exchange allowed to place trading terminals in the US. However, it, too, was barred from increasing the number when CFTC implemented a freeze and announced that it was drawing up formal rules. Nikki Tait, Chicago

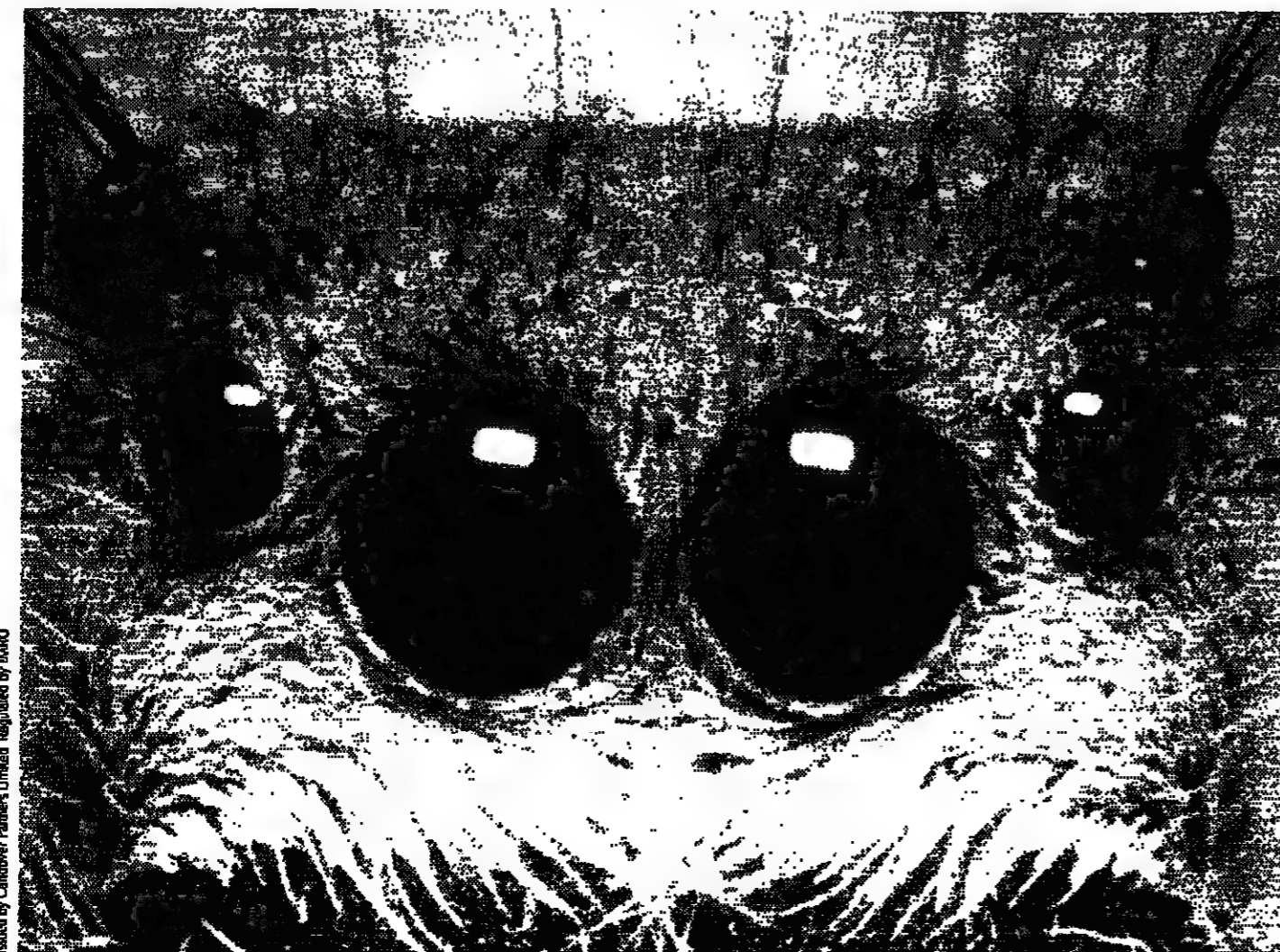
## CABLE TV

## Oxygen Media appoints chief

Oxygen Media, the specialist cable television and internet company targeting women, has hired a senior executive from CBS to run its start-up cable network. Geoffrey Darby will be responsible for programming and integrating the Oxygen network with the company's growing array of internet services. His move from the post of executive vice-president at CBS cable reunites Mr Darby with Geraldine Laybourne, founder of Oxygen and also a Nickelodeon veteran.

Oxygen has since attracted high-profile investors including America Online, ABC, Carsey-Werner-Mandabach, a prolific independent TV production company, and Oprah Winfrey's Harpo Entertainment group.

Ms Laybourne, whose declared aim is to "superserve" the women's market with new media, said Mr Darby would lead her company's efforts to "invent future TV/internet forms". Christopher Parkes, New York



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COMPANIES & FINANCE: INTERNATIONAL

# Bangkok to keep stake in Radanasin

By William Barnes in Bangkok

Thailand's government said yesterday that it will keep up to 49 per cent of the Radanasin Bank after its trailblazing privatisation this summer.

The cabinet approved guarantees against losses, designed to tempt cautious buyers, in a move that will provide a framework for later sell-offs.

The government has said it wants to move three lenders, including the Bangkok Metropolitan and Siam City banks, into private hands this year.

The Krung Thai Bank and Bank Thai are marked down for partial privatisation next year. Potential bidders include Morgan Stanley Dean Witter, Citigroup and the Hongkong and Shanghai Bank.

The sale of lenders taken over by the state has been slow because potential buyers have worried about the growth of non-performing loans.

The government said a 24 per cent stake was the minimum it would consider retaining, as at this level it would provide the central bank with decent profits from future earnings.

"We are making sacrifices so we want to share in the rewards," he said.

The Radanasin Bank was perceived last year as a good bank to support the Financial Restructuring Agency in its disposal of the assets of 56 closed finance companies. In last August's government rescue plan, it was merged with the struggling Laem Thong Bank, whose largest creditor was the central bank's Financial Institutions Development Fund.

If buyers insist on an assets split, an Asset Management Corporation will be set up by the central bank to buy the loans inherited from Laem Thong, to be managed by the bank or its partner.

The AMC will pay for the loans with long-term paper backed by PIFD guarantees and interest contributions for at least five years - until the management entity starts generating its own income. The fund will not sustain losses greater than Radanasin's provisioning for bad debts before the separation of assets. The bank and its new shareholder will have to absorb at least 15 per cent of any additional losses suffered by the AMC, a ratio that can be altered depending on the economy.

# Citigroup to expand

Citigroup, the financial giant created by last year's merger between Travelers Group and Citicorp, will announce a number of key strategic alliances, tie-ups and acquisitions for Asia-Pacific in coming months, said Simon Williams, Citibank's head of consumer banking in the region, AP-DJ reports from Singapore.

A number of important alliances were in the pipeline and would be rolled out in the next three to six months, Mr Williams said.

He added that the bank now had a full-time team to look at potential acquisitions across the region.

The \$67.4m purchase in January of the remaining 78 per cent of Diners Club Australia that Citibank did not already own, and the mid-1998 tie-up with Cathay Pacific Airways to launch the Citibank Cathay Pacific Visa card in Singapore are just two recent initiatives "to build market share, and maximise the return to our shareholders", he said.

Given the increased production range in Asia, real earnings should continue to grow in 1999, following an estimated 30 per cent rise in 1998, Mr Williams added.

# Europe expansion to be next big Power play

The Canadian financial services giant is spreading its net beyond its home shores, reports Edward Alden

Power Corporation, the Canadian holding company, is aptly named.

The secretive Montreal-based company acquired three decades ago by Paul Desmarais, now one of Canada's wealthiest financiers, controls the country's largest insurance and mutual fund businesses and has been involved in dozens of deals that have reshaped the Canadian corporate landscape.

While the company remains virtually unknown outside Canada, over the past decade it has quietly acquired strategic positions in several important European industries, including broadcasting, utilities and specialty minerals.

In an equal partnership with the similarly media-shy Belgian financier Albert Frère, Power has become one of the most influential investors in continental Europe.

Its market capitalisation of C\$2bn (US\$525m) puts it in the top handful of Canadian companies, and Power has flourished at home through a rare mix of patience, personal relationships and a strategic vision that has led to some well-timed acquisitions and dispositions. It is a formula the company is now trying to bring to its European operations.

Last month, the Desmarais-Frère alliance engineered the \$750m (\$1.2bn) takeover of English China Clay, the UK specialty chemicals producer, by Imetal, the French minerals and chemicals company.

Power and the Frère Group, through their joint holding company Pargesa of Switzerland, hold a 60 per cent stake in Imetal and plan to build the company into the largest specialty minerals producer in the world.

In 1997, the group negotiated the merger of CLT, the Belgian broadcaster, with UFA, the broadcasting subsidiary of Germany's Bertelsmann group, to create the largest television and radio group in Europe. It has TV and radio stations in 12 countries as well as significant assets in production and broadcasting rights.

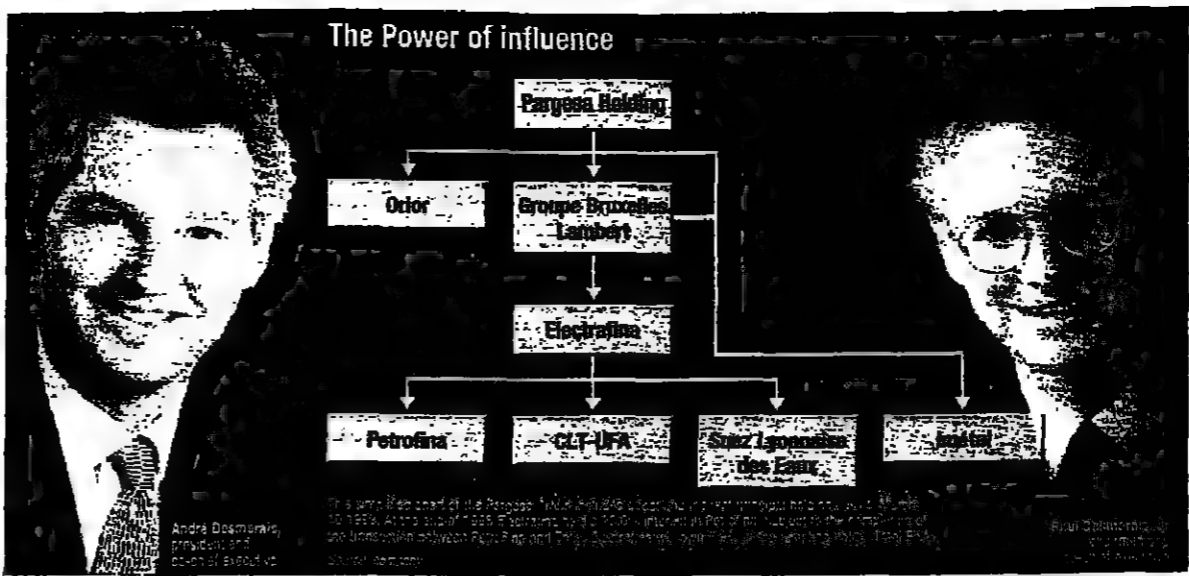
In late 1996, Pargesa sold its interest in Tractebel, the Belgian energy group, and used the proceeds to become the largest shareholder of Suez Lyonnaise des Eaux, the French utility that is aiming to become the world leader in providing water and waste management services to municipalities.

Until late last year, the Desmarais-Frère partnership also held 23 per cent of Petrofina, Belgium's largest oil company. With the sale of Petrofina to Total of France for US\$3.9bn, the stake has been reduced to 7 per cent, but the group is still the largest shareholder in what is now the world's sixth largest oil company.

Despite all this manoeuvring, Power's ambitions in Europe are in their early stages. The company's formal partnership with the Frère Group does not expire until 2014, and Power has no debt and more than C\$2bn in cash available for future acquisitions.

Paul Desmarais Jr, who with his brother André took over day-to-day control from his father in 1996, says Power's philosophy is one of "active" shareholding.

"We're long-term shareholders and when we buy things, we want to keep them," he says. "We don't



sell unless we feel we're at a point of view. We try to build and grow."

"The company aims for control or significant influence in properties with long-term growth prospects, and tends to dispose of holdings that do not fit those criteria."

position for years to come, because other Canadian insurance companies are just beginning the transition from mutually-held to investor-owned status.

The Desmarais have known when to sell as well as buy. In 1989 they sold Consolidated-Bathurst, the pulp and paper market collapsed, and disposed of Montreal Trust just as the trust companies were being gobbled up by the banks.

In both cases, says André Desmarais, while the timing was fortunate and Power realised sizeable profits, the decisions were strategic rather than tactical. The company saw no opportunity to become a dominant global player in pulp and paper, or to compete with the banks through a trust company.

In Europe, the same logic has seen Power dispose of a raft of financial service holdings in companies that were too small to be large forces in a consolidating industry.

Over the past year, for instance, Power has sold its interest in Banque Bruxelles Lambert, Belgium's second largest commercial bank, to ING of the Netherlands, and its interest in Belgian insurer Royal Belge to AXA-UAP. Pargesa has realised more than SFr1.4bn (\$67m) in profits from sales over the past three years.

Analysts were sceptical about Mr Suthop's claim that state enterprise laws might prevent an equity sale to a direct competitor.

"What on earth are Lufthansa, Swiss Air and Qantas?" asked one observer, citing other potential bidders mentioned by Mr Suthop.

A nervous Thai management also wonders how it will cope with the "tough" western managers in Lufthansa or BA (Qantas's equity partner) who might overpower them and wrest too much control over the structuring of lucrative routes.

The more culturally attuned managers at Singapore Airlines may yet prove attractive. "We are definitely going to make a proposal," confirmed Cheong Choo Kong, SIA chief executive.

SIA made an aborted bid for a stake in China Airlines in January and has made an offer, with Lufthansa, for some of South African Airways.

The IMF was promised the long-delayed further privatisation of Thai Airways when Thailand signed up for the \$17.2bn rescue package in 1997.

Paul Desmarais Jr says that no other North American group has built the same web of connections in Europe that Power enjoys.

Like the best of Canada's business and political elite, the top officers are all bilingual and move easily between French and English-speaking cultures. But Power's business approach, he says, is very much the North American one of maximising shareholder value, and Power has tried to change the business culture of the companies it controls.

Mr Desmarais Jr says that when he became a director of Imetal several years ago, he visited one of the company's mines and was informed he was the first director ever to set foot on the property. After sympathising with the mine manager over demands from head office, the manager piped up: "Oh yes, they forced us to do budgets two years ago."

"For a North American to hear this, you think to yourself: 'Budgets, wait until they hear about return on investment,'" says Mr Desmarais. "You either say to yourself I'm scared to death or this is opportunity time."

With its aggressive expansion in Europe continuing, Power has clearly decided it is indeed opportunity time.

# SLA keen on stake in Thai Airways

By William Barnes

Singapore Airlines wants 23 per cent of Thai Airways International, Suthop Thongsuban, Thai transport minister, has confirmed.

However, Thai executives fear privately that the 93 per cent state-owned carrier might take lessons in efficiency in the short term, only to find later it has invited in an investment Trojan horse.

For Singapore cannot hope to match Thailand as a tourist destination nor equal its bargaining power for landing rights.

The city state has tried to deflect these worries by pushing the idea that Singapore and Bangkok could become the region's twin aviation hubs by working together.

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Copies of the Supplemental Trust Deed which implemented the said modifications are available for inspection by the holders of the above Bonds at the specified offices of the Printing and Conversion Agents set out below during normal business hours on any weekday (Saturday and bank and other public holidays excepted).

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The Notice is given by ShinWoo Corporation  
532 Dowha-dong, Mapo-gu, Seoul, Korea  
Dated 17th March, 1999

**ISRAEL 2000 SICAV**  
20, Boulevard Emmanuël Servais, L-2535 Luxembourg  
R.C. Luxembourg B 47 222

**NOTICE TO THE SHAREHOLDERS OF ISRAEL 2000 SICAV**

Notice is hereby given that the Annual General Meeting of the Shareholders of ISRAEL 2000 SICAV will be held at the Registered Office of the Company on 6 April 1999 at 10:00am

**AGENDA**

- Approval of the Activities Report of the Board of Directors for the fiscal year ended on 31 December 1998.
- Approval of the Auditor's Report for the fiscal year ended on 31 December 1998.
- Approval of the financial statements for the fiscal year ended on 31 December 1998.
- Allocation of the net result for the fiscal year ended on 31 December 1998.
- Discharge of the outgoing Directors and the Auditor from their duties for the fiscal year ended on 31 December 1998.
- Appointment of the Agents of the Company:
  - Appointment of the Directors.
  - Renunciation of the appointment of Mr Samuel Pinto as Chairman of the Board of Directors.
  - Appointment of the Auditor.
- Any other business.

Shareholders are informed that no quorum is required for this Meeting and that the decisions are taken by a simple majority of the shares present or represented.

Each share is entitled to one vote.

Each Shareholder may act at any meeting by Proxy. For this purpose, proxies are available at the Registered Office and will be sent to Shareholders on request.

To be valid, proxies must be duly signed by Shareholders and sent to the Registered Office in order to be received the day preceding the Meeting by 5pm at the latest.

Owners of bearer shares who would like to attend this Meeting should deposit their shares at the Registered Office five working days before the Meeting.

Shareholders wishing to obtain the Audited Annual Report as at 31 December 1998 may apply to the Registered Office of the Company.

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By: The Chase Manhattan Bank  
London, Agent Bank

March 17, 1999

**STE**  
(Securities Board of The Netherlands)

Pursuant to article 7 of the Disclosure of Major Holdings in Listed Companies Act 1996 (Wmz 1996) the STE discloses the following notification.

Zuiveloopoperatie Campina Melkme U.A., Hogeweg 9, 5301 LB Zaltbommel (Registered office: Zaltbommel), The Netherlands in Koninklijke Wessanen N.V.

Total capital interest	5.02%	Total voting rights	5%
A direct actual	-%	B direct actual	-%
C direct potential	-%	D direct potential	-%
E indirect actual	5.02%	F indirect actual	-%
G indirect potential	-%	H indirect potential	5%

Date on which the notification duty arose: 2nd of March 1999

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US\$400,000,000 Undated subordinated floating rate securities

For the interest period from 17 March 1999 to 17 June 1999 the securities will carry an interest rate of 5.125% per annum. Interest payable 17 June 1999 per US\$1,000 security will amount to US\$3.10 and per US\$10,000 security will amount to US\$30.97.

Global Agency and Trust Services, Citibank, N.A., London  
17 March 1999

**BANQUE PARIBAS**  
US\$200,000,000 Undated floating rate securities

For the interest period from 17 March 1999 to 17 June 1999 the securities will carry an interest rate of 5.3125% per annum. Interest due on 17 June 1999 will amount to US\$3.58 per US\$1,000 security.

Global Agency and Trust Services, Citibank, N.A., London  
17 March 1999

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COMPANIES & FINANCE: ASIA-PACIFIC

AIRLINES RESTRUCTURING PLAN ANNOUNCED AS GROUP CONFIRMS IT WILL RETURN TO BLACK

# JAL to cut 1,300 jobs and slash board size

By Alexandra Harney in Tokyo

Japan Airlines yesterday unveiled a sweeping restructuring plan that includes more than halving the number of board members and eliminating an additional 1,300 jobs - on top of 3,300 job cuts announced last October - and it confirmed it would return to the black this year.

said the group expected to achieve a ¥10bn (\$85m) net profit on a parent basis, although sales would be slightly below the ¥1,153bn forecast.

The plan is geared towards improving efficiency within the JAL group, which also includes hotels and resorts, and generating an ordinary profit of ¥30bn a year starting this year, while reducing interest-bearing

debits to ¥1,400bn from ¥1,500bn in 1997. JAL has not recorded a net profit since 1991.

Chief among the new reforms are a reduction in board members from 28 to 11 and increased use of Japan Air Charter, a lower-cost subsidiary carrier, as a scheduled airline. The new board structure would be installed next month, JAL said. "We decided to trim the

number of board members to speed up decision-making," said Mr Kaneko.

The company did not specify how the 3,600 jobs, 10 per cent of the total workforce, would be eliminated.

In recent months, JAL has expanded use of JAL Express, a domestic carrier, to cut costs on its domestic routes. The more flexible pay scales for pilots and crew on subsidiary airlines

mean that JAL can lower overall labour costs by increasing the ratio of flights served by these carriers.

The company also said it would promote the flotation of subsidiaries, specifically in catering, distribution and information systems divisions, which could improve cash flow.

Analysts have praised JAL's plans to lower its cost structure, to compare with

less rivals in the US. However, Douglas Hayashi, analyst at HSBC Securities in Tokyo, argues that the downward pressure on fares and the high cost of landing and using Japan's largest airports have hampered domestic airlines' cost-cutting efforts.

Shares in JAL surged 11.3 per cent, or ¥36, to close at ¥366 in an advancing market yesterday.

# Smugglers' loss in China proves healthy gain for Zhenhai

Successful government crackdown on illegal oil imports has lifted prices to improve refinery's earnings, writes James Harding

To understand why Jiang Zemin, China's president, has championed an anti-smuggling campaign, look at Zhenhai Refining's bottom line.

China's largest diesel refinery experienced a significant recovery in earnings in the second half of last year, as the crackdown on illegal imports of oil products enabled a 30 per cent increase in Chinese diesel prices and a resumption of sales to many companies that had previously relied on smuggled fuel.

Zhenhai Refining and Chemical Company, the formal name of the Hong Kong-listed company, is expected to tell investors later this month that it achieved pre-tax profits of just over RMB600m (\$72m) for the full year 1998, still well below the RMB936.5m for 1997 but a rebound in earnings in the second half of last year.

Sun Weijun, general manager of Zhenhai, said: "Smuggling has had a huge

impact on the oil and petrochemical industry." The company's net profits fell almost 40 per cent in the first half of last year as illegal imports flourished. "But since last year, when Jiang Zemin and [prime minister] Zhu Rongji took anti-smuggling measures, the situation has become much tighter. The smuggling has basically stopped," he said.

The result has been a welcome recovery in prices for the 65 refineries struggling in China's oil products market, where demand has weakened, inventories have grown and illegal imports have undercut domestic producers.

Following the launch of the anti-smuggling drive, Mr Sun calculated that the cost of a tonne of diesel from the refinery gate had risen from RMB1,475 in the middle of last year to RMB1,920 at the beginning of 1999.

Zhenhai, one of the few coastal refineries designated to supply fuels to foreign-in-

Corporate growth and stock ratings

Year to Dec	PE Ratio		EPS growth	
	1998	1997	1998 (%)	1997 (%)
Zhenhai Refinery	18.6	8.1	-31.7	29.4
Shanghai Petrochem	n.a.	765.8	-182.1	n.a.
Jili Chemical	54.8	38.5	-13.8	38.1

Source: ING Barings Group

vested enterprises, has been able to lift sales to foreign companies which have previously relied on imports, analysts say. The differential between China's oil prices, which are controlled by the government to protect inefficient state-owned petroleum and petrochemical enterprises, and international oil prices, which before tax and tariffs are less than half the cost of Chinese products, may continue to lure people into smuggling.

But Mr Sun said he was confident the government would maintain its aggressive drive against illegal imports, which recently included the sinking of a

smugglers' ship off the Chinese coast by China's navy.

Nevertheless, Zhenhai, a subsidiary of the giant state-owned China Petrochemical Corporation (Sinopec), has put expansion plans on hold until it sees a substantial pick-up in domestic demand. By the end of this year, the refinery's comprehensive processing capacity will have been increased to 12m tonnes a year.

Zhenhai has committed itself to developing a network of petrol stations, having seen how many international oil companies have mitigated the effects of the slump in world

NEWS DIGEST

CAR COMPONENTS

## Denso buys majority stake in Magneti Marelli arm

Denso, the leading Japanese car components maker, has spent L260bn (€134.3m, \$147m) to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with the Fiat group, as part of a plan to expand its businesses overseas.

The all-stock deal was aimed at strengthening Denso's electromechanics motor operations, which include making the rotating parts used in alternators and starters in car engines, the company said. Denso bought all of Magneti Marelli's 80 per cent stake in its rotating machines unit in a friendly deal last week.

The acquisition marked Denso's first purchase of a foreign company since 1992, when it bought Flexdrive, an Australian car parts maker that specialised in meters, cables, and motors for Y4bn (\$3.9m).

It underlines the gap that has emerged between strong and weak companies in Japan's car components sector amid the collapse in vehicle sales to their lowest levels in 12 years. Last month, Robert Bosch bought a majority stake in Zexel, a Japanese parts maker, in what analysts called the first of many cross-border deals in the Japanese components sector.

Denso, like other Japanese parts makers, has been criticised by some analysts for relying too heavily on the domestic market. The group, which is owned 24.5 per cent by Toyota Motor, had an export ratio of only 23 per cent last year, Christopher Redi, analyst at Morgan Stanley Dean Witter, said that mergers and acquisitions overseas would be critical to the group. The announcement was made after the close of trading. Shares in Denso advanced 1.9 per cent to ¥2,400. Alexandra Harney, Tokyo

ELECTRONICS

## Hyundai in \$550m disposal

Hyundai Electronics has sold a 90 per cent stake in ChipPAC, its semiconductor assembly subsidiary, to a US financial consortium led by Bain Capital and Citicorp Venture Capital for \$550m.

Hyundai said it would use the proceeds to help finance its planned takeover of LG Semicon to create the world's largest memory chip producer. Based in Santa Clara, California, ChipPAC has plants in Korea and China.

The Hyundai group, South Korea's largest conglomerate, raised \$5bn in overseas capital in 1998 and plans to raise another \$4.5bn by selling assets and equity stakes this year in an effort to reduce its debt-equity ratio to 200 per cent from 323 per cent in 1998.

Hyundai Electronics is expected to account for nearly half of this amount. It sold another US subsidiary, Symbolic Logic, to LSI Logic for \$760m last year and has raised \$710m through the listing and new share issues for Maxtor, its hard disk drive maker. John Burton, Seoul

SINGAPORE

## DBS Land falls into red

Singapore property developer DBS Land swung into a net loss of S\$238m (US\$139m) in 1998 from a net profit of S\$182.3m a year earlier. "Group results were severely impaired by provisions, operating losses and reduced contributions from most of its businesses," the company said.

Total provisions for 1998 were S\$425.1m, including S\$350m posted in the second half. The loss came despite a 31 per cent increase in revenue to S\$1,42bn in 1998 from S\$1,08bn in 1997, the group said. AP-DJ, Singapore

TAIWAN

## Chipmakers agree alliances

Two of Taiwan's top chipmakers yesterday announced agreements with Japanese companies that will allow them to upgrade their product lines, further cementing the island's position as a semiconductor powerhouse.

United Microelectronics (UMC), one of the world's biggest producers of made-to-order logic chips, said it had forged a strategic alliance with Kawasaki Steel under which they would jointly develop the technology to produce 0.18-micron application-specific integrated circuits. It said Kawasaki Steel would now suspend plans to open a production plant for such chips.

Winbond Electronics, a big supplier of D-Ram (dynamic random access memory) chips, said Toshiba had granted it a licence to use 0.175-micron and 0.15-micron complementary metal oxide semiconductor technology. The technology, developed by the Japanese company jointly with IBM and Siemens, would eventually allow Winbond to produce 512-megabit D-Ram chips. Mure Dickie, Taipei

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# Gates opens up.

The interview: Today. The book: Serialised from tomorrow.

Today, in an exclusive in-depth interview, Bill Gates talks about the future of business and how you could win or lose as the information age speeds into a new millennium. And a serialisation of his new book begins tomorrow - only in the FT.

FINANCIAL TIMES  
No FT, no comment.

## Telkom urged to end contracts

Parliament yesterday urged Telekomunikasi Indonesia, the domestic telephone utility, to cancel troubled joint-venture contracts with foreign partners such as Cable and Wireless, Cables & Wireless, France, Telex Australia and Singapore Telecom and US West. Sander Theones writes in Seanggi, Lombok.

A parliament commission said Telkom, which is majority state-owned, should terminate the contracts starting April 1 and take over the liabilities.

Its chairman said the partners, which expand and operate networks in five regions of Indonesia, had failed to deliver the targeted number of new lines or transfer technology.

Telkom has been under fire for agreeing to lower targets and revenue from the partnerships, which have been pressed by more than \$1bn in off-shore debt since the rupiah collapsed. But it has insisted the contracts should be maintained, as cancellation would bring high compensation claims and takeover of the debt.

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2 transaction

For the period from March 17, 1999 to September 17, 1999, the above will carry an interest rate of 2.875 per annum with an interest margin of LIT 75.000 per LIT 1,000,000 of LIT 75.000 per LIT 1,000,000.

The relevant interest payment date will be September 17, 1999.

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Notice is hereby given that the Rate of Interest has been fixed at 5.0625% and that the interest payable on the relevant interest Payment Date September 17, 1999, against Coupon No. 26 in respect of US\$10,000 nominal of the Notes will be US\$250.75 and in respect of US\$250,000 nominal of the Notes will be US\$6,468.75.

Global Agency and Trust Services, Citibank, N.A. London  
March 17, 1999

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UNDATED FLOATING RATE NOTES  
(SECOND SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 5.1875% and that the interest payable on the relevant interest Payment Date June 17, 1999, in respect of US\$5,000 nominal of the Notes will be US\$86.25 and in respect of US\$100,000 nominal of the Notes will be US\$1,725.00.

Global Agency and Trust Services, Citibank, N.A. London  
March 17, 1999

CITIBANK

PUBLIC NOTICE

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8.5% Secured Bonds due 2001

NOTICE TO ALL BONDHOLDERS

Pursuant to Clause 5.3 and Clause 14 of the Information Memorandum, National Investments Company K.S.C. hereby formally gives notice to all Bondholders of its intention to call the above Bonds in whole on 15th April 1999.

Bondholders requiring further information should contact Mr Yousef S. Al Majid at National Investments Company on +965 2457806 or Mrs Linda Amili at the United Bank of Kuwait PLC on +44 171 4876618.

CHEMICALS  
Rhodia  
El.8bn

Handwritten signature: JP 11/03/150



COMPANIES & FINANCE: UK

CHEMICALS FRENCH GROUP TRUMPS ALBEMARLE'S OFFER BUT OTHER POTENTIAL BIDDERS MAY BE IN WINGS

# Rhodia bids £455m for Albright & Wilson

By Lucy Gray

Rhodia, the French chemicals group, has made a \$455m (£379m) bid for its UK rival Albright & Wilson, offering shareholders 145p per share and trumping an earlier offer of 130p from Albemarle of the US.

Shares in Albright rose 10p at 148p, reflecting market hopes that Albemarle might come back with a higher offer. The US com-

pany Albemarle would only say it was considering its position.

Of the two bidders, Rhodia is thought to have the more scope to extract cost savings from a takeover. Both Rhodia and Albright make wetting and foaming agents, called surfactants, and phosphate-based chemicals. Albemarle specialises in bromide-based chemicals.

Last week Albright's board tentatively recommended

Albemarle's offer to shareholders, but the offer was not backed by the company's majority shareholder Phillips & Drew. P&D yesterday threw its 23.1 per cent stake behind the higher offer from Rhodia, pledging support unless a bid of more than 180p per share emerged.

Analysts said the chances of such a high bid were "slight", although industry sources said at least two more potential bidders were

looking at Albright. Rhodia is 68 per cent owned by Rhône-Poulenc of France, which is merging its life science business with Hoechst of Germany, and plans to dispose of the stake within 12-18 months.

The structure of bid allows both Rhodia and Rhône-Poulenc to keep the deal off their balance sheets until the end of the year. Rhodia has set up a vehicle called ISPG with Donau Chemie, a

privately-owned Austrian industrial chemical company, to bid for Albright.

ISPG will be a wholly-owned subsidiary of Donau Chemie - itself spun off from Rhône-Poulenc in 1996.

If ISPG's bid succeeded, Albright would be held, as if in trust, by Donau until Rhodia could take control of the company. Rhodia would have a call option to buy back control of Albright from January 1, 2000 and

would pay a premium to Donau - expected to be 20-25 per cent of Donau's £14m contribution.

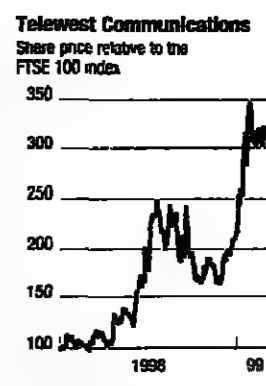
The bid would be part-funded by £390m of loans from Paribas and Crédit Lyonnais, guaranteed by Rhodia. The company would also raise £50m through an issue of convertible bonds while Donau would contribute £14m of equity.

Lex, Page 14

COMMENT

## Telewest

The Mexican shoot-out devised by Telewest and NTL to resolve ownership of their joint-venture London franchise is suitably macho. It reflects the bullishness that has infected cable operators since last year's revaluation of the sector. No-one wants to sell assets. Under the arrangement, unless both parties want to keep the joint venture alive, NTL must make its best bid to Telewest, which can then buy NTL out or sell its 50 per cent share at that price. This favours Telewest, as it will have the final say. Shareholders must hope it chooses wisely. The fear is that Telewest's keenness to expand may lead to its taking its eye off the digital ball. Although it is giving British Sky Broadcasting and On Digital a year's start in digital, there is still everything to play for. New cable subscriptions are soaring. But switching customers to digital is going to be costly. Paying a high price for a London franchise now might dull its appetite for the digital opportunity.



## €1.8bn fund puts Apax in top tier

By Katharine Campbell

Apax Partners has leapt into the big league of European private equity houses with the completion of its latest €1.8bn (£1.9bn) fund, which will invest significant sums in early stage companies as well as leveraged buy-outs.

Most of the largest vehicles - such as those assembled by CVC Capital Partners, Doughty Hanson and Cinven - concentrate on

buy-outs. However, Apax has amassed €600m to be spent over the next three years in start-up and early stage businesses.

Although less than 3i, which invested an estimated £350m in early stage businesses in the past 12 months, Apax's commitment establishes it as one of the largest presences in the field.

Early stage returns have historically been poor in Europe - in contrast with

the US - which is the main reason that leveraged buy-out funds have proved so popular.

Unusually, Apax said it had done equally well in its early stage and buy-out investments, although it declined to reveal specific returns.

It increasingly invests substantial sums at one go, recently putting \$20m into Jazztel, a start-up in Spain, and \$12m into QXL, a new

UK online auction site. Until now Apax had raised much smaller, national funds - with £313m for the UK and DM260m (\$144m) for Germany in its last exercise. A €300m vehicle for France that has just closed its fundraising is not yet part of the new pan-European organisation.

About 80 per cent of the money for the regional fund came from the US, with the rest from Europe.

## Liffe £64m in loss as Eurex wins trade

By Edward Lucas

The London International Financial Futures and Options Exchange incurred a heavy loss last year - its first deficit since 1985 - as trade volumes migrated to its chief competitor in Frankfurt.

The exchange, which says it expects to make a loss again this year, was hit by unexpectedly fierce competition from Eurex, its Frankfurt-based competitor, which deprived the exchange of its most lucrative contract - the future on the 10-year German government bond. It also prompted Liffe to embark on an expensive switch from floor-based to screen-based trading.

The exchange's electronic trading platform, Liffe Connect. Excluding the provision, Liffe made a pre-tax profit of £17m, less than a third the net earnings of the previous year. Brian Williamson, chairman of Liffe, said Liffe had included all its restructuring costs in the results. "1998 will be a year of transition," said Mr Williamson. "We have paid a necessary cost to put the exchange on a competitive footing again."

However, observers warn that Liffe will struggle to recapture the strong revenue growth it enjoyed before Frankfurt muscled in on its market. The exchange, which has seen its market capitalisation drop from a peak of £300m last May to just £58m yesterday (up from a low of £36m in December), has been forced to match fee holidays offered by Eurex on its contracts. These are unlikely to be withdrawn.

## Unigate/Terranova

UK food producers, which have been put through the mincer by powerful retail customers, are in desperate need of consolidation. Unigate, the one with money in the bank, is super-keen to perform that role.

Investors took fright last year when it tried to buy the whole of Hillsdown, including furniture and housebuilding, for nearly £2bn. Now it has focused its attention on a tantalising spin-off from the conglomerate. If it could get Terranova for less than £250m, including debt, investors would forgive it not only the Hillsdown over-reach but also November's warning that profits growth had stalled.

However, Unigate is unlikely to succeed with an offer of 125p a share. Terranova's recent low of 75p says more about the sector and the unfashionableness of small companies than its own merits. Chilled convenience foods are one of the growth areas on supermarket shelves, and Buxted chickens, a Hillsdown legacy, should show some recovery this year.

Terranova could push operating profits up to about £30m, excluding of central costs that Unigate could strip out. This suggests an initial after-tax return of about 8 per cent at the offer price without any other synergies. Unigate could justify a bid 10 per cent or so higher.

## Unigate in hostile bid

By Alison Smith

Unigate, the foods and distribution group, yesterday launched the first significant hostile bid in the UK food sector since 1992, with a £228.5m (£368m) cash offer for Terranova, the chilled convenience foods group.

The offer, at 125p a share, was rejected by Terranova as "significantly undervaluing" the business.

Terranova was demerged from Hillsdown Holdings last autumn. Its shares rose 31p yesterday to 135p, suggesting investors believe it is likely to fetch a higher price.

Shares in Unigate closed unchanged at 410p.

Unigate is advised by Lazard Brothers while Schroders is advising Terranova.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Anglo Pacific	4.39 (4.02)	2.33** (2.34**)	2.21 (2.44)	0.1	July 30	-	0.1	-
Autoglass	111.4 (122.8)	36.54 (146**)	17.97 (85.1)	5	June 10	4.75	7.25	7
Bodycote Int	320 (205.5)	78.2** (91.1**)	52.51 (40.2)	7.75	-	8.5	12	10
Brammer	236.4 (223.1)	23.9 (30.3)	35.2 (45.8)	11.8	July 1	11.6	17.8	17.2
Britax Int	628.3 (674.7)	120.1** (46.4)	25.9 (8.88)	3.278**	Apr 1	3.05**	4.193**	3.9*
Capital Corp	54.3 (60.7)	3.54** (12.4**)	1.84 (7.85)	2	May 21	3	3	5.125
Charter	1.213 (1.114)	86.1 (64.1*)	87.4 (30.7)	22	May 17	22*	31.5	31.5*
Coca-Cola Beverages	1.205 (1.205)	15.5** (24.1)	3.6 (1.5)	-	-	-	-	-
Companystore	1.598 (1.134)	84.5 (47.1)	27.7 (20.7)	3.5	May 21	-	2.5	-
Corstons	3.2 (3.8)	11.5L (5.1L*)	7.2L (3.5L)	-	-	-	-	-
Deutsche Post	5.1 (2.46)	0.217 (0.178)	0.114* (0.087)	-	-	-	-	0.118
Derwent Valley	28.7 (21.4)	10.9** (6.4*)	18.29* (18.01)	5	June 7	4.65	7.2	6.7
Dorling Kindersley	97.4 (91.3)	4.71 (4.05)	4.3 (3.5)	1.5	May 21	1.5	4.8	4.8
Edgemo Sheds	48.1 (45.4)	6.53 (6.27*)	9.07 (8.25)	2.4	May 31	2.4	3.72	3.6
Financial Objects	21.7 (15.9)	5.44 (2.02)	10.46* (8.28)	-	-	-	-	-
Foley (Japan)	214.1 (176.5)	16.2** (13.9)	10.8 (10.2)	3*	Apr 1	2.35	5.5*	4.15*
Global	114 (131)	3.07** (1.85L)	1.35 (1.51L)	0.49	May 28	0.47	0.73	0.7
Headlines	327.8 (270.3)	22.8 (18.1)	23.1 (19.3)	6.4	July 2	5.3	8.5	7.08
Kalmar	474.3 (472)	37 (45.2)	8.4 (7.42)	4.2	May 14	4.2	8.2	8.2
Metalbox	105.8 (101.3)	14.1 (13.2)	7.9 (7.38)	3.33	May 28	3.15	4.5	4.15
MTL	45.9 (42.2)	5.46 (5.12)	16.3 (17.4)	3.5	May 12	3.2	6	5.5
Prostreyer	9.91 (7.27)	3.85** (0.831L*)	0.081 (0.3L)	-	-	-	-	-
Rosson	18.5 (26.3)	4.92 (11.5L)	1.28* (11.93L)	nil	-	nil	nil	nil
Royal Doulton	238.6 (232)	42.6L* (8.21L*)	78.97L (8.82)	nil	May 17	7.7	2.3	10
Secura TM Building	- (-)	11.4 (10.7)	52.3 (50)	16	May 17	16	299	28
Simplex Grinnell	26.8 (22.1)	1.23 (0.94)	9.88 (7.94)	1.83	May 31	1.33	1.33	4
Simon	194.3 (235.5)	14.0 (11.3)	5.2 (3.8)	0.85	May 10	0.84	1	0.64
Tarmac	3160 (3015)	131.44 (118.24)	8.8 (8.1)	2.8	June 21	2.65	5.8	5.65
Taylor Woodrow	1408 (1308)	100.3 (82.1**)	17.1 (14.2)	3.6	July 1	3.25*	5.1	4.5*
Telewest Comm	538.2 (386.2)	313.8L (309.8L)	17.8L (19.9L)	-	-	-	-	-
Tyler	18.4 (15.2)	1.77 (1.28)	10.68 (7.89)	3	July 5	2	4.5	3
Wolsey	2.602 (2.331)	132.9** (134.8**)	15.08 (15.12)	3.75	July 30	3.5	-	12.5
Wood (Arthur)	3.49 (4.81)	0.023 (0.4)	1.08 (15.08)	nil	-	5	1	7

Figures shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*Comparatives restated. \*\*After exceptional charge. \*\*\*After exceptional credit. \*\*\*\*Increased capital. \*\*\*\*\*Foreign income dividend. \*\*\*\*\*Includes FID element. \*\*\*\*Includes nominal final of 0.001p payable in January 2000. \*\*Pro forma. \*\*\*After stock. \*\*\*\*Gross rental income. \*\*\*\*\*Comparatives for 10 months. \*\*Excludes special.

### Should basic rights apply to securities too? Since January all our shares are equal.

In reinsurance and in investments we make no fundamental distinction between countries and nationalities. Because we are at home everywhere around the globe. From over 80 cities we service more than 5,000 insurance companies. And specialists from all over the world work at our head office in Munich. In making the transition to a single and transparent presence on the international capital market, swapping bearer shares for registered shares is a natural step.

The Munich Re registered share. The security. Exchange your bearer shares for registered shares between February 17 and April 1, 1999.

Munich Re handled the reinsurance for the restoration work on the Statue of Liberty.





## COMPANIES &amp; FINANCE: UK

## IT stocks hope they will attract attention in their new settings

FTSE International's reclassification has been accused both of lagging behind and anticipating trends, writes **Caroline Daniel**

### All change for the FTSE

In just over two weeks, the UK's listed IT companies will find themselves in a new set of categories. The changes form part of a wider reshuffle of the FTSE indices, designed to help investors compare companies across national boundaries, and within sectors.

But not everyone is convinced that the exercise will improve investors' understanding of IT. "They are trying to contain the uncontrollable," says George O'Connor, IT analyst at Granville, the investment bank.

The rejig by FTSE International, the organisation that manages the FTSE range of indices, will bring the UK more in line with the rest of the world.

From April 1, IT companies will be marshalled into two new sectors, one covering hardware, the other software and computer services. These in turn will be split into six sub-sectors: hardware, software, computer

services, internet, telecommunications equipment and semiconductors. The combined group is valued at about 1.5 per cent of the FTSE All-Share Index.

This follows the introduction last year of a sub-index for IT companies that encountered an enormous appetite for the shares from fund managers, eager to catch the IT tide. Within two months, the index had risen 30 per cent. Last Friday, it nearly hit last July's high.

Despite investors' obvious appetite for stocks in the index, some analysts are sceptical about the latest bout of spring-cleaning.

"I know the FTSE people are trying to be proactive, but Nasdaq does not even break it into these things," says Coleen Kaiser, senior IT research analyst at Bank Boston Robertson Stephens.

"The changes could raise a lot of awareness, but if it is done wrongly - which it appears they are going to - it will be misleading to investors".

For Ms Kaiser and others there are three main concerns.

First, they question whether the changes will be

as significant as the big change last year. Fund managers are already aware of the growing importance of IT, and have been building research teams to help deepen their understanding of it.

"There is more awareness among institutions about technology. It is already transformed on a year ago," says Andrew Hawkins, head of the technology group at WestLB Panmure.

Second, critics question the efficacy of sub-sectors as a shorthand for what companies do. In theory, only companies that derive more than half their profits from hardware, say, will be listed in this category. Failing that, turnover is the determinant.

But in practice, companies are much harder to dissect than that. In the IT sector, where businesses are constantly moving on to each other's territory, it is hard to make a neat incision between software, hardware and computer services.

Mr Hawkins says: "I'm a little amazed by some of the classifications. They have put Axian in computer services, yet it is a distribution company. What it is doing in

computer services is a mystery to me."

Confusion like this has led Granville to devise its own, more complex way of categorising IT companies, involving 12, rather than six, sub-divisions.

The critics' third concern relates to the internet sub-

companies such as Zergo, an internet security company, as well as Dixons, the retailer, whose Freeserve operation has helped it to gatecrash the internet market.

The sub-sector includes Dialog, Easynet, Internet Technology Group, Gresham

that the listed UK internet market is underdeveloped. Compare the UK's meagre fare with the new Dow Jones internet index launched in February.

This tracks 40 stocks, divided into e-commerce and internet services. It boasts internet luminaries such as Yahoo!, Amazon.com and eBay.

Graham Colbourne, secretary to the FTSE classification committee, acknowledges "shortcomings", but hopes the list may "encourage investors to focus on the sector". Analysts think this visibility could translate into higher valuations for companies included. "It is an area where there will be strategic ratings," says Mr Hawkins.

One company director has mixed feelings about being in this group. "We don't want to be considered only as an internet stock, particularly with the negative press from the US. We are not a typical internet stock. We make good revenues and substantial profits."

Even so, he is unlikely to push to change the listing: "Anything that helps increase our visibility and focus the attention of the business community has to be a good thing."

**Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting .com after their names?**

sector. What is an internet stock? Should e-commerce consultancies be included? Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting ".com" after their names?

An eclectic group have been deemed "internet stocks". They are not yet representative of what is going on in the UK, excluding

Computing, Voss Net, Net-Call and VirtualInternet. Five of them are tiddlers listed on Aim. Its total value is 0.03 per cent of the FTSE All-Share.

It is hard to find a common thread here. Dialog, which lobbied hard to be listed in this sub-sector, provides online information services. Gresham Computing is busy reinventing itself as an e-commerce play. And Voss Net is a tiny service provider.

The underlying problem is

## Consolidated result as of December 31, 1998

Significant consolidated items (in millions)	1998	1997*	1998**	€
REAL ESTATE RENTAL INCOME	230	275	370	57
GROSS CASH-FLOW	315	333	352	56
PRE-TAX RESULT	260	173	310	47
CONSOLIDATED NET RESULT	250	107	213	32
GROUP SHARE NET RESULT	253	175	181	28

\*Finaxtel, consolidated over 8 months \*\*Finaxtel, consolidated over 12 months

### Real estate: 1 million m<sup>2</sup>

estimated value

7.1 MdF

87% in Paris/Paris area.

### Re-evaluated net assets: 49 €/share

### Gross cash flow + 6%

### Consolidated net result: + 14%

### Standard & Poor's notation: A- constant outlook

### Dividend: 2.35 € (+ 4.5%)

#### Real estate business

In 1998, Sophia pursued an active policy in the development and enhancement of its estate.

##### Investments:

• In December, the purchase of a 78.85% stake in the capital of Interball at a cost of FF 951 million resulted in Sophia acquiring a yield estate estimated at FF 1.9 billion, essentially recent and complementary to that held further to the acquisition of Finaxtel in 1997.

• The purchase of the "Le Cap" office building in the business district of La Défense at the end of the year at a value of FF 252 million will bring rental income of FF 19 million as from 1999.

• The acquisition of 900 square metres of office premises at 63, avenue des Champs Elysées, came in addition to the 1,900 square metres already owned.

##### Renovation and rental renewal

Renovation work at a cost of FF 147 million (FF 109 million in

1997) was started in order to restructure, rehabilitate and adapt to user demand a number of real estate buildings.

The excellent rental renewal of these buildings has validated the renovation effort undertaken in recent years. The immediate vacancy rate as of December 31, 1998, was 12% (13.5% in 1997), including, at a rate of 4%, those buildings re-rented whose lease will take effect only over the first half of 1999.

##### Arbitrage policy: refocusing of property portfolio

• The selling-off of the 18% share held by Finaxtel in Fidéli was completed in a market environment that proved favourable to the appreciation of the type of assets held by this company. On this occasion, Sophia cleared consolidated capital gains worth FF 64 million.

• Two non strategic buildings were sold through lease financing for the sum of FF 67 million, giving capital gains of FF 38 million. A commitment to buy was received for three others and their sale was completed in January 1999.

#### Financing business

Further to the acquisition of Interball, ongoing leasing activity stands at FF 15 billion.

No new production goal is now being set for this business, where new commitments in 1998 amounted to FF 184

million. As a result, this ongoing total is destined to fall on its own at a rate of around FF 1.5 billion p.a., excluding any reimbursements or sales.

#### Re-evaluated net assets

The whole real estate, estimated at FF 7.1 billion, contains latent capital gains of FF 1.5 billion. Considering both this fact and the evaluation of future net margins for our leasing portfolio, i.e. FF

0.8 billion, the Group's share in re-evaluated net assets, confirmed by exterior experts and reviewed by auditors, came to FF 4.7 billion, i.e. FF 320 (49 €) per share as of December 31, 1998.

#### Consolidated result, 1998

The 1998 consolidated result does not include any result quota from Interball as it was only acquired in December. The gross cash-flow amounted to FF 352 million, a rise of 6%, owing to the surge in estate business. A number of exceptional factors had an influence on this fiscal year, in particular:

\* the cost of purchasing Interball: FF 11 million

\*\* capital gains from the sale of Fidéli: FF 64 million. After tax of FF 98 million, the consolidated net result came to FF 213 million. The Group share result amounted to FF 181 million.

#### Outlooks

In the space of two years, Sophia has significantly strengthened estate business, now the Group's main line of expansion. Its contribution to gross cash-flow was preponderant in 1998 and is

destined to keeping growing in 1999. In all, Sophia's gross cash-flow in 1999 should post distinct growth and come out at around FF 440 million.

#### Dividend

Noting the new prospects for recurring results offered by Sophia's real estate, the Board of Directors, in their address to the AGM convened for May 20, 1999, has decided to propose a global dividend of 2.35 € (FF 15.41) per share, a rise of 4.5%

over the previous year. The proportion of tax credit in this dividend is 0.50 € (FF 3.28).



This release is available on 34.15 CDF (Fr 2.23 per minute) and on the ECFIL server, Sophia, 63 avenue des Champs-Elysées 75008 Paris • Tel 01 44 35 47 10

## NEWS DIGEST

## FOOD PRODUCERS

### Coca-Cola Beverages falls £15.5m into the red

Problems in Ukraine and Belarus pushed Coca-Cola Beverages - Coke's anchor bottler for eastern and central Europe - £15.5m (£25m) into the red in 1998.

Neville Isdell, chairman and chief executive, said the group had mothballed one plant and cut the workforce in Ukraine and Belarus by more than half to less than 1,000. "We have cauterised the wound," he said, adding that this would ensure the markets would not be a drag on earnings. The actions led to an exceptional charge of £14.2m, in addition to a £15.4m charge for listing and reorganisation. The pro forma outcome compared with profits last time of £24.1m.

Excluding the two former Soviet states, volumes rose by 8 per cent. But total sales by value were flat at £1.2bn mainly because of the strength of sterling. The shares - floated in July at 180p - fell 26p to 89p.

The group will pay £15m for the Coke bottler for north-eastern Romania. Mr Isdell said the Romanian market would remain difficult, but denied it could meet problems like those in Ukraine and Belarus, where inflation hit 120 per cent. David Blackwell

## BUILDING MATERIALS

### Wolsey builds on US market

A strong US housing market helped lift profits at Wolsey, the builders' and plumbers' merchant, by 15 per cent in the first half. Profits from the group's US outlets grew by almost a third to £74.7m, contributing to a 14 per cent rise in profits before goodwill amortisation and exceptional items to £142.5m. However, pre-tax profits for the six months to January 31 dipped 1.3 per cent to £193m, depressed by £7.7m of exceptional charges related to the acquisitions of Hall & Co and Porcher, and loss on a disposal.

## CHEMICALS

### Kalon to treble outlets in France

Kalon, the paints group that is in takeover talks, is to treble its trade-centre outlets in France, its largest market, this year. Mike Hennesey, managing director, said the format would also be used in Poland where the group has just purchased a majority stake in the local producer. By the end of the year, Kalon will have 42 centres in France and will lift its total by 12 to 177 in the UK. The group declined to comment further on its talks with Total, its majority owner. Mr Hennesey said the negotiations with the French oil and chemicals group, which hopes to buy the 34 per cent of Kalon it does not hold, were being handled by non-executive directors, Virginia Marsh

## TELECOMMUNICATIONS

### 'Shoot-out' for Telewest and NTL

It could soon be high noon for the UK cable industry. Telewest Communications, the second biggest operator, is heading for a £200m "shoot-out" with NTL, its next largest rival, over ownership of a lucrative London franchise. If this results in Telewest taking full control of the franchise, it would make it the biggest cable operator in the UK.

Telewest is the manager of the London franchise, and, under the agreement, NTL, as the sleeping partner, must make an offer. Telewest can then either agree to buy NTL's interest at the offer price, or insist that NTL pays Telewest for its interest at the same price. The situation has arisen following NTL's acquisition of Comcast last year, which included a half-share in the London cable franchise shared with Telewest. With the loosening industry rapidly consolidating to cut costs, neither company has been content to share the 445,000 north London cable customers. Despite talks on which company should buy out the other, no agreement has been reached. If neither company backs down by May, either can invoke the shoot-out clause. Christopher Price

## ENGINEERING

### US expansion drive for Bodycote

Bodycote International, the fast-growing metal treatment group, plans to expand aggressively into the US via a programme of factory building and buying.

John Chesworth, managing director, said Bodycote owned less than 2 per cent of the factories in the US specialising in heat treatment of metals, which accounts for 64 per cent of group sales. "We are such tiddlers in this large market," Mr Chesworth said. "The heat treatment market in Los Angeles is bigger than the heat treatment market in the whole of the UK." He said the group would more than triple its presence in the US over the next three years.

### Standard Chartered

#### Standard Chartered PLC (Incorporated with limited liability in England)

US \$400,000,000

Undated Primary Capital Floating Rate Notes  
(Amendment to previous advertisement dated 16th March, 1999)

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 16th March, 1999 to 16th April, 1999 the Notes will carry interest at the rate of 5.9875 per cent per annum.

Interest accrued to 16th April, 1999 and payable on 14th July, 1999 will amount to US \$44.67 per US \$100,000 Note and US \$446.70 per US \$100,000 Note.

West Merchant Bank Limited  
Agent Bank

## LEGAL NOTICE

No. 00909 of 1999  
In The High Court of Justice  
Chancery Division  
Companies Court  
In The Matter of  
THE FLEMING AMERICAN  
INVESTMENT TRUST PUBLIC  
LIMITED COMPANY  
and In The Matter of  
The Companies Act 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 24 February 1999 confirming the reduction of the capital of the above-named company from £23,644,988 to £22,726,738 and the Minute approved by the Court showing with respect to the capital of the said company as altered the several particulars required by the above-mentioned Act were registered by the Registrar of Companies on 25 February 1999.

Dated the 11th day of March 1999  
LINDLAY & PAINES (DTL)  
One Silk Street, London EC2Y 8HQ,  
Solicitors for the above-named Company

City of Stockholm  
US\$325,000,000  
Floating Rate Notes 1999

Notice is hereby given that the notes will bear interest at 4.9375% per annum from 17 March 1999 to 17 June 1999. Interest payable on 17 June 1999 will amount to US\$12.62 per US\$1,000 note, US\$126.18 per US\$10,000 note and US\$1,261.81 per US\$100,000 note.

Global Agency and Trust Services,  
Citibank, N.A., London  
17 March 1999  
CITIBANK

Europe ig

JP 11/15/99



EURO PRICES

EQUITIES

Europe ignores Dow rise and EU surprise

EUROPEAN OVERVIEW

By Florian Gemmel

European equity markets remained quiet as investors chose to ignore the surprise resignation of the European Commission. Even the euro, which had fallen as low as \$1.0816 on the news, shrugged off the latest political upheaval, recovering its poise in the afternoon.

Wall Street's brief excursion beyond the crucial 10,000-point level also failed to inspire European markets, leaving the FTSE Europe 300 index marginally higher. "It was a lacklustre day, with both the bond and the currency markets remaining stable," said Ian Harzett at BT Alex Brown. Mr Harzett thought yesterday's activity was largely "stock specific", with com-

pany news, rather than macro-economic trends driving the market. Renault shares fell 5.45 per cent yesterday, with the markets disapproving of its possible alliance with Japan's aging Nissan. Telecoms were also weaker, with France Telecom closing down 1.77 per cent ahead of its results today. Banks put in a strong performance, largely in

response to speculation that Deutsche Bank would back BNP in its takeover battle with Societe Generale and Paribas. SocGen and Paribas today gained 4.27 per cent and 0.8 per cent respectively, while BNP shares closed 2.5 per cent higher. Germany's Dresdner Bank also extended recent gains, climbing 3.4 per cent on hopes it could benefit from

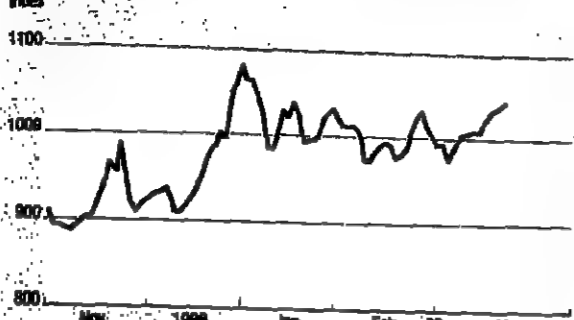
the French merger activity. "Today, we have seen a slight rotation away from some of the defensive stocks, such as telecoms and utilities, to cyclical, such as banks and automobiles," said Ian Scott at Lehman Brothers. He thought the resignation of Olivier Lafontaine, the German finance minister, was still "resonating" through European markets. "His removal should put an end to the lacklustre performance of European shares," said Mr Scott. He highlighted Europe's supportive fundamentals, including a weakening currency, attractive valuations and stronger earnings. "Out of 350 companies that reported full-year 1998 numbers, 42 per cent surprised on the upside, with 38 per cent disappointing on the downside," he said.

CURRENCIES & MONEY

EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Date, Currency, Bid, Offer, Change on day, Bidder spread, Days' bid low, One month rate, Three months rate, One year rate, %PA.

FTSE EUROTOP 100



FTSE Actuaries Share Indices

Table with columns: Name, Euro Index, Day's % change, Yield % p.a., and Total return % p.a.

THREE MONTH EURO RISK PREMIUMS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

THREE MONTH EURO LIBOR RISK PREMIUMS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

FTSE EUROTOP 100 INDEX FUTURES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

EURO STYL E FTSE EUROTOP 100 INDEX OPTION

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

OTHER INDICES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

FTSE EUROTOP 300

Large table listing various FTSE EUROTOP 300 stocks with columns for Price, Change, Bid, Offer, etc.

RESOURCES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

GENERAL INDUSTRIALS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

CYCLICAL CONSUMERS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

NON-CYC CONSUMERS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

UTILITIES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

FINANCIALS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

INFORMATION TECH

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

LEISURE ENTERTAINMENT & HOTELS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

INSURANCE

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

SOFTWARE & COMPUTER SERVICES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

TELECOMMUNICATION SERVICES

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

LIFE ASSURANCE

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

MEDIA & PHOTOGRAPHY

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

TOBACCO

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

BONDS

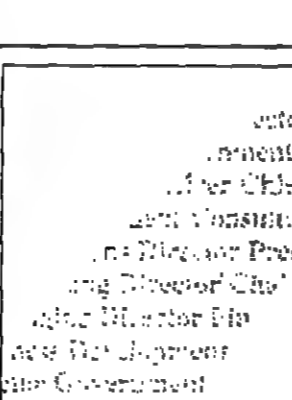
INTEREST RATE SWAPS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

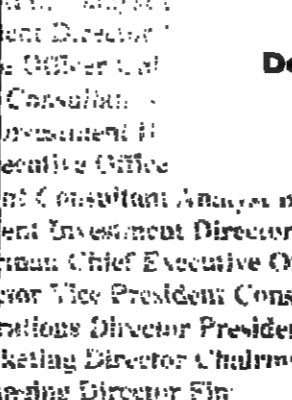
EURO-ZONE BONDS

Table with columns: Index, Bid, Offer, Change, High, Low, Bid vs Offer, Open Int.

EURO BOND YIELD CURVE



EURO AGAINST THE DOLLAR



EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Date, Currency, Bid, Offer, Change on day, Bidder spread, Days' bid low, One month rate, Three months rate, One year rate, %PA.

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FT FINANCIAL TIMES Conferences Nigeria Debt, Development and Democracy: Prospects and Challenges 4 & 5 May 1999, Number One Southwark Bridge, London



INTERNATIONAL CAPITAL MARKETS

Good start to Japan's bank funding move

By Naoko Nakomae in Tokyo

Japan's bid to raise ¥7,450bn (\$53bn) to fund bank reform has made a good start. The Deposit Insurance Corporation, a government body, successfully raised ¥2,000bn in one-year loans in its largest-ever auction on Monday.

The auction produced an average yield of 0.55 per cent, which means the government has managed to borrow money at slightly lower than the market rate. The auction result will come as a relief for the authorities, as they have been forced to delay their plans to raise part of the ¥7,450bn via government-guaranteed bond issuance.

Investors have warned such a move would damage the market, which is already concerned about the possibility of large amounts of issuance from local governments between March and May. It is understood that a large proportion of bidders were foreign financial institutions. The 18 bid banks that will be receiving public funds were barred from the auction. Domestic bidders included life insurance companies and regional banks.

"The auction went smoothly because investors are looking for low-risk investments and these loans are government-guaranteed," said Yoichi Tasawa, at Nomura Securities.

The DIC will hold another auction to raise a further ¥2,000bn, this time in seven-month loans, on Thursday. However, the Financial Reconstruction Committee, the government body charged with organising bank reform, yesterday indicated that after Thursday's auction, it would not hold any more before March 30, when the DIC plans to deliver the funds to the banks.

The remainder of the funds will be procured from the Bank of Japan in the form of bridging loans, which generally have a six-month maturity. However, the BoJ is insisting that the DIC should repay these loans as soon as possible by issuing bonds to the markets. "These are bridging loans - we want them to be repaid very soon," one official said.

Given this pressure, some government officials indicated that the DIC may start to issue bonds before the BoJ loans mature. But the government had no official details for future bond issuance by the DIC, and the fragile nature of the bond market is causing considerable internal concern. The timing, size and maturity of future issuance is, therefore, currently under careful consideration.

In particular, the government is likely to put off any issuance until after June, because local governments are expected to make larger than planned bond issues - which will also carry government guarantees - between March and May to fund their own growing deficits.

During this period, local governments are expected to issue almost ¥2,000bn in bonds to regional banks and other institutions through private placements. They are also expected to issue additional bonds to compensate for the shortfall in tax revenues.

US Treasuries move higher

BENCHMARK BONDS

By Vincent Bokand in London and John Labate in New York

US Treasuries moved higher yesterday as stocks turned mixed at midday after the Dow Jones Industrial Average hit 10,000 for the first time. The 30-year bond was up ¼ to 96½ by early afternoon, yielding 5.476 per cent, and 10-year bonds were ¼ higher at 97½, yielding 5.105 per cent.

Helping sentiment in early trading was the release of stronger than expected industrial production figures for February, showing a rise of 0.2 per cent. A separate report showed housing starts for February fell 0.6 per cent.

Analysts said the market should continue higher as soon as fears that the Federal Reserve might soon raise interest rates abate.

"We expect the market to consolidate from here, including maybe moving slightly lower, before it pushes higher again," said Richard Giliberto at Paribas Capital Markets.

European markets managed to post small gains as the euro fell then recovered in the wake of the resignation of the entire European Commission.

Observers agreed that the resignation was unlikely to have any bearing on the European Central Bank's deliberations on interest rates.

Short euro futures are now pricing in an early rate cut, although it is not expected to materialise at the ECB's meeting this week. Analysts said the money markets suggested April 8 as the date when the central bank might move, although the fate of the euro until then would be a crucial factor.

Andre de Silva at ING Barings said European markets were reasonably well supported by domestic and external factors, but there was evidence of switching out of German paper into bonds that investors considered offered better value.

"Relative value is becoming more important," Mr de Silva said, as flows between the euro-denominated mar-

kets picked up pace. Some selling of German paper was being matched by purchases elsewhere in core Europe and on the periphery, with Belgian bonds favoured. The yield on Belgian 10-year bonds fell to 4.21 per cent from 4.24 per cent overnight.

German bunds were quiet and the yield on 10-year paper fell below 4 per cent to stand at 3.987 per cent in late trading. The June bund contract rose 0.28 to 114.08.

Up to €5bn of five-year German paper is expected to be auctioned today, followed by some €3.5bn of French BTANs tomorrow. Pricing of the two will give an indication of the extent of Franco-German competition to attract investors.

Offerings in euros dominate

NEW ISSUES

By Arkady Ostrovsky and Kevin Done

Offerings in euros dominated issuance yesterday, with almost €2bn of bonds outstripping dollar issues.

David Munves, at Lehman Brothers, said demand for euro-denominated paper was very strong because of the combination of widening spreads in the euro swaps market and narrowing credit spreads in euros.

Canada launched its debut issue in euros to create a 10-year benchmark. The €300m bond will bring the total issue to €1bn after Canada redenominates its outstanding FF40m issue into €650m, next month.

The issue was priced to yield 83 basis points over the 10-year OAT. Most of the bonds were sold to investors in France, Italy, the Netherlands and Switzerland, according to lead manager Société Générale.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for US DOLLARS, EURO, and other international bonds.

Telefónica, Spain's telecoms company, topped the market with a 10-year €800m issue, priced at 57 basis points over German bunds. Dresdner Kleinwort Benson, joint lead with Argenta, and BBV of Spain, said 80 per cent of the issue, which was designed to broaden Telefónica's investor base, was sold in Germany.

The Republic of Slovakia is planning to raise by way of a €300m and €500m in an international bond issue in the next few weeks, according to Ivan Miklos, deputy prime minister with responsibility for the economy.

The bond is expected to have a maturity of either five or seven years. Front-runners to win the mandate as joint lead managers are J.P. Morgan and Credit Suisse. First Boston, which has been involved in all three bonds launched by sovereign borrowers from eastern Europe in recent weeks.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table showing benchmark government bond prices for various countries including Australia, Austria, Belgium, Canada, Denmark, Germany, France, Greece, Ireland, Italy, Japan, Netherlands, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, UK, and US.

10 YEAR BENCHMARK SPREADS

Table showing 10-year benchmark spreads for various countries including Australia, Austria, Belgium, Canada, Denmark, Germany, France, Greece, Ireland, Italy, Japan, Netherlands, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, UK, and US.

EMERGING MARKET BONDS

Table showing emerging market bond prices for countries like Argentina, Brazil, Chile, Colombia, Ecuador, Greece, Hungary, India, Indonesia, Korea, Mexico, Pakistan, Philippines, Russia, South Africa, Thailand, Turkey, and Venezuela.

BOND FUTURES AND OPTIONS

Table showing bond futures and options prices for various countries including France, Germany, Italy, Spain, and UK.

US CORPORATE BONDS

Table showing US corporate bond prices for various sectors including Airlines, Chemicals, Consumer Goods, Energy, Financials, Food/Beverage, Healthcare, Industrials, Media, Telecom, and Utilities.

US INTEREST RATES

Table showing US interest rates for Treasury Bills and Bond Yields across different maturities.

UK BONDS

Table showing UK bond prices for FTSE Actuaries Government Securities and UK Gilts Prices.

UK GILTS PRICES

Table showing UK Gilts prices for various maturities and types.

NEWS DIGEST

RUSSIAN DEBT

CSFB says that Nikitsky fund might not proceed

Credit Suisse First Boston said yesterday its Nikitsky Recovery Fund, offering a potential alternative to Russia's official debt restructuring proposals, might not proceed if the response by other investors was too small.

Allen Wheat, CSFB chairman, said in London that if the take-up was too small, the Russian authorities might consider Nikitsky a "distraction" and stick only to their own restructuring proposal.

The Russian authorities, which were advised in advance of the general principle of the CSFB plan, had not given any formal response, he said.

Nikitsky, which is officially launched today, envisages the repayment of the full nominal value of GKO/OFZ securities held by foreigners, but the funds would be recycled into infrastructure and other projects. The cash-flow from these projects would provide the eventual effective repayment.

CSFB, which along with its clients accounts for 40 per cent of foreign GKO holdings, has committed all but a fraction of its own interest to Nikitsky, as well as a \$15m unsecured loan for expenses.

Performance-related fees on Nikitsky could reach up to 25 per cent of proceeds. Defending this, Lukas Mühle-mann, Credit Suisse Group chief executive, said it involved "potentially a lot of work and not a lot of return".

SECURITIES CLEARING

Austraclear in European link

Austraclear, Australia's central securities depository, has established a link with Euroclear and Cedeplar, the two main European clearing houses. The link will enable Austraclear's members to use Australian international bonds held offshore and worth AS23bn (US\$14.5bn) as collateral for interbank payments in Australia.

John Hall, managing director at Austraclear, said: "Direct access by Australian domestic market participants to Australian dollar global securities overseas will greatly improve domestic market liquidity."

The Brussels-based Euroclear and the Luxembourg-based Cedeplar, which specialise in clearing international bonds, already have local custodians in Australia for international counterparties wishing to hold Australian domestic securities.

Pierre Francoeur, managing director at Euroclear, said: "The link with Austraclear is further evidence of the globalisation of markets. This closer collaboration with Austraclear will be beneficial to the market, especially because of the strategic importance of the Asia-Pacific region."

Austraclear operates in debt securities and money markets instruments and holds some AS200bn worth of securities. Arkady Ostrovsky

Add to your numbers. Includes contact information for employees@your.fingertips and IT appointments.

employees@your.fingertips. IT appointments. For more information please call: Tel: +44 171 873 4336

Euro bond advertisement with various financial data and contact information.



CURRENCIES & MONEY

Euro bounces as commissioners quit

MARKETS REPORT

By Alan Beattie

The euro swung wildly yesterday as Asian and European traders disagreed on the likely effect of the European commissioners' resignations.

But traders in London took the opportunity to buy euros and soon pushed it back towards the levels it was trading at before the resignations were announced.

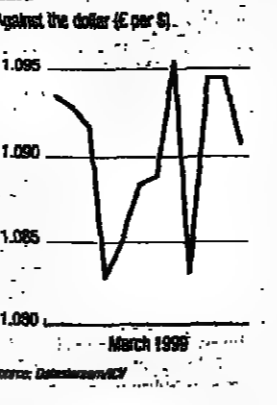
In Europe was more panicked than subsequent trading would suggest. "Some of the comments from analysts early in European trading were quite apocalyptic and seemed to be a continuation of the Asian response," said Robin Marshall, chief economist at Chase Manhattan in London.

Mr Marshall said that the news of the commissioners' resignations was neither unexpected nor particularly pivotal. "It heightens the sense of lack of co-ordination in European policy-making in general," he said.

The national euro-zone governments, and the disputes over the European Union budget, still remain unresolved. He said that around half of the weakness of the euro since its launch at the beginning of the year could be ascribed to the structural problems in euro-zone policy-making.

A survey of traders and analysts shows a large majority expect the European Central Bank to keep interest rates on hold tomorrow, but most think that the euro will rise if they cut.

Against the dollar (\$ per €)



Source: DataStream

denis believed that a cut of 25 basis points would leave the euro higher than its level before the meeting, compared with only 31 who thought it would fall.

The odds lengthened on a cut yesterday when Jean-Claude Trichet, governor of the Banque de France, said that euro-zone interest rates were at their lowest level since World War Two and that there was no need to change them.

after share prices dropped back after the historic breakthrough. And the continued failure of the Japanese authorities to back up their stated desire for a weaker yen with monetary activism also weighed on the dollar.

But the US currency sank higher against the yen yesterday as the Dow Jones index broke the 10,000 level for the first time.

POUND IN NEW YORK

Table with 3 columns: Bid, Ask, and Spread. Shows pound rates in New York.

POUND SPOT FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various currencies and maturities.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies and maturities.

GROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies including the Euro, Pound, and Dollar.

UK INTEREST RATES

LONDON MONEY RATES

Table of London money rates for various currencies and maturities.

UK CURRENCY UNIT RATES

Table of UK currency unit rates for various currencies.

BASE LENDING RATES

Table of base lending rates for various banks and currencies.

INTERNATIONAL CURRENCY RATES

Table of international currency rates for various currencies and maturities.

OTHER CURRENCIES

Table of other currency rates for various currencies.

EMERGENCY CURRENCY UNIT RATES

Table of emergency currency unit rates for various currencies.

SHARES-TAX FREE

Table of shares-tax free rates for various currencies.

COMMERCIAL DATA INTERNATIONAL, INC.

Table of commercial data international rates for various currencies.

REAL-TIME DATA ON YOUR PC

Table of real-time data on your PC rates for various currencies.

DBC International

Table of DBC International rates for various currencies.

website addresses

Table of website addresses for various financial services.

Speculate and accumulate.

Table of speculate and accumulate rates for various currencies.

WORLD INTEREST RATES

MONEY RATES

Table of world interest rates for money rates.

INTERNATIONAL CURRENCY RATES

Table of international currency rates for various currencies.

OTHER CURRENCIES

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Union CAL

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Berkeley Futures Limited

Table of Berkeley Futures Limited rates for various currencies.

Future's & Options

Table of Future's & Options rates for various currencies.

mini Reuters

Table of mini Reuters rates for various currencies.

Index Direct

Table of Index Direct rates for various currencies.

OFFSHORE COMPANIES

Table of offshore companies rates for various currencies.

Argus LatAm Energy

Table of Argus LatAm Energy rates for various currencies.

Live Screen Trading

Table of Live Screen Trading rates for various currencies.

www.interactivebrokers.com

Table of www.interactivebrokers.com rates for various currencies.

If you would like to advertise...

Table of advertising rates for various currencies.



COMMODITIES & AGRICULTURE

Australian commodities set to fall

By Owen Robinson and Stephen Wyatt in Canberra

Annual forecasts for Australia's commodity export income to be announced today in Canberra...

Australian commodity export prices are expected to fall by 4.7 per cent in the year to June after rising 6.5 per cent in 1997-98...

The figures contain the first official forecasts for next year's commodities outlook and are central to Abare's annual commodities outlook conference...

Australian commodities producers have shown unexpected resilience to the Asian economic downturn in 1998...

However, Brian Fisher, Abare's executive director, expects slowing global economic growth...

Rally in nickel faces acid test

Cheaper processing could revolutionise the industry, writes Stephen Wyatt

Nickel has been the star performer so far this year in the base metals sector on the back of a number of production shut-downs...

However, this rally may be cut short if nickel's Sword of Demacles - Australian laterite nickel production - proves to be successful...

The successful processing of the vast reserves of laterite nickel ore via high pressure acid leaching could revolutionise the nickel industry...

Some analysts, like Alan Heap at Solomon Smith Barney in Sydney, suggest that if the new Australian laterite producers prove the process works...

The outlook for mineral resources is also bleak. Their prices are forecast to decline by 4 per cent this year and by nearly 7 per cent next year...



potentially largest laterite producer, Anaconda Nickel Ltd at its Murrin-Murrin site, was due to come on stream last month...

Analysts forecast late last year that these Australian laterite producers could turn out about 65,000 tonnes of nickel in 1999...

Nevertheless, if the producers can prove the process works, it could mean the beginning of laterite production and the beginning of the end of the traditional

method of processing nickel. The absence of further hitches will lead to 32,000 tonnes of nickel produced this year from laterite deposits...

Laterite producers are forecasting cash costs of production of between 50 US cents per pound and \$1 per pound after by-product (cobalt) credits...

Clinton urges IMF to sell gold

By Gillian O'Connor Mining Correspondent

Bill Clinton, the US president, yesterday added his voice to the chorus of western politicians suggesting the International Monetary Fund should sell some of its gold to help developing countries...

Gold bullion fell on his remarks: the price was fixed at \$283 per ounce yesterday afternoon, \$6.70 lower than on Monday afternoon and 3.5 per cent below last week's 11-week high of \$294...

Mr Clinton's comments follow similar remarks on Monday by Jacques Chirac, French president, Gordon Brown, the UK chancellor of the exchequer, also called for gold sales by the IMF earlier this month...

The idea could be discussed at the G7 summit this June but would still need an 85 per cent majority vote of the IMF executive board at its meeting later this year...

Gold supporters pointed out there was a good chance of the plan being adopted, since traditional opponents, such as France and the US, were now voicing their support...

The World Gold Council, a producers' lobby group, was critical of the plan. Officials argued that IMF sales could hurt those countries they are designed to help...

Optimism on production cuts boosts oil

MARKETS REPORT

By Robert Corzine and Gillian O'Connor

Optimism engendered by the latest round of proposed production cuts by leading oil exporters helped give a modest boost to crude prices...

are due to be released at next week's Opec meeting in Vienna. They will take effect from April 1 but analysts say it will probably take two months or so to assess overall compliance...

Nickel prices ran out of steam on the London Metal Exchange yesterday. They had started the day strongly, buoyed by news of further production cuts by Western Mining...

WMC's Kambalda production is to be halved to 10,000 tonnes, in addition to last year's suspension of three mines...

In January, a production cut at the Larco mine in Greece was reported. Also, despite the new nickel laterite production in Australia, delays meant the total amount of metal processed this year will be well below analysts' original forecasts...

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table of London Metal Exchange prices for various metals including Copper, Aluminium, and Zinc.

PRECIOUS METALS continued

Table of Precious Metals prices including Gold, Silver, and Platinum.

GRAINS AND OIL SEEDS

Table of Grains and Oil Seeds prices including Wheat, Corn, and Soybeans.

SOFTS

Table of Softs prices including Cocoa, Coffee, and Sugar.

MEAT AND LIVESTOCK

Table of Meat and Livestock prices including Live Cattle, Hogs, and Sheep.

ENERGY

Table of Energy prices including Crude Oil, Heating Oil, and Natural Gas.

PRECIOUS METALS

Table of Precious Metals prices including Gold, Silver, and Platinum.

PULP AND PAPER

Table of Pulp and Paper prices including Pulp and Paper.

INDEXES

Table of various market indices including Nikkei, Dow Jones, and FTSE.

LONDON TRADED OPTIONS

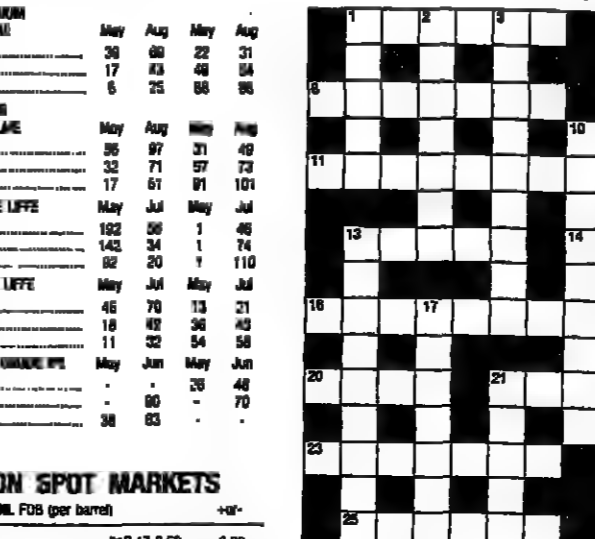
Table of London Traded Options prices for various commodities.

LONDON SPOT MARKETS

Table of London Spot Markets prices for various commodities.

CROSSWORD

No.9,940 Set by DOGBERRY



- 1 A friend in Oz, the Shoemaker, getting left out (6)
2 Push to one side with a spade (5)
3 After which scores lie square, perhaps (6)
4 Singers without principal god (5)
5 Long live Lord Irvine's top composer! (7)
6 Catches garment on a painting (8)
7 Increase in money, taking in half rent, a thousand (8)
8 It's smart to circumvent island's clan loyalists (9)
9 Stand-in for graduates' artwork (10)
10 "A reddish hue engulfs the Great North Road" - a model of Persian verse (8)
11 Took part of odd instrument (4-4)
12 Roll into combat (4)
13 Tips for tourneys (5)
14 "It reddish hue engulfs the Great North Road" - a model of Persian verse (8)
15 It clears the view of two trees after early start (7)
16 Obliquely request new game (7)
17 One in the roller is let pass (5)
18 Caught scent of French boy - revoluting (5)
19 Solution 9,939

For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.

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Member of the Association... Member of the Association... Member of the Association...



FT MANAGED FUNDS SERVICE

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing Bermuda funds including Fidelity Currency Funds Ltd, Fidelity International Funds Ltd, and others with columns for Name, Class, and Price.

BERMUDA (REGULATED)\*\*

Table listing regulated Bermuda funds including Avon Investment Management Ltd, Avon Growth Fund, and others with columns for Name, Class, and Price.

CAYMAN ISLANDS (REGULATED)\*\*

Table listing Cayman Islands funds including Avon Growth Fund, Avon International Funds Ltd, and others with columns for Name, Class, and Price.

Table listing various international and offshore funds including MFS Meridian Funds - Const, Royal Bank of Canada Div Fd Mgrs Ltd, and others with columns for Name, Class, and Price.

Table listing Ireland (FSA Recognised) funds including AIS Fund Management Ltd, AIS Global - Const, and others with columns for Name, Class, and Price.

Table listing Ireland (Regulated)\*\* funds including ANZ Invest Co (Guernsey) Ltd, ANZ Global Investment Ltd, and others with columns for Name, Class, and Price.

Table listing Jersey (FSA Recognised) funds including AIS Asset Management Ltd, AIS Global Management Company, and others with columns for Name, Class, and Price.

Table listing Jersey (Regulated)\*\* funds including The Golden Gate Fund Plc, Golden Gate, and others with columns for Name, Class, and Price.

Table listing Isle of Man (FSA Recognised) funds including Putnam World Trust, Putnam Global, and others with columns for Name, Class, and Price.

Table listing Isle of Man (Regulated)\*\* funds including AIS Fund Management (IS) Ltd, AIS Global Management (IS) Ltd, and others with columns for Name, Class, and Price.

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Clinton urges IMF to sell gold

Clinton urges IMF to sell gold

Clinton urges IMF to sell gold



FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

● FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (44) 171 533 4200 for more details.

Category	Fund Name	Price	Change	YTD %	1m %	3m %	6m %	12m %
Berkley International Funds - Contd.	Berkley Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Berkley Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
	Berkley Global Bond Fund	1.05	+0.01	+0.5	+0.8	+2.0	+3.5	+8.0
	Berkley Global Equity Fund	1.30	+0.03	+1.5	+1.8	+4.0	+6.0	+13.0
	Berkley Global Asia Fund	1.15	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
	Berkley Global Europe Fund	1.20	+0.02	+1.2	+1.5	+3.5	+5.0	+11.0
	Berkley Global Japan Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
	Berkley Global Latin America Fund	1.05	+0.02	+0.8	+1.0	+2.5	+4.0	+9.5
	Berkley Global Middle East Fund	1.00	+0.02	+0.8	+1.0	+2.5	+4.0	+9.5
	Berkley Global Pacific Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
Hedgecroft Unit Trst. (Jersey) Ltd	Hedgecroft Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Hedgecroft Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
	Hedgecroft Global Bond Fund	1.05	+0.01	+0.5	+0.8	+2.0	+3.5	+8.0
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	Hedgecroft Global Pacific Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
Fidelity Funds - Contd.	Fidelity Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Fidelity Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
	Fidelity Global Bond Fund	1.05	+0.01	+0.5	+0.8	+2.0	+3.5	+8.0
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	Fidelity Global Japan Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
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	Fidelity Global Pacific Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
Lombard Offer Invest - Contd.	Lombard Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Lombard Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
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	Lombard Global Pacific Fund	1.10	+0.02	+1.0	+1.2	+3.0	+4.5	+10.0
Schroder International Selection Fd - Contd.	Schroder Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Schroder Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
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Europa International A Luxembourg - Contd.	Europa Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Europa Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
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Julius Baer Group - Contd.	Julius Baer Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
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Standard Global Opportunities Funds - Contd.	Standard Global Growth Fund	1.25	+0.02	+1.2	+1.5	+3.5	+5.5	+12.0
	Standard Global Income Fund	1.10	+0.01	+0.8	+1.0	+2.5	+4.0	+9.5
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JERSEY (REGULATED)\*\*

LUXEMBOURG (REGULATED)\*\*

OFFSHORE INSURANCES

Handwritten note: "Offshore 150"



FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

© FT Cyber Unit Trust Prices are available over the telephone. Call the FT Cyber Help Desk on (+44 171) 673 4272 for more details.

Main table containing fund names, descriptions, and prices. Columns include fund names, descriptions, and prices. The table is organized into several vertical sections.

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Table with 2 columns: Fund Name and Price. Lists various funds and their corresponding prices.

OTHER OFFSHORE FUNDS. Table listing additional fund names and prices.

MANAGED FUNDS NOTES. Please see the general information section... This section provides detailed information and disclaimers regarding the fund service.







LONDON SHARE SERVICE

OTHER INVESTMENT TRUSTS

The following investment trusts are not subject to taxation in the UK. For more information on these trusts, see the FT website.

Table listing various investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

MEDIA

Table listing media companies with columns for Name, Price, and % Change.

MEDIA - Continued

Table listing media companies (continued) with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

OIL INTEGRATED

Table listing oil integrated companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Continued

Table listing property companies (continued) with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

PROPERTY - Continued

Table listing property companies (continued) with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing retailers and food companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Continued

Table listing support services companies (continued) with columns for Name, Price, and % Change.

TRANSPORT - Continued

Table listing transport companies (continued) with columns for Name, Price, and % Change.

SUPPORT SERVICES - Continued

Table listing support services companies (continued) with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

TURACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

TRANSPORT - Continued

Table listing transport companies (continued) with columns for Name, Price, and % Change.

WATER

Table listing water companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

TRADED INDEX SECURITIES

Table listing traded index securities with columns for Name, Price, and % Change.

AIM

Alternative Investment Market

Table listing AIM companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Prices and bid/ask values for the London Share Service are derived from the FT website. The following information is provided for your reference...

Main table of London Share Service listing with columns for Name, Price, % Change, Bid, Ask, and Volume.

Advertisement for Charles Schwab: 'peps on the net. The quickest and easiest way to manage your General PEP activity is on the net. For an information pack call 0870 601 8888 quoting ref. FT479. Charles Schwab Helping Investors Help Themselves. www.schwab-worldwide.com/europe'

FT Free Annual Reports Club: 'You can obtain the latest annual report of any company... FT Cityline: 'Up-to-the-minute share prices are available by telephone from the FT Cityline service... The FT web site: 'London share prices are available throughout the trading day with a 20 minute delay from our web site.'



LONDON STOCK EXCHANGE

London ignores Dow's dash and heads south

MARKET REPORT

By Steve Thomason, UK Stock Market Editor

Optimism about the strength of Wall Street, where the Dow Jones Industrial Average moved fleetingly past 10,000, helped the London market early in yesterday's session.

only 0.8 ahead at 5,519.7, having been up 18.4 at best, in mid-morning. Meanwhile, the FTSE SmallCap marched on, posting a 9.2 gain at 2,375.8.

trader at one European investment bank. The overnight resignation of the entire European Commission did not seem to have much impact on the market, with analysts pointing out that the commission neither set interest rates nor determined fiscal policy.

suffered badly on Monday, rallied yesterday, with Colt Telecom in the lead. A burst of takeover activity in the small-caps gave a lift to sentiment.

Adding to the market's initial feel-good factor was news that the UK equity strategy team at Credit Suisse First Boston had upgraded its top-down 1999 earnings per share growth forecasts to 3 per cent from zero.

downgrades from bottom-up analysts, where expectations are "an unfeasible 9 per cent", and said it would be leaving its end-1999 FTSE 100 target at 6,200 "because of a projected firm tone to bond yields which is constraining heavy valuations".

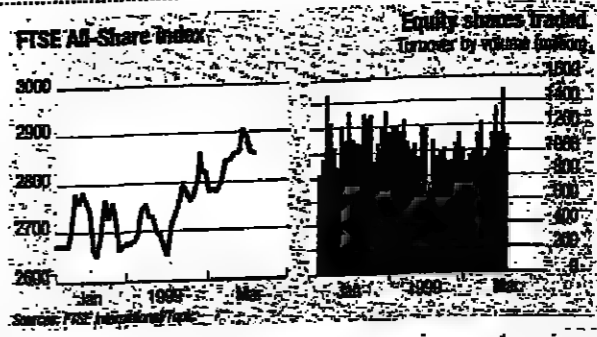


Table with indices and ratios, including FTSE 100, FTSE 250, FTSE All-Share, and Best performing sectors.

Merger news lifts Zeneca

COMPANIES REPORT

By Peter John, Martin Brice and Simon Barnhart

Zeneca jumped 50 to £24.85 as an announcement from the pharmaceuticals group revived the market's appetite for the stock.

hit this week following vague concerns about its US position, recovered sharply yesterday with a big push from one broker.

Industrial gases company BOC climbed 33 to 917.9p as buying of cyclical was boosted by a clutch of broker notes and a shortage of stock.

trial stocks have been rediscovered amid growing expectations that the UK economy will see a soft landing rather than a recession.

528.5p. This was 36 per cent below the 82.5p touched on its first day of trading, although well above its lowest level of 36.7p touched in October.

10 per cent or 1% to 16p, with the share price indicating it is valued at little more than its cash reserves.

FUTURES AND OPTIONS

Table showing FTSE 100 Index Futures and Options prices, including Open, Bid, Ask, and High/Low values.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues with columns for Issue, Price, and Market Reaction.

RIGHTS OFFERS

Table listing rights offers with columns for Issue, Price, and Market Reaction.

FTSE GOLD MINES INDEX

Table showing FTSE Gold Mines Index performance and components.

FT 30 INDEX table showing performance metrics for various sectors and indices.

STOCK MARKET TRADING DATA

Table showing stock market trading data including volume, value, and price changes.

Phosphates group Albright & Wilson rose 10% to 148p as Rhodia of France offered 145p a share for the company topping the 130p-share bid by Albemarle of the US.

Rocky ride The rocky ride endured by Computacenter shareholders since the float has been reflected in the performance of Synstar.

Shares rose more than 5 per cent, or 12 to 881p. Morgan Crucible rose 12% at 259p after announcing the sale of its maintenance and repair side and plans for a 15 per cent buy-back.

Large advertisement for European Community Newspaper with a dark background and white text.

FTSE Actuaries Share Indices

Table showing FTSE Actuaries Share Indices performance.

The UK Series

Table showing The UK Series performance metrics.

FTSE Actuaries Industry Sectors

Table showing FTSE Actuaries Industry Sectors performance across various categories.

TRADING VOLUME

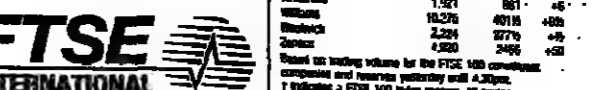
Table showing trading volume for major stocks.

Hourly movements

Table showing hourly movements for various indices and sectors.

Major Stocks yesterday

Table showing major stock performance for the previous day.













GLOBAL EQUITY MARKETS

US INDICES: Table showing market activity for US indices including S&P 500, Dow Jones, and NYSE.

US DATA: Table showing economic data for the US, including volume, price, and activity.

JAPAN: Table showing market activity for Japan, including Nikkei 225 and TOYO TRADING.

FRANCE: Table showing market activity for France, including CAC 40 and PARIS TRADING.

UK: Table showing market activity for the UK, including FTSE 100 and LONDON TRADING.

INDEX FUTURES: Table showing futures prices for various indices.

WORLD MARKETS AT A GLANCE: Summary table of global market indices.

GERMANY: Table showing market activity for Germany, including DAX and FRANKFURT TRADING.

UK: Table showing market activity for the UK, including FTSE 100 and LONDON TRADING.

UK: Table showing market activity for the UK, including FTSE 100 and LONDON TRADING.

WORLD MARKETS AT A GLANCE: Large table providing a comprehensive overview of global equity markets, including country indices, volume, and price changes.

THE NASDAQ-AMEX MARKET GROUP

AMEX: Large table listing individual stocks traded on the AMEX exchange, including company names, prices, and volume.

EASDAQ: Advertisement for EASDAQ, a high-growth equity market, including a list of companies and their stock prices.



# STOCK MARKETS

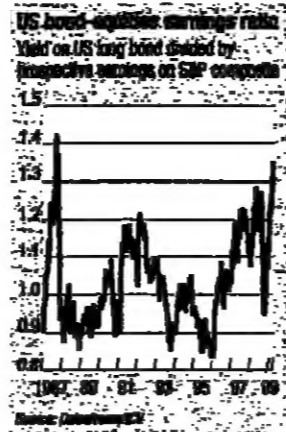
## Dow's brief but important breakthrough Global bulls seize moment

The foray above the 10,000 mark could mark an historic turning point in US investor attitudes, writes Philip Coggan

The Dow's venture above 10,000 yesterday may have been brief, but it could yet turn out to be a historical moment. Ten thousand is, of course, merely a round number, but the psychological importance of the figure might prompt a change in investor attitudes, either by drawing in new buyers or by persuading existing holders to take profits. Although the Dow covers only 30 stocks, its performance is fairly representative of the US market on this occasion. Both the S&P 500 index and the Nasdaq Composite have also been hitting

new highs. All three benchmarks have been driven ahead in recent weeks by the remarkable performance of the US economy, which has continued to grow at a rapid rate without showing any signs of inflation. That has reassured those investors who were worried last autumn that the economic crisis in emerging markets would drag the world and the US down into recession and severely damage corporate profits in 1999. But recent weeks have seen US corporate earnings estimates edge higher with I/B/E/S International, the information company, say-

ing that "bottom-up" forecasts for growth this year are 17.6 per cent. Although that forecast may be optimistic, "top-down" strategists, who watch the economy, still expect 5 per cent growth. At the same time, the US corporate sector has been fuelling the fire by returning cash to investors via takeovers and share buy-backs. The net supply of equity in the US market fell by \$150bn in the four quarters to the end of September. Share prices have thus been squeezed higher with little attention paid to valuation levels. The price-



US 10-year Treasury yield (left axis) and S&P 500 earnings ratio (right axis) from 1997 to 1999. The yield is shown as a solid line and the earnings ratio as a dashed line.

has looked expensive on such measures for several years. But the key difference between then and now was that bond yields were steadily falling. Since October, the yield on the 10-year Treasury issue has edged up from 4.7 per cent and, even after a rally in the last couple of weeks, it now stands at around 5.5 per cent. That makes shares look expensive relative to bonds - by as much as 23 per cent, according to I/B/E/S. Joe Rooney, global strategist at Lehman Brothers, said: "The Dow needs a lot more support from the bond market if it is to stay above 10,000. The 10-year bond yield (currently above 5 per cent) needs to be around 4.5 per cent." Could 10,000 be the top?

The main threats to the market are likely to be: a revival in inflation, driving bond yields higher and forcing the Federal Reserve to push up interest rates; a dive into deflation, with the US economy suddenly slowing down and corporate profits tumbling; some crisis of confidence among US private investors causing them to pull their money out of mutual funds. The problem for the bears is that some commentators have been regularly predicting one or other of these perils for much of the second half of the 1990s. But none of those disasters have come to pass and most investors seem to have decided to stop worrying, and keep buying.

**WORLD OVERVIEW**  
Share markets stuck to a bullish script yesterday, notching up another day of steady gains as Wall Street broke briefly above the 10,000 level in early trading, writes Jeffrey Brown.

Asia took its cue from Tokyo, where the rally, sparked by the onset of the March financial year-end, rolled into its 10th day. Hitting the Nikkei 225 Average almost 2 per cent to its best level for more than seven months. Japanese equities traditionally push ahead at this time of the year, but the latest rally looks to be coinciding with a reappraisal of value in a market that has been in steady decline for the most part of the decade. A number of brokers claim tentatively to have spotted a turning point. Although it feels growth expectations may prove short-lived, Merrill Lynch recently pointed to "surprising" data, notably a steep decline for bankruptcy cases and the way stocks relative to shipments had fallen over six months. Testifying to the steady foreign buying that has helped lift Tokyo, the yen has this month climbed back from a low of ¥123.5 against the dollar to around ¥118. It may yet fizzle out as a short-lived seasonal bounce, but the benchmark Nikkei has now advanced 15.4 per cent since March 2. Europe brushed aside its interest rate, currency and - since the mass resignation of the European Commission's 20-member executive - political uncertainties. Although well short of the best of the session at the close, Frankfurt managed to add almost 1 per cent. The euro remained weak against the dollar as foreign exchange traders hedged their bets ahead of tomorrow's council meeting of the European Central Bank. However, most observers felt it was too soon after the departure of Oskar Lafontaine, the former German finance minister, for the ECB to flex its muscles with an interest rate cut. Irrespective of the strength of US equities, there were indications yesterday that some uncertainty was creeping into European trading. As well as the ECB meeting, tomorrow takes in the latest German IPO business survey. This has been leveling out of late after a steep decline through most of last year. But worries about tax reform and slowing profits are still firmly on the German agenda.



highest this year, just short of the high of January 13. Financials gained 15.4 per cent to 5,712.0, but golds tumbled 8.5 to 32.3 per cent to 65.8, after Monday's announcement the International Monetary Fund could sell off some gold reserves.

## Wall Street shies away from 10,000

The blue-chip Dow Jones Industrial Average crossed the 10,000-point barrier for the first time in early trade, but quickly pulled back, even though many high-tech shares remained strong, writes John Labate in New York.

After Monday's 82-point rise in the Dow, the blue-chip index stood within 42 points of 10,000. But by early afternoon yesterday, the Dow was down 9.71, to 9,949.06 while the broader Standard & Poor's 500 index was off by less than one point to 1,306.82. The recent comeback in technology stocks sent the Nasdaq composite index up 10.54 to 2,441.98, but that was also well off the best levels of the morning. The small-company sector had also pulled back, sending the Russell 2000 index down 0.99 to 398.85. "The sentiment's a little negative right now, but I wouldn't be surprised to see the market push higher in the next couple of days," said Warren Epstein, director of trading at Richard Rosenblatt & Co. With fears of an interest rate rise largely tabled for the moment, and the latest economic data confirming the continuing mix of strong economic growth and low inflation, Wall Street analysts can find little reason to stand in the market's way. Long-term interest rates have risen in past months, but remain well off their worst levels. A morning rally in the long bond sent the yield to 5.478 in midday trading. Strong economic

growth should mean strong earnings growth as well. But there are forthcoming events that could change the mood, including fears of a further slowdown in overseas markets and worries in advance of the quarterly reporting season. Internet stocks were mixed, but many managed strong gains, including Cyberian Outpost, up 28 per cent or 35% to \$23 after the company announced plans to launch an online auction site in addition to its core retailing operations. Amazon.com fell on profit-taking, down 3% to \$136.4.

Brokerage stocks pushed higher, after Morgan Stanley Dean Witter revised its views of many, including Charles Schwab. Morgan raised its 1999 earnings view of Charles Schwab, the leading online broker, one day after the company said it would exceed earnings expectations in its upcoming report. Schwab climbed 3% to \$99. TORONTO gained ground in early trading with a strong upturn for metals overriding weak golds. In metals, Inco jumped 3.15 to C\$22.05 and Cominco rose C\$1.20 to C\$21.90. Alcan Aluminium shared in the enthusiasm, adding 80 cents to C\$38.10. In contrast, golds fell foul of a softer bullion price and leading producers moved steadily lower. Barrick fell 56 cents to C\$26.75 and Placer Dome came off 45 cents to C\$17.45. Banks were mixed. Royal Bank of Canada gave up 25 cents to C\$37.50 but Canadian Imperial jumped C\$1.65 to C\$38.90.

## São Paulo spurred higher by firmer Real

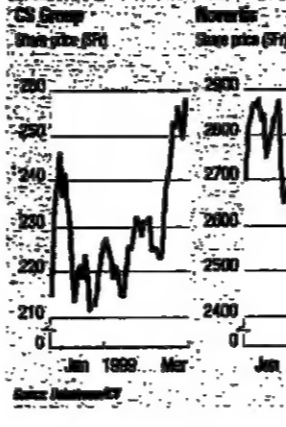
SAO PAULO extended Monday's sharp gains in morning trade, climbing another 2.5 per cent by mid-session on optimism that Latin America's largest economy had turned a corner in its currency crisis. In early afternoon trade yesterday, the index was another 358 higher at 10,873. Analysts noted that equities were being spurred higher by a calm foreign exchange market, where the Real firmed slightly against

the dollar, and the possibility of an increase in Brazil's financial credibility to foreign investors. On Monday, the Bovespa index had surged 8.8 per cent and closed at its best level for more than seven months. MEXICO CITY gained ground in early trade, caught up in the initial momentum generated by the Dow and following advances in Brazil. By mid-session, the IPC index was 96.89 or 2 per cent higher at 4,898.79.

## Paris seeks right chemical mix

**EUROPE**  
Weak telecoms in PARIS offset the impact of the Dow Jones Industrial Average's jaunt above 10,000. The CAC-40 settled 1.23 higher to 4,186.35 in heavy volumes of 31.7m shares following a barrage of company news.

The chemical sector was buoyant, helped by Rhodia's counterbid for Albright & Wilson, the British chemical company being bid for by Albemarle of the US. Rhodia shot up 99 cents or 8.3 per cent to €12.99. Rhône-Poulenc delivered the sharpest gain in the CAC-40, adding €2.70 or 6.6 per cent to €43.70 after Hoechst of Germany said its planned merger with the French chemical group could take place sooner than expected. Shares were further boosted by a statement



CAC-40 index from 1997 to 1999. The chart shows a steady upward trend with a significant peak in early 1999.

statement, claiming to have halted the slide in its market share with the exception of international calls. Steel leader Thyssen stayed in demand following Monday's upgrade by Deutsche Bank. The shares gained €4 to €183.50 for a two-day advance of 9 per cent. AMSTERDAM rose 5.59 to 540.64 on the AEX index helped by a 3.5 per cent improvement for electronics giant Philips, which powered ahead €2.55 to €70.15. Akzo-Nobel added 65 cents to €24.15 and the buyers returned to Heineken, sending the brewer up €1.50 to €45.55. KPN was a weak feature ahead of today's results statement from the telecoms leader, sliding 85 cents to €40.45. Employment agency Vedior rose 55 cents to €30.55 on solid results and an upbeat forecast for the current year. ZURICH was easier as results and positive corporate forecasts by Novartis, CS Group and Sulzer failed to spur the market. The SMI index finished 22.0 weaker at 7,219.9.

News of the resignation of Fritz Fahrni, the Sulzer chief executive, sent the stock surging 7 per cent in the first few minutes of trading, but the sharp advance soon ran out of steam. After touching a high of SF793, the stock fell back to close SF729 higher on the day at SF794.4. The diverse engineering group said Mr Fahrni was resigning because he had been unable to reach goals set over the past three years. Novartis, initially stronger on results that were in line with expectations, finished SF749 lower at SF725. Roche certificates lost SF125 to SF17,925. CS Group, whose net profit of SF73.1bn was higher than expectations, picked up SF79.50 to SF729. UBS was unchanged at SF779. MILAN kept the banking sector in focus on a day

when the market picked up around mid-session before turning back later. The real-time Mibtel index finished 129 lower at 24,945. Banca di Roma edged 1 per cent lower to €1.43 after its managing director told an analysts' meeting that talks with BCI were continuing and he expected to take a decision on any merger by summer. BCI lost 1.5 per cent to €2.44. INA finished 1.3 per cent higher at €2.66, off a high of €2.75, after Switzerland's CS Group said it was not interested in a takeover of the Italian company.

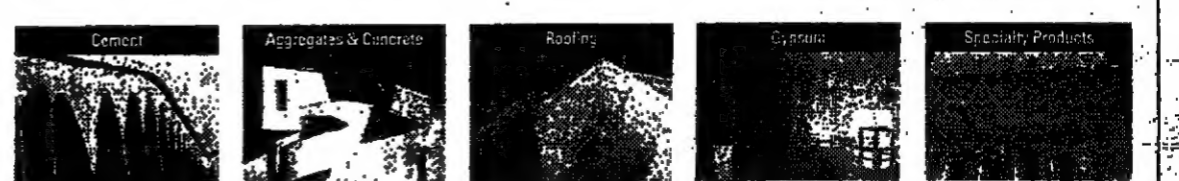
MADRID advanced 0.7 per cent, helped by bank stocks. The general index was 6.45 ahead to 904.79. Financials got a boost from the buoyant M&A scene in France, with BNP the main gainer, up 52 cents to €14.43. Among other stocks to benefit were Argenta, up 65 cents to €23.46, Bankinter, up 85 cents to €35.05, and Banco Popular, up €1 to €62.80. BCH went the other way, shedding 16 cents to €11.49. HELSINKI rose within a whisker of its historic high before easing in late trading, with the Hex index ending 35.28 higher to 8,318.85. Neptun Maritimo was firmly in the limelight, rising 15 per cent before ending 17 cents higher to €2.48 after Sea Containers launched a bid for the ferry operator. Telecom operators staged a poor performance with Sonera down 34 cents to €14.95, and Helsinki Puhelin down €1.48 to €22.51. Market heavyweight Nokia closed off its highs, adding €1.70 to €133.

Written and edited by Michael Morgan, Bertrand Bonif, Paul Sagan and Nicola Wilson

## Jo'burg defies gold sell-off

**SOUTH AFRICA**  
The overall Johannesburg index recorded healthy gains, breaking through 6,500 to close 95.8 or 1.5 per cent higher at 6,505.6. Turnover was heavy at almost R2.1bn - the second

highest this year, just short of the high of January 13. Financials gained 15.4 per cent to 5,712.0, but golds tumbled 8.5 to 32.3 per cent to 65.8, after Monday's announcement the International Monetary Fund could sell off some gold reserves.



## LAFARGE : A sharp rise in income in 1998

World leader in construction materials, the Lafarge Group holds top-ranking positions in each of its divisions - Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products.

Active in 65 countries, Lafarge employs 65,500 people, generating sales of 9.8 billion euros (64.3 billion French francs). Through its commitment to the development of materials and the advancement of the construction industry, Lafarge brings greater safety, comfort and aesthetic appeal to our everyday lives.

	1998		1997		%
	Million Francs	Million Euros	Million Francs	Million Euros	
Cash flow from operations	6,882	1,391	6,128	1,226	+12%
Net operating income	3,196	639	2,830	566	+13%
Net income, Group share	2,829	566	2,432	486	+16%
Net earnings per share	32.3	6.5	27.2	5.4	+19%
Net dividend per share	22.8	4.6	11.0	2.2	+9%

The Board of Directors of Lafarge met on Tuesday, March 9, 1999 under the chairmanship of Bertrand COLLOMB, to close the accounts for the 1998 financial year.

Sales rose by 53% in 1998 to FRF 64.3 billion (5,802 million euros), particularly as a result of the integration of Redland operations.

Net operating income stood at FRF 3,196 million, or 1,397 million euros, an increase of 63%. This improvement, which was felt in all the Group's business areas, chiefly reflects:

- a higher level of business in Western Europe (except for Germany) and Latin America, as an excellent economic climate in North America,
- a favorable context for prices.

Net income, Group share totaled FRF 2,829 million (486 million euros), a rise of 26%. Net earnings per share were up 19% at FRF 32.30, or 6.53 euros.

At the Annual General Meeting of Shareholders on May 27, an increase in dividend from FRF 11 to FRF 12 (1.83 euros) per share (to which the French tax credit should be added) will be proposed. Shareholders will have the right to take their dividend in cash or in the form of shares. For the first time, shareholders who have retained registered shares for two years will be entitled to have their dividend raised by 10%.

**SUCCESSFUL INTEGRATION OF REDLAND**  
Apart from the strong operating results it posted, another highlight of the year for Lafarge was the successful integration of Redland (FRF 20 billion, or 3 billion euros, of sales; over 18,000 employees). In a period of six months, the Group determined strategies and action programs and put Lafarge organizations and policies into place.

As forecast, the acquisition of Redland has already created a highly positive impact on Group results.

**PROMISING STRATEGIC DEVELOPMENTS**  
Looking beyond Redland, Lafarge continued to strengthen its worldwide positions in

1998. Taking advantage of the Asian crisis in particular, the Group was able to seize new opportunities for development, carrying out about FRF 12.2 billion (1.9 billion euros) of investments throughout the financial year.

- Cement: acquisitions in Honduras, South Africa and the Philippines, interests purchased in Italy, the United States and Jordan, and acquisition of several industrial assets in Germany.
- Aggregates & Concrete: acquisitions in North America and South Africa, joint-venture agreement in China.
- Roofing: purchase of minority interests in Brazil, South Africa and Malaysia.
- Gypsum: acquisitions in South Korea, where Lafarge has become leader on the gypsum wallboard market.
- Specialty Products: in the United States, developments in lime and in the road marking sector.

**PROSPECTS FOR 1999**  
In spite of the uncertainties affecting the global financial and economic situation, 1999 has begun auspiciously. Trends are positive in Europe and North America, where three-quarters of the Group's business is located. Following the substantial developments occurring in 1998, the Group (which has now implemented a new organization with five divisions: Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products) will concentrate on integrating its acquisitions, lowering its costs and boosting its performance.

Chairman and Chief Executive Bertrand COLLOMB commented: "1998 was a very good year for Lafarge and 1999 should prove to be another year of progress."



## Financial reforms drive Tokyo

**ASIA PACIFIC**  
The Japanese stock market broke through the psychologically important 16,000 level yesterday for the first time since August 4 last year as a new wave of optimism swept Japanese stocks, writes Gillian Trax in Tokyo.

The Nikkei 225, the key stock market indicator, closed at 16,072.82, 1.8 per cent up on the day, after moving between 15,591.83 and 16,082.07 during the day. Topix, the broadest measure of the stock market, rose 2.45 per cent to close at 1,240.89. The Nikkei 300 closed 2.18 per cent higher at 249.33. Total volume on the stock exchange was 1bn shares, up from the 700bn recorded on Tuesday, and three times the daily level seen during most of 1998. Gainers outpaced losers 1,046 to 186, while 73 issues closed unchanged. The surge partly reflected new optimism about prospects for the Japanese economy, which has risen following the recent spate of corporate restructuring; the financial sector reforms; and monetary easing by the Bank of Japan. However, analysts said the markets had been boosted by the recent surge in the yen. Although a stronger currency could hurt exporters in the medium term, in the short term it has left overseas investors concerned that they will lag behind international performance benchmarks if they are underweight in Japan. Some construction stocks performed particularly well, partly due to reports of impending debt forgiveness programmes and more public construction plans. Aoki closed up by their daily limit of ¥30 and ¥99, Haseko closed ¥30 up at ¥110, and Fujita closed ¥30 up at ¥110. MANILA ended a five-day losing streak with a gain of 40.50 or 2.1 per cent to

1,981.84 on the composite index as sentiment rallied in the wake of Monday's central bank cut for interest rates. PLDT rose 15 pesos to 980 pesos and Ayala Land added 50 centavos to 11.75 pesos. BANGKOK fell back to the ground after four days of gains. The SET index shed 5.93 or 1.6 per cent to 354.95 as investors took profits after Friday's adoption of a key bankruptcy bill by the senate. The sell-off was stronger in bank and financial issues. Krung Thai Bank shed Bt0.50 to Bt17.50 while National Finance retreated Bt0.50 to Bt10. Kiatnakin lost Bt0.50 to Bt11. JAKARTA was lifted by renewed foreign buying of blue chips on the back of a new letter of intent signed between Indonesia and the International Monetary Fund after the government last weekend announced plans to restructure the air-

ing banking industry. The composite index closed 7.14 or 1.9 per cent higher at 379.45. Among the blue chips, dual-listed Telkom was up Rp200 at Rp2,800, partly helped by rises in New York, while cigarette maker Gudang Garam rose Rp350 to Rp1,900. SEoul jumped 1.7 per cent as a late bout of foreign demand sent the banking sector spurring 6.7 per cent higher. The composite index closed 9.8 higher at 601.83. Korea First Bank and Seoulbank rose on rumours they may not enforce earlier plans to dispose of all shares held by minor shareholders. Korea First was up Won376 to Won2,905 and Seoulbank gained Won375 to Won2,875. The two nationalised banks are due to be sold off to foreign companies and the government has said all the holdings of minor shareholders would be disposed of for free.

**+ 53 %** Sales

**+ 63 %** Net operating income

**+ 26 %** Net income, Group share

Handwritten signature: J.P. Wilson